



**BEFORE THE CITY COMMISSION  
CITY OF STUART, FLORIDA**

**RESOLUTION NUMBER 85-2020**

**A RESOLUTION OF THE CITY COMMISSION OF THE CITY OF STUART, FLORIDA APPROVES THE THIRD YEAR OF FOUR (ONE YEAR) RENEWAL OPTIONS OF RFP NO. 2017-167: DEBRIS REMOVAL SERVICES TO THE PRIMARY CONTRACTOR, CROWDER GULF JOINT VENTURE, INC. OF MOBILE, ALABAMA; AND THE SECONDARY CONTRACTOR, DRC EMERGENCY SERVICES OF WEST PALM BEACH, FLORIDA THROUGH AUGUST 31, 2021, PROVIDING AN EFFECTIVE DATE AND FOR OTHER PURPOSES.**

\* \* \* \* \*

NOW THEREFORE, BE IT RESOLVED BY THE CITY COMMISSION OF THE CITY OF STUART, FLORIDA that:

SECTION 1: The City Commission of the City of Stuart, Florida hereby approves the third of four (1 year) renewal periods of RFP# 2017-167: Debris Removal Services with Crowdergulf Joint Venture, Inc., of Mobile, Alabama and the secondary contractor DRC Emergency Services of West Palm Beach, Florida for the renewal period effective September 1, 2020 through August 31, 2021.

SECTION 2: This resolution shall take effect upon adoption.

Resolution No. 85-2020

Approve renewal of RFP #2017-167, Debris Removal Services

Commissioner CLARKE offered the foregoing resolution and moved its adoption.

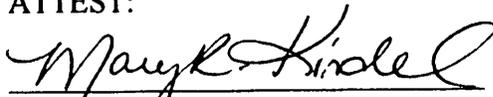
The motion was seconded by Commissioner MATHESON and upon being put to a roll call vote, the vote was as follows:

MICHAEL J. MEIER, MAYOR  
EULA R. CLARKE, VICE MAYOR  
BECKY BRUNER, COMMISSIONER  
MERRITT MATHESON, COMMISSIONER  
VACANT, COMMISSIONER

YES	NO	ABSENT	ABSTAIN
Y			
Y			
Y			
Y			

ADOPTED this 13<sup>th</sup> day of July, 2020.

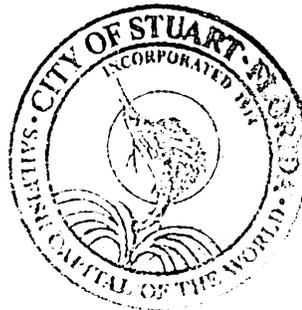
ATTEST:

  
\_\_\_\_\_  
MARC R. KINDEL  
CITY CLERK

  
\_\_\_\_\_  
MICHAEL J. MEIER  
MAYOR

APPROVED AS TO FORM  
AND CORRECTNESS:

  
\_\_\_\_\_  
MICHAEL J. MORTELL  
CITY ATTORNEY





**BEFORE THE CITY COMMISSION  
CITY OF STUART, FLORIDA**

**RESOLUTION NUMBER 72-2018**

A RESOLUTION OF THE CITY COMMISSION OF THE CITY OF STUART, FLORIDA APPROVES THE FIRST YEAR OF FOUR (ONE YEAR) RENEWAL OPTIONS OF RFP NO. 2017-167: DEBRIS REMOVAL SERVICES TO THE PRIMARY CONTRACTOR, CROWDERGULF JOINT VENTURE, INC. OF THEODORE, ALABAMA; AND THE SECONDARY CONTRACTOR, DRC EMERGENCY SERVICES OF WEST PALM BEACH, FLORIDA THROUGH AUGUST 31, 2019, PROVIDING AN EFFECTIVE DATE AND FOR OTHER PURPOSES.

\* \* \* \* \*

NOW TEHREFORE, BE IT RESOLVED BY THE CITY COMMISSION OF THE CITY OF STUART, FLORIDA that:

SECTION 1: The City Commission of the City of Stuart, Florida hereby approves the first of four (1 year) renewal periods of RFP# 2017-167: Debris Removal Services with CrowderGulf Joint Venture, Inc. of Theodore, Alabama and DRC Emergency Services of West Palm Beach, Florida for the renewal period effective September 1, 2018 through August 31, 2019.

SECTION 2: This resolution shall take effect upon adoption.

Commissioner MCDONALD offered the foregoing resolution and moved its adoption.

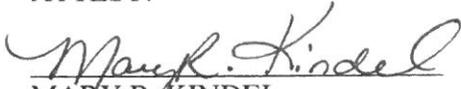
The motion was seconded by Commissioner BLOUNT and upon being put to a roll call vote, the vote was as follows:

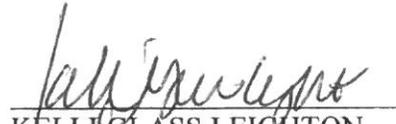
KELLI GLASS LEIGHTON, MAYOR  
BECKY BRUNER, VICE MAYOR  
NICK BLOUNT, COMMISSIONER  
EULA R. CLARKE, COMMISSIONER  
TROY A. MCDONALD, COMMISSIONER

YES	NO	ABSENT	ABSTAIN
Y			
Y			
Y			
Y			
Y			

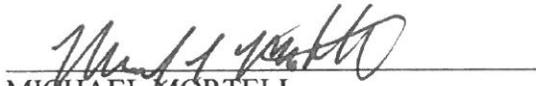
ADOPTED this 13<sup>th</sup> day of August, 2018.

ATTEST:

  
\_\_\_\_\_  
MARY R. KINDEL  
CITY CLERK

  
\_\_\_\_\_  
KELLI GLASS LEIGHTON  
MAYOR

APPROVED AS TO FORM  
AND CORRECTNESS:

  
\_\_\_\_\_  
MICHAEL MORTELL  
CITY ATTORNEY





# City of Stuart

121 SW Flagler Avenue • Stuart • Florida 34994  
Department of Financial Services  
Procurement & Contract Services Division

Alaina Knofla  
Procurement Specialist  
[aknofla@ci.stuart.fl.us](mailto:aknofla@ci.stuart.fl.us)

Telephone (772) 288-5320  
Fax: (772) 600-0134  
[www.cityofstuart.us](http://www.cityofstuart.us)

June 6, 2018

Via Email Transmission: [jramsay@crowdergulf.com](mailto:jramsay@crowdergulf.com)

Crowder Gulf  
Attn: John Ramsey, President  
5435 Business Parkway  
Theodore, Alabama 36582

Subject: Renewal for RFP# 2017-167, Debris Removal Services

Dear Mr. Ramsey,

This is official notification to your firm that the City of Stuart is satisfied with your firm's performance and wishes to extend your current contract for Debris Removal Services; as the primary contractor, for the period beginning September 1, 2018 and ending on August 31, 2019, which represents the first of four (one year) renewal options. This extension is granted under the same terms, conditions, and pricing as the original contract.

Please complete the bottom portion of this letter. Your response must be received **no later than 4:00 p.m., June 18, 2018**. You may fax your response to (772) 600-0134 or send by email to [purchasing@ci.stuart.fl.us](mailto:purchasing@ci.stuart.fl.us).

Thank you for your cooperation and immediate attention to this matter. Please contact me at (772) 288-5320, if you should have any questions.

Best Regards,

Alaina Knofla  
Procurement Specialist

cc: PW Staff  
RFP# 2017-167 File

- 
- I hereby attest, by signature, to Florida Statutes (F.S.) 287.135-Scrutinized Companies that Boycott Israel list, F.S. 215.4725-Engaging in commerce with Cuba or Syria, and F.S. 215.473-Scrutinized Companies with activities in the Iran Petroleum Energy Sector List; and agree to the contract renewal as specified of the subject Agreement.
- I am unable to agree to the contract renewal as specified of the subject Agreement

(Signature)

Ashley Ramsay-Naile  
Printed Name

06/11/18  
Date

Sr. Vice President/COO  
Title



# City of Stuart

121 SW Flagler Avenue • Stuart • Florida 34994  
Department of Financial Services  
Procurement & Contracting Services Division

Lenora Darden, CPPB  
Procurement Manager  
[purchasing@ci.stuart.fl.us](mailto:purchasing@ci.stuart.fl.us)

Telephone (772) 288-5308  
Fax: (772) 600-0134  
[www.cityofstuart.us](http://www.cityofstuart.us)

August 16, 2017

**Via:** Email transmission: [jramsay@crowdergulf.com](mailto:jramsay@crowdergulf.com)

Crowder Gulf  
Attn: Mr. John Ramsay, President  
5435 Business Parkway  
Theodore, AL 36582

RE: Notice of Award, RFP No. 2017-167, Annual Contract for Debris Removal Services

Dear Mr. Ramsay:

The Stuart City Commission awarded RFP# 2017-167, Annual Contract for Debris Removal Services to your firm on Monday, August 14, 2017. Please consider this your formal notice of award.

The initial contract period will be for one year, effective September 1, 2017 through August 31, 2018, with four (one-year) renewal options. The City reserves the right to exercise the option to renew annually, if mutually agreed upon in writing by both parties subject to the same terms and conditions of the original agreement. Annual renewals shall be subject to vendor's satisfactory performance and determination that the contract renewal is in the best interest of the City.

The City of Stuart looks forward to a mutually beneficial business relationship. If you have any questions, please feel free to contact me by email at [purchasing@ci.stuart.fl.us](mailto:purchasing@ci.stuart.fl.us) or call me at (772) 288-5308.

Sincerely yours,

Lenora Darden  
Procurement Manager

c: Public Works Staff  
RFP 2017-167 Official File



BEFORE THE CITY COMMISSION  
CITY OF STUART, FLORIDA

RESOLUTION NUMBER 86-2017

A RESOLUTION OF THE CITY COMMISSION OF THE CITY OF STUART, FLORIDA TO APPROVE THE AWARD OF RFP #2017-167, DEBRIS REMOVAL SERVICES TO THE TWO TOP RANKED FIRMS, CROWDER GULF OF THEODORE, ALABAMA AS THE PRIMARY CONTRACTOR, AND DRC EMERGENCY SERVICES OF WEST PALM BEACH, FLORIDA AS THE SECONDARY CONTRACTOR, PROVIDING AN EFFECTIVE DATE; AND FOR OTHER PURPOSES.

\* \* \* \* \*

NOW THEREFORE, BE IT RESOLVED BY THE CITY COMMISSION OF THE CITY OF STUART, FLORIDA that:

SECTION 1: The City Commission of the City of Stuart hereby approves the award of RFP #2017-167, Debris Removal Services, and authorization to execute an agreement subsequent to review and approval by the City Attorney with the two top ranked firms: Crowder Gulf of Theodore, Alabama (Primary); and DRC Emergency Services of West Palm Beach, Florida, (Secondary) at the proposed rates.

SECTION 2: This resolution shall take effect upon adoption.

Resolution No. 86-2017  
Award of RFP #2017-167, Debris Removal Services

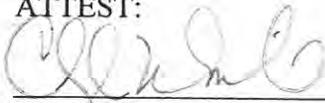
Commissioner GLASS LEIGHTON offered the foregoing resolution and moved its adoption. The motion was seconded by Commissioner KRAUSKOPF and upon being put to a roll call vote, the vote was as follows:

TROY A. MCDONALD, MAYOR  
KELLI GLASS LEIGHTON, VICE MAYOR  
JEFFREY A. KRAUSKOPF, COMMISSIONER  
EULA R. CLARKE, COMMISSIONER  
TOM CAMPENNI, COMMISSIONER

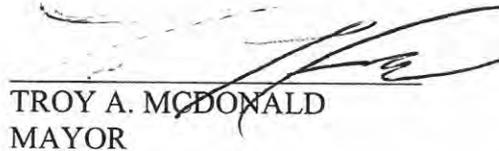
YES	NO	ABSENT	ABSTAIN
X			
X			
X			
X			
X			

ADOPTED this 14th day of August, 2017.

ATTEST:



CHERYL WHITE  
CITY CLERK



TROY A. MCDONALD  
MAYOR

APPROVED AS TO FORM  
AND CORRECTNESS:



MICHAEL MORTELL  
CITY ATTORNEY





**PRIMARY**

**CONTRACTOR:** CROWDER GULF  
5435 BUSINESS PARKWAY  
THEODORE, AL 36582

**PROJECT:** RFP #2017-167: DEBRIS REMOVAL SERVICES

**CONTRACT FOR SERVICES**

THIS CONTRACT, hereinafter "Contract," adopted and entered into the 14<sup>th</sup> day of August, 2017 by and between Crowder Gulf, hereinafter referred to as "Contractor" and the City of Stuart, Florida, a municipal corporation, 121 SW Flagler Avenue, Stuart, Florida 34994, hereinafter referred to as "City", for and in consideration of the following terms, conditions and covenants.

**I. PURPOSE OF CONTRACT**

City intends to enter into a contract with Contractor for provision of Debris Removal Services by the Contractor and the payment for those services by City as set forth below.

**II. SCOPE OF SERVICES**

The Contractor shall provide Debris Removal Services pursuant to this Contract as hereinafter provided. These services will include all labor, equipment, and materials necessary to provide Debris Removal Services and experience in the specialized management of disaster response labor for the removal of debris along with the preparation, response, recovery, and mitigation phases of any emergency or disaster, including removal, processing, and lawfully dispose of disaster generated debris (other than hazardous materials and household putrescible garbage) from public property and public rights-of-way in the City of Stuart Florida in response to an emergency event such as, but not limited to, hurricane(s) or other natural or manmade disaster(s). Contractors must have the capability to rapidly respond to wide scale debris volumes typically produced in hurricanes, tornadoes, and other disaster types as well as small scale debris volumes.

Contractor shall work with City staff in advising the City and the City Commission regarding Debris Removal Services as rendered. The services will be those customarily attendant to Debris Removal Services. The detailed scope of services to be performed and schedule of fees for those services is described in Exhibit A (Contractor's response to RFP #2017-167 as accepted by the CITY) and Exhibit B (CITY's original Request For Proposals) incorporated herein.

Contractor must handle debris management activities in the City of Stuart Florida in accordance with applicable regulations of the Federal Emergency Management Agency (FEMA), Federal Highway Administration (FHWA), Florida Department of Transportation (FDOT), Florida Department of Health (FDH), Natural Resources Conservation Services (NRCS), South Florida Water Management District (SFWMD), and the Florida Department of Environmental Protection (FDEP) in conjunction with the City's needs. The Contractor shall have an excellent understanding of the documentation involved for the reimbursement from FEMA, FHWA, or Other Federal Agencies, and the State relief programs to make the process of cost recovery efficient and accurate. The processes and documentation required will be in strict compliance with FEMA, FHWA, or Other Federal Agencies, and other State relief programs regulations regarding edibility.

**III. CONTRACT PROVISIONS**

**Section 1. Period of Service**

**1.1 Term of Contract**

Upon award of this Contract, the effective date of this Contract shall be the date of Commission approval. Term of this contract shall be for an initial period of one (1) year with the option of four (4) additional one-year renewal periods,

upon the mutual written agreement of the parties. Extension of the contract for additional thirty (30) day periods for the convenience of either party shall be permissible at the mutual consent of both parties not to exceed six (6) months.

## **Section 2. Compensation and Method of Payment**

### **2.1 Fee Schedule**

CITY will compensate Contractor for these Debris Removal Services in accordance with Contractor's pricing schedule formalized in "Exhibit A-Revised Price Proposal Forms" to this Contract. Contractor's pricing schedule may be updated annually prior to each optional renewal period.

### **2.2 Invoices**

Contractor shall submit invoices to the City for work accomplished and accepted by the City under this Contract for reimbursement from FEMA. Each invoice shall be detailed and include, but not be limited to, a legible copy of the estimate approved by the City Representative, and the date work was completed and accepted by the City.

### **2.3 Payment**

Payment for services rendered is due within thirty days of receipt and approval of invoice by City. Payment is delinquent 30 days following receipt and approval of invoice by City.

## **Section 3. Guarantee**

The Contractor guarantees to provide inspection services and make good to the satisfaction of the City at the time of the inspection but does not **guarantee** future condition, efficiency, or life expectancy of systems or components.. Contractor further guarantees the successful performance of workmanship for the service intended. If the City deems it inexpedient to require the Contractor to correct deficient labor, an equitable deduction from the contract price shall be made therefore or in the alternative the City may sue for damages, or both.

## **Section 4. Audit**

The Contractor agrees that the City or any of its duly authorized representatives shall, until the expiration of three years after expenditure of funds under this Agreement, have access to and the right to examine any directly pertinent books, documents, papers, and records of the Contractor involving transactions related to this Agreement. The Contractor agrees that payment(s) made under this Agreement shall be subject to reduction for amounts charged thereto which are found on the basis of audit examination not to constitute allowable costs under this Agreement. The Contractor shall refund by check payable to the City the amount of such reduction of payments. All required records shall be maintained until an audit is completed and all questions arising therefrom are resolved, or three years after completion of the project and issuance of the final certificate, whichever is sooner.

## **Section 5. Contractor Responsibility**

### **5.1 Independent Contractor**

The Contractor is an independent contractor and is not an employee or agent of the City. Nothing in this Agreement shall be interpreted to establish any relationship other than that of an independent contractor, between the City and the Contractor, its employees, agents, subcontractors, or assigns, during or after the performance of this Agreement.

## **5.2 Responsibility for Work**

The Contractor shall take the whole responsibility of the Agreement Work and shall bear all losses resulting to him because of bad weather, or because of errors or omissions in his or its bid on the Agreement price, or except as otherwise provided in the Agreement Documents because of any other causes whatsoever.

## **5.3 Contractor's Records**

As a condition precedent to Contractor filing any claim against City, Contractor shall make available to City all of Contractor's books and records (directly or indirectly related to the claim of Contractor's business) requested by City. Refusal to do so shall constitute a material breach of this contract and cause for dismissal of any litigation.

## **5.4 Time of Performance**

The Contractor shall begin work within 24 hours after delivery of written Notice to Proceed, hereinafter "NTP," issued by the Project Manager for the City to the Project Manager for the Contractor.

The Primary Contractor will be used in every instance as long as their firm is capable of providing services within the time specified. If the Primary Contractor is not able to provide the services within the specified time, the City reserves the right to contact the Secondary Contractor.

The work shall be conducted in such a manner and with sufficient labor, materials, tools, and equipment necessary to complete the work. The Contractor fully understands and agrees that the City shall not pay for any obligation or expenditure made by the Contractor prior to the Notice to Proceed.

## **5.5 Inspection & Direction**

The Project Manager or an appointed inspector will make final inspection of the work covered by this contract when it is completed and finished in all respect in accordance with specifications and must be approved before payment is made. Appointments for the final inspection shall be made one (1) day in advance.

## **5.6 Performance & Payment Bonds**

Contractor, when provided a notice to proceed, shall be required to furnish payment and performance bonds with a carrier duly licensed and authorized to do business in the State of Florida, equal to one hundred percent (100%) of the total amount of the contract to assure faithful performance and timely payments to all persons providing labor, materials or supplies used in the performance of the work.

## **5.7 Contractor Supplied Equipment**

Contractor shall provide their own ladders and any tools required to perform inspections. Contractor shall also provide their own cell phone, vehicle, fuel, vehicle maintenance and insurance.

## **5.8 Use of Documents**

All original documents that result from the Contractor's services pursuant to this Agreement shall be the sole property of the City.

## **Section 6. Termination**

### **6.1 Termination for Convenience**

Either party upon a thirty (30) day written notice to the other party may terminate this Contract. In the event of any termination, Contractor shall be paid for all services rendered to the date of termination including all authorized reimbursable expenses.

## **6.2 Termination for Cause**

The performance of the Contract may be terminated by the City of Stuart in accordance with this clause, in whole or in part, in writing, whenever the City shall determine that the contractor has failed to meet performance requirement(s) of the Contract. If the successful bidder should be adjudged bankrupt, or if he should make a general assignment for the benefit of his creditors, or if a receiver should be appointed on account of his insolvency, or if he should fail to provide properly skilled personnel or proper service in the sole discretion of the City, then the City can, after giving the successful proposer seven (7) days written notice, and without prejudice to any other right or remedy, terminate this Contract.

## **6.3 Default**

In the event that the Contractor cannot respond adequately to the needs of the City by any reason, the Contractor shall advise the City, as soon as possible but no later than within 24 hours from receipt of Notice to Proceed, and further advise as to the said inability. The City may then contact the secondary Contractor for completion of services.

## **6.4 Performance Evaluation**

Throughout the contract period the Contractor(s) performance will be monitored by City staff. If Contractor performance fails to meet the standards specified and receives an unacceptable rating, the City may without cause and without prejudice to any other right or remedy, terminate the contract whenever the City determines that such termination is in the best interest of the City. Contractor's receiving an unacceptable rating will be notified by certified mail. Contract termination shall be served by written notice by the Procurement Division.

## **Section 7. Project Manager**

The Project Manager for the City with the authority to act on the City's behalf with respect to all aspects of the Project is the Public Works Director or designee.

The Project Manager for the Contractor with authority to act on the Contractor's behalf with respect to all aspects of the Project is:

Don Madio, Senior Project Manager  
Cell: 813-285-8749  
E-mail: [dmadio@crowdergulf.com](mailto:dmadio@crowdergulf.com)

## **Section 8. Persons Bound by Contract**

### **8.1 Parties to the Contract**

The persons bound by this Contract are the Contractor and the City and their respective partners, successors, heirs, executors, administrators, assigns and other legal representative.

### **8.2 Assignment of Interest in Contract**

This Contract and any interest or services associated with this Contract may not be assigned, sublet or transferred to another by either party without the prior written consent of the other party. Nothing contained herein shall be construed to prevent Contractor from employing such independent Contractors, associates and subcontractors as Contractor may deem appropriate to assist in the performance of the services hereunder.

### **8.3 Rights and Benefits**

Nothing herein shall be construed to give any rights or benefits arising from this Contract to anyone other than Contractor and the City.

## **Section 9.      Indemnification of City**

Contractor assumes the entire responsibility and liability for all damages or injury to all persons, and to all property, caused by the Contractor or Contractor's employees, agents, consultants or sub-contractors, and Contractor shall to the fullest extent allowed by law, indemnify and hold harmless the CITY, and its officers and employees, from liabilities, damages, losses, and costs, including, but not limited to, reasonable attorneys' fees, to the extent caused by the negligence, omission, or intentional conduct of the Contractor and other persons employed or utilized by the Contractor in the performance of the contract. Specific consideration for this indemnity is \$10.00, the receipt and sufficiency of which are hereby acknowledged by Contractor.

Contractor shall obtain, maintain and pay for general liability insurance coverage to insure the provisions of this paragraph.

## **Section 10.      Insurance.**

### **10.1.      Requirements**

Contractor shall procure and maintain insurance, in the amounts noted in Item 5.2 of the Request for Proposal and included in "**Exhibit C**" of this Contract, which names the Contractor, its officers, board members, employees and agents as additional insured on General Liability and Automobile Liability insurance policies. Such certificate must contain a provision for notification of the City 30 days in advance of any material change or cancellation. The City by and through its Risk Manager, reserves the right to review, modify, reject or accept any required policies of insurance, including limits coverages or endorsements, herein from time to time throughout the term of this contract. All insurance carriers must have an A.M. Best Rating of at least A:VII or better. When a self-insured retention or deductible exceeds \$5,000, the City reserves the right, but not the obligation, to review and request a copy of contractor's most recent annual report or audited financial statement. All contractors, including any independent contractors and subcontractors utilized, must comply with the insurance requirements as set forth in the documents identified and listed in "**Exhibit C**" attached hereto.

### **10.2      Certificate of Insurance**

Certificates of all insurance required from the Contractor shall be attached to this agreement and shall be subject to the City's approval for adequacy.

## **Section 11.      Professional Standards**

All work performed by Contractor will be in accordance with the highest professional standards and in accordance with all applicable governmental regulations.

## **Section 12.      General Conditions**

### **12.1      Venue in Martin County**

Jurisdiction a venue for any lawsuit to enforce the terms and obligations of this Contract shall lie exclusively in the County Court or the Circuit Court in and for Martin County, Florida.

### **12.2      Laws of Florida**

The validity, interpretation, construction, and effect of this Contract shall be in accordance with and governed by the laws of the State of Florida.

### **12.3      Attorney's Fees and Costs**

In the event the Contractor breaches or defaults in the performance of any of the terms, covenants and conditions of this Contract, the Contractor agrees to pay all damages and costs incurred by the CITY in the enforcement of this

Contract, including reasonable attorney's fees, court costs and all expenses, even if not taxable as court costs, including, without limitation, all such fees, costs and expenses incident to appeals incurred in such action or proceeding.

#### **12.4 Mediation as Condition Precedent to Litigation**

Prior to the initiation of any litigation by the parties concerning this Contract, and as a condition precedent to initiating any litigation, the parties agree to first seek resolution of the dispute through non-binding mediation. Mediation shall be initiated by any party by serving a written request for same on the other party. The parties shall, by mutual agreement, select a mediator within 15 days of the date of the request for mediation. If the parties cannot agree on the selection of a mediator then the CITY shall select the mediator who, if selected solely by the CITY, shall be a mediator certified by the Supreme Court of Florida. The mediator's fee shall be paid in equal shares by each party to the mediation.

#### **12.5 Contract Amendment**

Agreement extends only to those services specifically described herein. If upon the request of the CITY, the Contractor agrees to perform additional services hereunder, the CITY shall pay the Contractor for the performance of such additional services an amount (in addition to all other amounts payable under this agreement) based on a formula or method which is the same or similar to that used in establishing the prices in this agreement.

No modification, amendment or alteration in the terms or conditions contained in this Contract shall be effective unless contained in a written documents executed with the same formality and of equal dignity herewith. This Contract constitutes the entire agreement between the parties, and no prior, or contemporaneous oral agreement shall be binding on either party. If either party fails to enforce a portion of this Contract, it shall not constitute a waiver of the same.

#### **12.6 Contractual Authority**

**By signing this Contract the Contractor swears or affirms, under penalty of perjury, that this is a valid act of the Contractor**, and that no later claim shall be made by the CONTRACTOR that the Contract is invalid or an *ultra vires* act, by reason of a failure to have the proper authority to execute the Contract. In the event that a court of competent jurisdiction later determines that the Contract is or would be null and void for failure of the signatory to have proper or complete authority, this Contract shall nonetheless be deemed valid under the theory of "apparent authority," or in the sole alternative of the City, shall be deemed to be the act of the signatory, as an individual, who shall be fully responsible for its complete performance.

#### **12.7 Sovereign Immunity**

Nothing contained herein shall be construed or interpreted as a waiver of the sovereign immunity liability limits established under chapter 768.20 Florida Statutes as amended.

### **Section 13. Public Records**

**If the Contractor has questions regarding the application of Chapter 119, Florida Statutes, to the Contractor's duty to provide public records relating to this contract, contact the office of the City Clerk as the custodian of Public Records for the City of Stuart, and all the respective departments at 772-288-5306 or [cwhite@ci.stuart.fl.us](mailto:cwhite@ci.stuart.fl.us) , City of Stuart, City Clerk 121 SW Flagler Avenue, Stuart, Fl. 34994 per F.S. 119.12.**

Public Records Relating to Compliance, Request for Records; Noncompliance, & Civil Action with F.S. 119.0701 the Contractor shall:

Keep and maintain public records required by the public agency to perform the service.

Upon request from the public agency's custodian of public records, provide the public agency with a copy of the requested records or allow the records to be inspected or copied within a reasonable time at a cost that does not exceed the cost provided in this chapter or as otherwise provided by law.

Ensure that public records that are exempt or confidential and exempt from public records disclosure requirements are not disclosed except as authorized by law for the duration of the contract term and following completion of the contract if the contractor does not transfer the records to the public agency.

Upon completion of the contract, transfer, at no cost, to the public agency all public records in possession of the contractor or keep and maintain public records required by the public agency to perform the service. If the contractor transfers all public records to the public agency upon completion of the contract, the contractor shall destroy any duplicate public records that are exempt or confidential and exempt from public records disclosure requirements. If the contractor keeps and maintains public records upon completion of the contract, the contractor shall meet all applicable requirements for retaining public records. All records stored electronically must be provided to the public agency, upon request from the public agency's custodian of public records, in a format that is compatible with the information technology systems of the public agency.

A request to inspect or copy public records relating to a public agency's contract for services must be made directly to the public agency. If the public agency does not possess the requested records, the public agency shall immediately notify the contractor of the request, and the contractor must provide the records to the public agency or allow the records to be inspected or copied within a reasonable time.

If a contractor does not comply with the public agency's request for records, the public agency shall enforce the contract provisions in accordance with the contract.

A contractor who fails to provide the public records to the public agency within a reasonable time may be subject to penalties under F.S. [119.10](#).

If a civil action is filed against a contractor to compel production of public records relating to a public agency's contract for services, the court shall assess and award against the contractor the reasonable costs of enforcement, including reasonable attorney fees, if:

- The court determines that the contractor unlawfully refused to comply with the public records request within a reasonable time; and
- At least 8 business days before filing the action, the plaintiff provided written notice of the public records request, including a statement that the contractor has not complied with the request, to the public agency and to the contractor.

A notice complies with subparagraph above, if it is sent to the public agency's custodian of public records and to the contractor at the contractor's address listed on its contract with the public agency or to the contractor's registered agent. Such notices must be sent by common carrier delivery service or by registered, Global Express Guaranteed, or certified mail, with postage or shipping paid by the sender and with evidence of delivery, which may be in an electronic format.

A contractor who complies with a public records request within eight (8) business days after the notice is sent is not liable for the reasonable costs of enforcement.

#### **Section 14. Exhibits**

The following Exhibits are attached to and made a part of this Contract:

“**Exhibit A**” - "Proposal as Submitted by Respondent and Accepted by City"

“**Exhibit B**” - “Original Request for Proposal as Issued by City, including all Addenda”

“**Exhibit C**” - "Insurance and Indemnification."

IN WITNESS WHEREOF, the City has hereunto subscribed and the Contractor has signed his, its, or their name, or names the date aforesaid.

CITY OF STUART, FLORIDA

ATTEST:

  
\_\_\_\_\_  
CHERYL WHITE  
CITY CLERK

  
\_\_\_\_\_  
TROY MCDONALD  
MAYOR

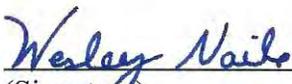
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AND CORRECTNESS:

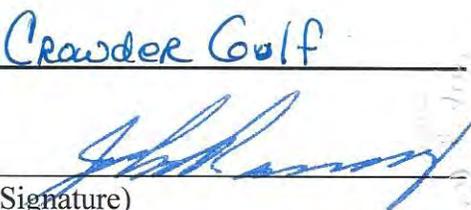
  
\_\_\_\_\_  
MICHAEL MORTELL  
CITY ATTORNEY



WITNESSES:

CONTRACTOR

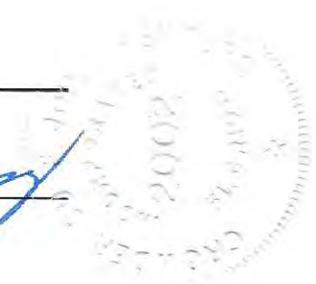
  
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(Signature)

  
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(Signature)

JOHN RAMSAY  
\_\_\_\_\_  
Printed Name

PRESIDENT  
\_\_\_\_\_  
Title



**EXHIBIT A**

**“PROPOSAL AS SUBMITTED BY RESPONDENT AND ACCEPTED BY CITY”**

Original & Electronic

## City of Stuart, FL

RFP #2017-167

Debris Removal Services

Wednesday, June 28, 2017 @ 2:30 pm



*CrowderGulf is committed to protecting  
and preserving our environment.  
As part of this effort, our proposal is on  
recycled paper.*

**John Ramsay, President & CEO**  
5435 Business Parkway  
Theodore, Alabama 36582  
800-992-6207 Phone  
251-459-7433 Fax  
[jramsay@crowdergulf.com](mailto:jramsay@crowdergulf.com)  
[www.crowdergulf.com](http://www.crowdergulf.com)

# CrowderGulf

## Disaster Recovery and Debris Management

5435 Business Parkway  
Theodore, Alabama 36582

Office: (800) 992-6207  
Fax: (251) 459-7433

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June 26, 2017

City of Stuart - City Hall  
Procurement & Contracting Services Office  
121 S.W. Flagler Avenue  
Stuart, Florida 34994

**Re: RFP #2017-167 FOR DEBRIS REMOVAL SERVICES**

On behalf of CrowderGulf, I am pleased to submit the attached proposal in accordance with the terms and conditions of the RFP referenced above.

CrowderGulf is a national full-service debris management firm with over forty seven years experience in helping communities like the City of Stuart, recover from disasters. Having managed successful debris clean-up operations in Alabama, **Florida**, Georgia, Kansas, Kentucky, Louisiana, Mississippi, Missouri, New Jersey, New York, North Carolina, South Carolina, Tennessee, Texas, and Virginia, we have developed one of the most capable recovery management teams in the United States.

As the City of Stuart's current debris contractor, we recognize that an efficient, orderly and safe debris management operation can only be achieved by experienced on-site personnel. You will find our team fully knowledgeable in all aspects of debris clean-up from operational methodology to quality control and FEMA public assistance reimbursements. This is why we can assure the City that CrowderGulf will complete its hauling and disposal in a minimum time frame and in an environmentally safe and practical manner.

CrowderGulf is committed to responding to any event in Stuart, regardless of size or type, with utmost promptness. We will have a senior management representative on site within twelve (12) hours of notification of need and we will have manpower, equipment and other assets on site within twenty-four (24) hours of a Notice to Proceed. Our large cadre of experienced local and regional subcontractors is also highly capable and fully prepared to respond within this same time frame.

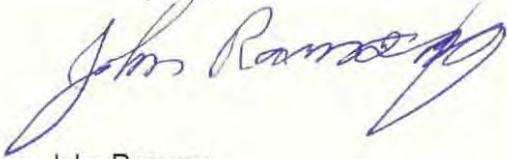
CrowderGulf understands that an emergency situation is about more than just personnel and equipment. A successful rapid response is also about integrity and teamwork. The following principles are fundamental to all CrowderGulf operations:

- ❖ **Partnerships with Our Clients** - CrowderGulf establishes and maintains solid working partnerships with our clients so that we become an integral part of their disaster management teams. These close working relationships allow us to be involved in the preparedness, planning and training that is vital to a successful recovery effort.

- ❖ **Management and Supervisory Continuity** - CrowderGulf maintains the same project manager and field supervisors throughout a project. This provides continuity and promotes excellent teamwork relationships.
- ❖ **Respect for Subcontractors** - CrowderGulf illustrates respect for its subcontractors by making certain that they are paid every week regardless of local circumstances. This ensures that we are able to provide the very best subcontractors and that we are able to secure additional qualified subcontractors to fulfill any concurrent contracts.
- ❖ **Accurate and Timely Documentation** - CrowderGulf prides itself on providing accurate and timely documentation throughout the project. **As a result, 100% of our clients have been reimbursed by FEMA.** Being committed to providing current and accurate documentation is crucial for both CrowderGulf and for the City.
- ❖ **Respect and Empathy for Local Citizens** - CrowderGulf realizes that disasters are primarily reflected in the broken lives of local citizens. As a result, our personnel and our subcontractors are all committed to showing maximum empathy and respect for each individual within the community. We are equally committed to being both "responsive and responsible."

We greatly appreciate the opportunity to submit this proposal and we assure you of our continued commitment to exceed your expectations.

Best Regards,

A handwritten signature in blue ink that reads "John Ramsay". The signature is fluid and cursive, with a large, sweeping flourish at the end.

John Ramsay  
President & CEO



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# TAB 1. QUALIFICATIONS / KNOWLEDGE





## TAB 1 - QUALIFICATIONS / KNOWLEDGE

### A. CrowderGulf At-A-Glance

- Full time (365 days/yr) Debris Management Company with over 47 years of successful experience in debris management, removal and disposal services.

- Bases of Operation:

<u>Primary</u>	<u>Theodore, Alabama</u>
<u>Satellite Offices</u>	Coral Springs, Davenport, Florahome, <b>Stuart</b> and Winter Garden, FL Rocky Mount, North Carolina Hilton Head Island and Laurens, South Carolina Austin and Denton, Texas

- Never failed to complete all contract obligations and never defaulted on a contract.
- Committed to the same Project Management Team remaining with the project from start to finish.
- Large cadre of management personnel with extensive disaster debris training and experience.
- Completed simultaneous debris projects after all major hurricanes since 1969.
- Over 350 disaster recovery projects successfully completed.
- Successfully removed, reduced and disposed of over 235 million cubic yards of debris.
- Industry leader in waterway debris removal, including work after Hurricane Sandy and Deep Horizon Oil Spill.
- Fully committed to using local citizens and qualified local subcontractors to the maximum extent, including Minority Business Enterprise (MBE) owners.
- No lawsuits, liens or judgments by clients ever filed or pending and no bankruptcy proceedings filed or pending.
- No lawsuits, liens or judgments by CrowderGulf to clients ever filed.
- Over 350 pieces of company-owned/leased equipment available for rapid response.
- Experienced in providing FEMA compliant documentation to every client. We provide unlimited support and accurate documentation to help ensure that no clients are denied reimbursement.
- Well-developed and proven Debris Management and Operations Plan that is reviewed and revised after every event.
- Quality Control always maintained to reinforce the "Clean as You Go" policy for debris removal.
- Technical advice and training available to all clients throughout the contract term, at no cost to client.
- Significant financial strength:
 

AGGREGATE BONDING CAPACITY	\$ 350,000,000
SINGLE BONDING CAPACITY	\$ 150,000,000
OTHER AVAILABLE FUNDING	\$ 80,000,000

## B. Over Forty-Seven Years of Debris Management Experience

CrowderGulf's owners, John and Woodie Ramsay, joined forces with local contractors in 1969 to clean up Biloxi and much of the Mississippi Gulf Coast after Hurricane Camille. The business continued to grow and in 1984, they began doing business as Gulf Equipment Corporation, an Alabama General Contractor licensed in seven Southeastern states. Based on the work generated, John and Woodie developed three divisions in Gulf Equipment: tower erection, construction, and disaster management.

In 2002, CrowderGulf was formally created by the Ramsay brothers as an independent disaster management company. During the last four and a half decades, CrowderGulf has managed over **325 disaster recovery projects in 15 states and has successfully removed, reduced and disposed of over 230 million cubic yards of debris**. CrowderGulf's current and past performance, as highlighted in this proposal, demonstrates our expertise in successfully completing multiple contracts simultaneously, regardless of their locations or the amount of damage.

**CrowderGulf has encountered and successfully handled everything within the City's Scope of Work identified in this RFP.** We are committed to completing every project in a minimum amount of time and in a safe, orderly, and practical manner. CrowderGulf contracts have involved disaster debris work in all eligible areas identified in FEMA's Public Assistance Program, Category A. The confidence that we can deliver services to the City effectively and efficiently is bred from our past successes.

All disaster management work is completed in full regulatory compliance with all agencies involved in disaster recovery, including the Federal Emergency Management Agency (FEMA), the Federal Highway Administration (FHWA), the Environmental Protection Agency (EPA), the Florida Department of Environmental Protection, the Florida Department of Health, and the Florida Department of Transportation. This commitment to regulatory detail has earned CrowderGulf a reputation as a company of integrity, dependability and reliability.

CrowderGulf is committed to working as a team with City personnel to facilitate the pre-planning that will assure a smooth debris removal operation in the event of a disaster. We can assist in preparing and updating Debris Management, Emergency Operations and Mitigation Plans. In addition, CrowderGulf will provide preparedness training designed specifically to meet the needs of the City. **Our training and technical advice is provided free of charge throughout the contract term.**

The CrowderGulf Staff is dedicated to providing the City of Stuart with priority service, quality performance and expert on-site management. The combination of CrowderGulf's human resources, extensive equipment inventory, financial capacity and experienced subcontracting teams, allow the company to honor all contractual commitments with dispatch and efficiency, regardless of geographic location or size of disaster. The depth of these integrated components will also allow CrowderGulf to respond to those special needs of the City that may not have been considered in the pre-event contract.

**“The County of York has worked with CrowderGulf on three different storm events. On all three events CrowderGulf’s professionalism, responsiveness, and attention to detail was outstanding! As a Manager, I could not have asked for any more support than they provided to us during these events.”**

*Frank Hedspeth, Waste Services  
Manager  
County of York, VA*

## C. Key Personnel

### Operational Support - Team Location

During a contract activation, daily operational decisions and daily communications with the City of Stuart will be facilitated by the CrowderGulf on-site Management team. If needed, one or more field offices will be set up in the City immediately upon Notice to Proceed. The Team will be fully reinforced at all levels by logistical support, records management/ storage, report development and other operations at CrowderGulf's main office in Theodore, Alabama. This office will serve as the disaster administration office throughout the project. CrowderGulf's main office will serve as headquarters for "back-office" operational support and documentation center. Throughout the project, this office will support field operations on all levels and maintain backup files and records for reimbursement.

CrowderGulf's satellite office locations will provide support for personnel and equipment. Our Florida offices are in close proximity to the City, in fact, Don Madio our South Florida Regional Director is a longtime resident of Stuart. Don and our staff can have personnel respond within a few short hours of notice for any assistance the City may need throughout the Contract term.

**Primary Office:**                    **Disaster Administrative Office**  
   **5435 Business Parkway**  
   **Theodore, AL 36582**

**Satellite Offices:**  
   Davenport, Florahome, Winter Garden and **Stuart, FL**  
   Mars Hill, NC  
   Laurens, SC  
   Austin and Denton, TX

### Stuart, FL Project Management Team

CrowderGulf Disaster Management brings a responsible and experienced organization to partner with the City of Stuart. CrowderGulf's extensive experience and personnel resources enables us to quickly assemble uniquely trained and experienced project teams and match specialized equipment and subcontractor resources with project execution requirements. All CrowderGulf officers, managers and supervisors, have been involved in previous successful disaster related debris operations and have been trained in quality control, safety, ethics and drug policies of CrowderGulf. Should we need their services we have additional management resources that include retired and semi-retired construction, City, County, FEMA, and Power Company professionals, who are experienced in managing and inspecting disaster related work. We also have a standby agreement in place with various engineering companies to provide personnel for engineering services, if needed.

The names and biographical information of CrowderGulf's professional staff are provided below. Each individual is highly seasoned in emergency debris management.

### Dedicated Onsite Management Team

#### **John Campbell – Operations Manager**

Winter Garden, FL, (859) 963-8672 cell, [jcampbell@crowdergulf.com](mailto:jcampbell@crowdergulf.com)

Col, USA (Ret) John Campbell has over 40 years experience in disaster leadership, planning and operations management. He obtained a B.S. degree in Political Science from the University of Southern Miss. and a MS degree in Logistics Management from the Florida Institute of Technology. After retiring from the Army with over 30 years of service, he joined Lee County, Florida Emergency Management as the Chief of Operations. In 2006 he joined the CrowderGulf team as a Project Manager and Trainer. His military and civil service experience coupled with experience in response management for numerous previous disasters, such as hurricanes Iniki, Charley, Ivan and Wilma, made him uniquely qualified for his position with CrowderGulf. Mr. Campbell served as the Senior Project Manager for over a year in the Texas Gulf Coast Region following Hurricane Ike's from September 2008 to November 2009. He then served as senior project manager for numerous activated contracts in North Carolina after Hurricane Irene in 2011. Subsequently he has



served as Project Manager and Senior Project Manager for the Joplin, Mo. Tornado, Hurricane Isaac, Ice Storm PAX and Ulysses and numerous minor activations. During his 40 years of service, he amassed an extensive background in high-level management, disaster response and training and now serves as a Regional Director for CrowderGulf. He also trains CrowderGulf clients in all facets of debris management, Incident Command System (ICS), National Incident Command System (NIMS) and the FEMA PA program process. Mr. Campbell was previously an accredited Professional Emergency Manager through the Florida Emergency Preparedness Association (FEPA) and remains active in the organization.

Role	Storm - FEMA No./Safety Org.	Storm - FEMA No./Safety Org.	Storm - FEMA No./Safety Org.
US Army	1992 Iniki-961-HI		
Senior Regional Director & Sr PM	2004 Charley (with Lee Co, FL)-1539-FL	2011 Tornado-1980-MO	2015 Ice Storm Raleigh, NC
	2005 Wilma-1609-FL	2012 Isaac-4082-AL, 4081-MS	2015 Storm/flooding-4241-SC
	2008 Ike-1791-TX	2012 Sandy-4086-NJ	2016 Severe Storms/flooding-VA
	2011 Irene-4019-NC	2014 Ice Storm Pax-4166-SC	2016 Hurricane Hermine – FL
		2014 Storms/flooding-4176-AL, 4177-FL	2016 Hurricane Matthew – FL, GA, NC, SC, VA

### Operations Manager (OM) Responsibilities

The OM has authority to make and alter assignments of employees and subcontractors to direct collateral duties. The OM provides comprehensive executive direction and oversight for all disaster response functions, whether operational, administrative or compliance related. Upon receipt of a Notice to Proceed, CrowderGulf's OM will be on call 24 hours a day, seven days per week and will have electronic linkage capability for immediate contact availability via cell phone, fax and email. The OM will be physically capable of responding to the client within 30 minutes of notification. The OM will participate in all daily After Action Reviews and disaster exercises, functioning to provide essential contractor element information.

### Don Madio - Senior Project Manager

Clearwater, FL, (813) 285-8749 cell, [dmadio@crowdergulf.com](mailto:dmadio@crowdergulf.com)

Since 1999, Don Madio has served on more than 60 mid-to-large-scale disaster recovery and debris management projects. His diverse background ranges from project management to FEMA Public Assistance Program technical assistance advisor and trainer, providing an array of knowledge for disaster recovery operational planning, procedures and policies to clients. Upon taking a position with CrowderGulf, Don was deployed, following Hurricane Matthew, where he provided management and oversight to one county and three adjoining municipal governments. These projects were successfully completed within the client's time frame and contract specifications. Mr. Madio is a graduate from the University of Florida. (NIMS Trained)



Role	Storm - FEMA No./Safety Organization	Storm - FEMA No./Safety Organization	Storm - FEMA No./Safety Organization
Project Manager	60 Mid-Large Scale Disasters		
CG FL Lead Project Manager	2016 Hurricane Matthew – FL		

### Senior Project Manager (SPM)

The Senior Project Manager reports directly to the OM. This person is responsible for the management and coordination of the onsite employees and subcontractors. This person will interface daily with the OM on all planning and operational matters and will submit a detailed daily report to the OM. The SPM will work closely with the OM to generate the damage assessment, estimate the needed manpower and activate the initial response and mobilization plan.

### Brian Smallwood – Project Manager, LEED AP

Mobile, AL, (251) 581-5789 cell, [bsmallwood@crowdergulf.com](mailto:bsmallwood@crowdergulf.com)

Mr. Smallwood graduated Auburn University in 2006 with a Bachelors Degree in Building Science. After graduation, he worked as a Project Manager in Atlanta, GA for one of the largest general contracting firms in the nation. There he built a strong management foundation and obtained the necessary fundamentals to plan and coordinate with owners, engineers and government officials. Mr. Smallwood has the skills to estimate, propose, contract, coordinate, schedule, manage, budget, document and close-out a project from start to finish. Mr. Smallwood is often the first



employee on the ground after a disaster. His fast mobilization time is of great benefit to clients as it generates an extremely quick start time. Mr. Smallwood has the ability to accurately assess damaged areas to help municipalities plan for a recovery effort. Mr. Smallwood serves as the Contract Representative for pre-event contracts in Alabama, Florida, Mississippi, Louisiana, Washington and California. His role in servicing contracts include conducting yearly training sessions, determining high risk areas within a community, locating debris storage sites, determining final debris disposal locations and discovering methods and options for recycling and reuse of debris. Mr. Smallwood is a LEED Accredited Professional with certifications in NPDES and FEMA courses. Mr. Smallwood has a current OSHA 30 and HazWoper 40 certification. Mr. Smallwood also holds the General Contractors license for CrowderGulf in the state of Florida. (NIMS Trained)

Role	Storm - FEMA No./Safety Org.	Storm - FEMA No./Safety Org.	Storm - FEMA No./Safety Org.
Project Manager	2011 Irene-4024-VA	2012 Sandy-4086-NJ	2015 Storm/flooding-4241-SC
	2011 Tornado-1980-MO	2013 Non Disaster Tree Work – VA, FL	2016 Tornado-LA
	2012 Isaac-4082-AL, 4081-MS, 4084-FL	2014 Severe Storms/flooding-4176-AL, 4177-FL	2016 Hurricane Hermine – FL
		2015 Ice Storm Raleigh, NC	2016 Hurricane Matthew – FL, GA, NC, SC, VA

**Project Manager (FPM) Responsibilities**

The individual occupying this position is the second ranking manager on-site and is directly responsible for all field operations for a specific location. The FPM reports to the SPM. The FPMs are responsible for the management of all ongoing activities and CrowderGulf personnel under a specific contracted area including but not limited to locating staging areas, locating reduction sites, determining possible recycling methods, determining debris removal routes, generating schedules, hiring subcontractors, conducting equipment maintenance, restoring debris site(s), reducing debris, containing hazardous waste and disposing of all debris. This person is responsible for submitting a detailed daily report to the SPM.

**Jeff Zemlik – Safety Manager**

Mr. Zemlik has been affiliated with the construction industry since a young age, starting his safety career by managing the safety department of his family’s masonry company, which completed over 1.5 million safe work hours. His past projects have included the State of New Jersey after Hurricane Sandy in 2012, developing and directing the safety program for the BP Oil Spill for the State of Alabama, constructing the largest indoor primate house at Chicago’s Brookfield Zoo and reworking furnaces in and around the steel mills of Gary, Indiana. He is currently charged with overseeing the Safety Department for CrowderGulf. Mr. Zemlik is a graduate of Indian River State College, earning degrees in both Organizational Management and Occupational Health and Safety. Currently he is enrolled at Columbia Southern working toward his masters in Occupational Health and Safety. He holds certifications in USACE Construction Quality Management, USACE 385-1-1 40 hour, 40 hour HAZWOPER certificate and Instructor, SONS & TWIC, OSHA 10 hour General Industry, OSHA 510 & 500, Leadership & influence, DOT Supervisor and Root Cause & Incident Training. (NIMS Trained)



Role	Storm - FEMA No./Safety Org.	Storm - FEMA No./Safety Org.	Storm - FEMA No./Safety Org.
Safety Manager	2010 BP Oil Spill Response-OSHA, USCG	2012 Isaac-4082-AL, 4081-MS, 4084-FL	2015 Ice Storm, Raleigh, NC
	2010 Dredging Project-OSHA, USCG	2012 Sandy-4086-NJ	2015 Storm/flooding-4241-SC
	2010 House Demo-OSHA, USCG	2013 Blizzard Nemo-4107-RI	2015 Tornado, Friendswood, TX
	2010 Skimming Project BP Oil Spill-OSHA, USCG	2013 TS Andrea-Not declared	2016 Tornado, Rowlett, TX
	2010-2011 BP Oil Spill-OSHA, USCG	2014 Ice Storm Pax-4166-SC	2016 Severe Storms/flooding-TX, LA, VA
	2011 Irene-4019-NC, 4024-VA	2014 Ice Storm Ulysses-4167-NC	2016 Hurricane Hermine – FL
	2011 Tornado-1971-AL, 1980-MO	2014 Storms/flooding-4176-AL, 4177-FL	2016 Hurricane Matthew – FL, GA, NC, SC, VA

**Safety Manager (SM) Responsibilities**

The Safety Manager is responsible for development and implementation of an incident specific Field Safety Plan. That plan will conform to the standing Safety Plan and Policy of CrowderGulf and will include safety training programs, field safety awareness initiatives, safety briefings for new employees and subcontractors, a program of site safety inspections and a comprehensive safety incident and action tracking/reporting system (available to the Client upon request). This individual is responsible for making sure all safety meetings are conducted regularly, including daily tailgate meetings for all crews. Providing regular safety reports to the FPM and SPM will be part of the SM’s responsibilities. The SM will also manage the investigating and documenting of all accidents that may occur and making sure the appropriate individuals are provided follow-up reports about incident.

## Corporate Employees

### **John Ramsay – Chief Executive Officer & President**

Mr. Ramsay is a graduate of Auburn University with a degree in Agriculture and has over 45 years of experience in storm debris removal and reduction operations and management. Working all disaster work since Hurricane Camille, in 1969, Mr. Ramsay is one of the foremost experts in all phases of a debris operation, including removal, reduction, recycling and disposal. As one of the owners and the founder of CrowderGulf, he takes a personal interest in each of the municipalities we have served over the years. In non emergencies, Mr. Ramsay is a well respected member of the timber industry. His experience in agriculture, farming, and silviculture provides opportunities for CrowderGulf to leverage additional services and expertise to our clients. He is well respected in the field and his technical advice has been and continues to be sought after by other contractors, municipalities, and various agencies such as Wildlife and Fisheries. Mr. Ramsay has been especially involved in creating innovative ways to recycle debris wastes. (NIMS Trained)

### **Raymond “Buddy” Young – Director of Operations / Technical Assistance Manager**

Mr. Young was Regional Director of FEMA Region VI from 1993 – 2001 and served as Administrator for 133 federally declared disasters and emergencies. He is nationally known and recognized in the Emergency Management field and is extremely knowledgeable about FEMA policies and procedures. He is a retired Captain of the Arkansas State Police where he served for 26 years. As the Director of Operations, Mr. Young has been directly involved in the field operations for all major disasters from Hurricane Isabel in 2003. Mr. Young's FEMA knowledge and experience is invaluable to both CrowderGulf and all clients as decisions must be made during the cleanup operation. Mr. Young is one of the most knowledgeable people working in the debris management field with firsthand experience in managing major disasters. He is also a current member of the Board of Directors for Disaster Recovery Contractors Association (DRCA). (NIMS Trained)

### **Ashley Ramsay-Naile – Vice President and Chief Operating Officer**

Mrs. Ramsay-Naile is a Graduate of the University of South Alabama. She has been involved in managing the day to day business of CrowderGulf operations since 1995 when Hurricane Opal impacted the Florida Panhandle. She has played a vital role in establishing the Disaster Administration Office (DAO) in which she has structured and managed since its acquisition. As Chief Operating Officer for CrowderGulf, her role has provided a liaison to clients, logistics coordination with our field operations, contract negotiations, preparation of proposals, subcontractor coordination, field supervisor, project management, and all aspects of back office activities including accounts payable, accounts receivable and human resources. In 2012, Mrs. Ramsay-Naile was appointed by Governor Robert Bentley, to the Alabama State Workforce Investment Board. (NIMS Trained)

### **Gary Jones – Technical Assistance Manager and FEMA Specialist**

Mr. Jones has over 28 years working for the Federal Emergency Management Agency (FEMA). He served as Deputy Regional Director of FEMA Region VI for 17 years. During those 17 years as Deputy, he also served as Acting Regional Director for 4 years. Mr. Jones was responsible for administration of emergency management programs in the FEMA Region VI states of Arkansas, Louisiana, New Mexico, Oklahoma, and Texas. He provided direct oversight and implementation of response and recovery operations for presidentially declared disasters in the five-state region. Additionally, Mr. Jones served as a Branch Chief managing several Technological Hazards Branch programs to include Radiological Emergency Management Preparedness, Radiological Defense, Hazardous Materials, Earthquake Preparedness, Hurricane Preparedness, Dam Safety and Chemical Stockpile Emergency Preparedness programs. Mr. Jones was designated Federal Coordinating Officer for Hurricanes Katrina, Rita and Georges and provided executive leadership to over 300 federally declared disasters.

Mr. Jones has a Master's Degree from Tulane University and a Bachelor's Degree from the University of Arkansas. (NIMS Trained)

## Other Management Employees

### **Barrett Holmes – Project Manager**

Mr. Holmes joined the CrowderGulf Management Team after more than 29 years of successful leadership and management experience with the United States Army Corps of Engineers with such elite groups as the Army European Command, the 1<sup>st</sup> Cavalry Division - III Corps, and the Japan Engineer District of the Pacific Ocean Division. From 2010 to 2014, Mr. Holmes was Senior Manager / Defense Coordinating Officer for the Federal Emergency Management Agency (FEMA), Region IV, Atlanta, GA. He is a successful manager with substantial experience in crises management and disaster responses to complex catastrophes. He has worked closely with authorities at all levels of government including governors, state emergency management directors and local officials. His experience includes operations related to hurricanes Earl, Isaac and Sandy as well as the Gulf clean-up operations after the Deepwater Horizon oil spill. Mr. Holmes holds a Master of Science degree in Construction Management from the University of Florida and a Master of Science degree in Strategic Studies from the United States Army Senior Staff College. He is also affiliated with the Society of American Military Engineers, Army Engineer Association and the International Association of Emergency Managers. (NIMS Trained)

### **Leigh Anne Ryals, ALEM, CLEM – Emergency Management Specialist**

Mrs. Ryals has over 17 years of experience and training in Emergency Management. She has 11 years serving as an Emergency Management Director and 5 years serving as a Disaster Public Information Officer. She has worked 12 Presidential Disaster Declarations and one Incident of National Significance, the Deep Water Horizon oil spill, and of those disasters she served as Incident Commander for eight of those events. She is extremely knowledgeable with FEMA's public assistance policies and procedures and has been successful in the FEMA appeals process. She has served as a member of the FEMA Hurricane Liaison Team and testified before the 110<sup>th</sup> and 111<sup>th</sup> U.S. Congress on Hurricane Katrina Preparedness and Response Initiatives – Best Management Practices. Mrs. Ryals is a Licensed and Certified Alabama Emergency Manager; she serves as a NIMS 300 & 400 Course Instructor and holds numerous FEMA and State Emergency Management Certifications. (NIMS Certified Instructor)

### **Charlie Hunter – Debris Reduction Manager/ Project Manager**

Mr. Hunter was worked numerous storms in the State of Florida. He was one of CrowderGulf's project managers in Montgomery County, Texas, after Hurricane Ike in 2008. He was CrowderGulf's project manager in Brevard County, Florida, following Hurricanes Katrina, Wilma, Charley, Frances and Jeanne and in Lee's Summit, Missouri and Kansas City, Kansas after the 2002 ice storms. Mr. Hunter spent over 20 years in the active U.S. Army Corps of Engineers in numerous duty assignments from 1956 until 1977. Upon retiring from the U.S. Army, he worked for three Counties in the State of Florida from 1977 until February 2001 serving as Solid Waste Operations Director for Putnam County from 1977 - 1988, Sarasota County from 1990 – 1991, and Brevard County from October 1991 - 2001. After retiring from Brevard County he came to work with CrowderGulf in October 2001.

### **Wilber Ledet – Project Manager**

Mr. Ledet's disaster experience with CrowderGulf began after Hurricane Ike with the managing of the wet debris targets identified by sonar from West Galveston Bay, Tiki Island and Omega Bay, TX. This project also included his expertise in managing the stored vessel reclamation program in which he assisted in the removal of hazardous substances from the vessel and coordinated its proper disposal. From 2010 to 2012, Mr. Ledet managed up to 800 Hazwoper certified responders and facilitated meetings with Environmental Teams and BP officials, serving as project manager, assigned to the Deepwater Horizon Oil Spill. In 2012, following Hurricane Isaac, Mr. Ledet was assigned as Project Manager to oversee the sand removal, sand screening and beach berm construction for the Town of Dauphin Island, AL. This project included sea oat replacement, and the management of the right of entry program for sand reclamation on private property. Following Super storm Sandy, Mr. Ledet was assigned as project manager to oversee the wet debris removal from Barnegat Bay, NJ, and successfully completed over 700,000 yards of wet debris removed and disposal. Mr. Ledet has also served as Project Manager for Ice storm Pax, in NC, and Limestone County Project Manager after the 2014 tornado outbreak in northern Alabama.

### **John Wilson, Project Manager / Technical Assistance Manager and FEMA Specialist**

Mr. Wilson has worked with CrowderGulf since 2013. He served as the Emergency Management Director of Lee County, Florida from 1993 -2012. As Director and Incident Commander, he managed incidents which included hurricane and flooding events such as the floods of 1992 and 1995, Hurricane Charley 2004, Hurricane Wilma 2005, Tropical Storm Fay 2007 and Hurricane Isaac 2012. He served as a Team Leader on the State of Florida Incident Management Team and a member of the

Hurricane Liaison Team. Prior to 1993, John worked as a Project Manager for FEMA Region IV where he coordinated the first interstate hurricane evacuation study. And, he worked for the Florida Department of Community Affairs, Division of Emergency Management in which he was instrumental in writing and reviewing comprehensive Emergency Management Plans for 67 county governments. John Wilson has won such awards as the 2013 Governor's Award at the Governor's Hurricane Conference and the 1992 Distinguished Service Award at the National Hurricane Conference for innovative and progressive contributions to local hurricane mitigation and evacuation planning.

**Margaret R. Wright, Ph.D. – Senior Documentation Director**

Dr. Wright has over 25 years of professional training and managerial experience. As a vital member of CrowderGulf's Senior Management Team, her roles include technical proposal writing, training developer and facilitator, regulations compliance, management of record keeping, including day-to-day operations of work completed, communication and coordination with contracting entities during reconciling process, and conducting formal evaluations at completion of projects. Dr. Wright has worked in field operations setting up and managing field offices, hiring and training personnel to work with all required documentation, and at CrowderGulf's Disaster Assistance Office (DAO) after all major disasters since 2003. (NIMS Trained)

**Eric Hall – Senior Debris Reduction Manager / Project Manager**

Mr. Hall is a specialist in air curtain incineration with experience in the storm debris business dating back to 1987. His experience as CrowderGulf's Debris Reduction Manager and Project Manager spans from Hurricane Andrew in 1992 through the present. Mr. Hall is experienced in project management as well, managing all aspects of the project from hiring of subcontractors to closing out the project with all documentation. Mr. Hall attended Kent State University. He is ICS Certified and has 7 years of military experience. (NIMS Trained)

**Wesley Naile - Logistics Coordinator and Pre-Event Contract Administrator**

Mr. Naile has had experience in the disaster and recovery field since 2004 when he served in Volusia County, Florida as a CrowderGulf's Field Manager during Hurricane Charley, Frances and Jeanne. In 2005, he was assigned the role of Logistics Coordinator working out of the disaster administration office, coordinating materials, equipment and subcontractors to CrowderGulf's clients. Mr. Naile's roles now include the management of the pre-event contracts database information, coordinating with new and existing clients in establishing pre-event contract awards and contract documents and coordinating with clients on contract renewals. In 1999, he worked for Gulf Equipment Corporation Wireless Telecom Division on the southern east coast doing tower site build out. He has attended the University Of South Carolina Of Beaufort. He also served three years in the U.S. Army as a 12B Combat Engineer with an honorable discharge. (NIMS Trained)

**Reid Loper – Project Manager, LEED AP**

Mr. Loper previously worked as a project manager for a commercial construction company in Atlanta, Georgia, prior to choosing to return to the Gulf Coast. The time spent in Atlanta gave him vast knowledge in management, estimating, schedule and budget supervision. Mr. Loper has estimated over \$200 million of work and completed over \$100 million in commercial construction. He graduated from Auburn University with a bachelor's degree in Aerospace Engineering where he worked as a research and design student. Mr. Loper started his career with CrowderGulf in 2010, as Senior Project Manager (SPM) for the BP Oil Spill. As SPM, his role was managing over 1,200 personnel and 600 pieces of equipment. Managing several projects at once is Mr. Loper's strong point and the BP project consisted of simultaneously managing more than eight different major projects throughout the Alabama Gulf Coast for the BP Deep Horizon oil spill operation. These projects ranged from sand screening, dredging, hazardous waste handling and vessel operations, to side scan sonar work. All projects have cumulatively exceeded \$130 million in invoicing and total project cost. In 2012 Mr. Loper took on the task as SPM to oversee CrowderGulf's Hurricane Sandy Response for the New Jersey Department of Environmental Protection Agency. Mr. Loper is NIMS certified and holds general contractor licenses in the following states: Virginia, South Carolina, Georgia, Alabama, Mississippi, and Louisiana. (NIMS Trained)

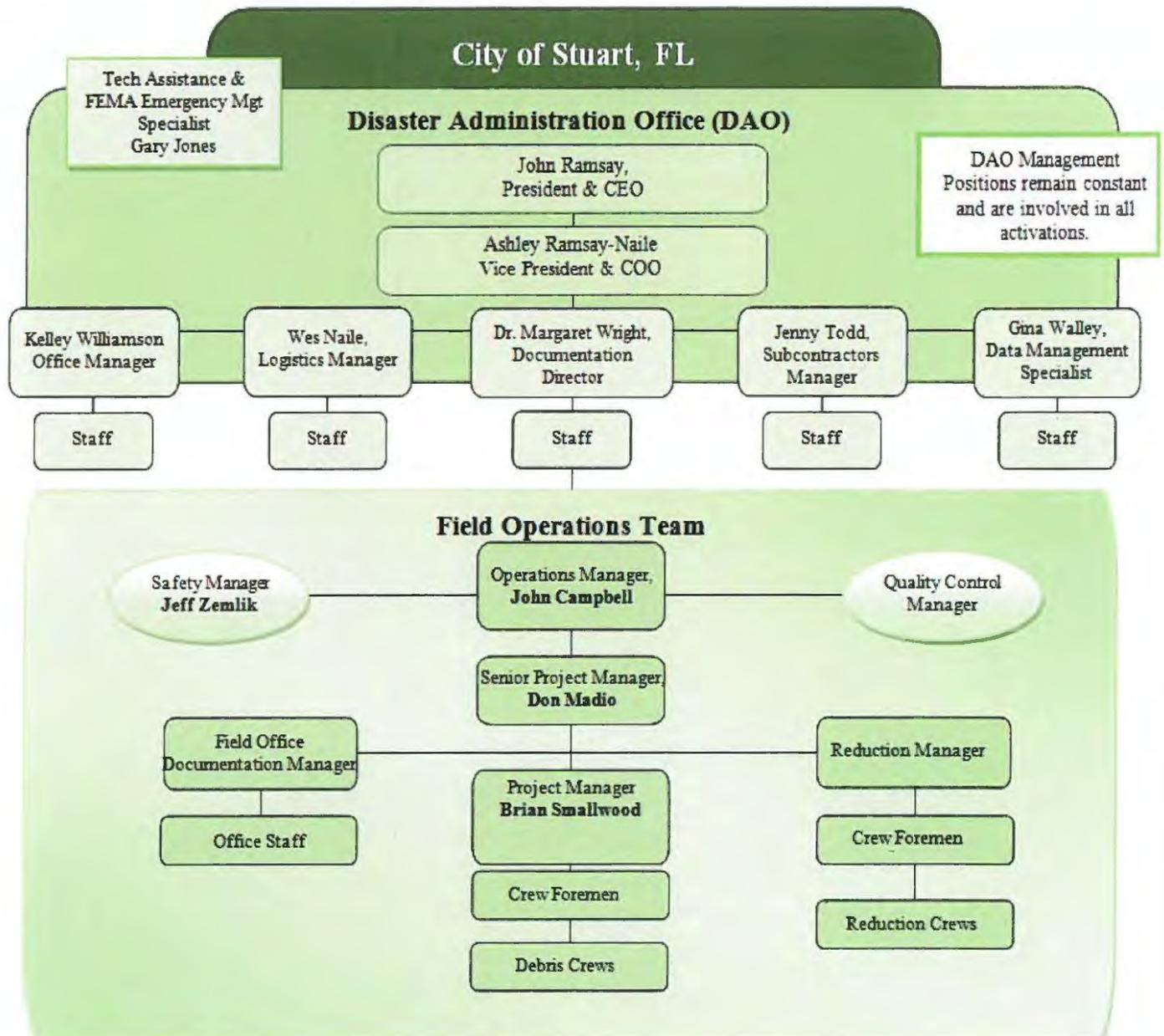
**Nick Pratt – Project Manager**

Mr. Pratt has served as one of CrowderGulf's key Field Project Manager's since 2010 working for BP on the Deep Horizon oil spill cleanup. He initially handled all of the logistics for the Oil Spill project, putting hundreds of pieces of CrowderGulf equipment in place and directing and training hundreds for CrowderGulf employees throughout the operation. Mr. Pratt has been involved with storm cleanup work since 2006. He played a vital role as project manager for our large waterway debris removal contract with the New Jersey Dept. of Environmental Services, as a result of Hurricane Sandy in 2012. He has been a project manager for CrowderGulf since 2011. Prior to becoming a project manager, he was Field Supervisor providing oversight for one of CrowderGulf's primary subcontractors for debris removal in Texas after Hurricane Ike in 2008. He

supervised and managed several hauling crews until the final cleanup work was completed in Bolivar, Texas. After Hurricane Katrina in 2005, Mr. Pratt was the field supervisor providing oversight for one of CrowderGulf's subcontractors for the debris removal work in Pascagoula, MS. In 2004, after Hurricane Ivan, he worked as a crew foreman and a truck driver during CrowderGulf's debris cleanup work in Baldwin County, AL. Mr. Pratt attended the University of South Alabama. He also holds certificates in CPR and First Aid, 40 hour HAZWOPER and refresher and in 30 Hr OSHA Construction. (NIMS Trained)

## Organizational Chart

The Organizational Chart presented below depicts the structure and chain of command of the Company. CrowderGulf uses an organizational hierarchy based on the nationally recognized Incident Command System (ICS). The ICS employs a cascade of organizational components in groups of five or less to assure good quality control in high stress operations. This arrangement limits the respective spans of control to tolerable levels. CrowderGulf's use of the ICS-based hierarchy of responsibilities exploits the strength and flexibility of its management/supervisory structure.



No employee identified for anticipated assignment to the City's Site Management Team has ever been a defendant in any proceeding involving or arising out of debris removal services.

**Additional Personnel**

The following is a partial list of CrowderGulf's available management, administrative, and supervisory personnel (full resumes are available upon request) who, depending on the scope of work, may be assigned to the contract:

<b>Personnel</b>	<b>Debris Management Skills</b>	<b>Personnel</b>	<b>Debris Management Skills</b>
John Aaron Ramsay	Superintendent, Sub Contractor Crew Foreman	James Thompson	Foreman
Lyman M. Ramsay	Project Manager	Tom Robinson	Field Supervisor
Tom Granger, P.E.	Engineer, Project Manager	Kelly James	Subcontractor Accounts Payable Manager, DAO
Ercil Goodwin, PLS	Professional Land Surveyor, Project Manager	Gabriel Rel	Field Supervisor
Doug Walton	Sub Contractor/Crew Coordinator	Jim Rinehart	Field Supervisor
Mike Moulder	Project Coordinator	Donna Suters	Accounting, Documentation Management
Howard Turner	Project Manager/Field Supervisor	Jenny James	Accounting, Documentation Management
John Bush	Project Coordinator/Field Supervisor	Mary Turner	Logistics, Contract Management
Daryl Moulder	Field Supervisor	Desiree Matlack	Project Manager, Field Supervisor
Larry Hedgepath	Project Manager, Account Manager	Charles Clark	Field Supervisor
Kelly Pridgen	Project Manager, Account Manager	Ronald Thorson	Field Supervisor
Hough Holton	Project Manager/Field Supervisor		

## D. Personnel Certifications and Understanding of Governmental Programs

CrowderGulf's management team includes previous FEMA Directors, Emergency Managers and FEMA trained Debris Specialists. Numerous certifications are held by all of our key management staff as well as our field operations staff. This wealth of knowledge is used to assist our clients in complying with FEMA guidelines and completing any and all paperwork that they may be called upon to provide FEMA, FHWA or the Office of Inspector General. Our staff is well-versed in the Code of Federal Regulations (44 CFR), FEMA's Debris Management Guide (FEMA 325), and Public Assistance Debris Monitoring Guide (FEMA 327). Today, the staff holds numerous FEMA course certifications and a number of OSHA Health & Safety and Hazardous Materials certifications. CrowderGulf employees are required to attend State and National conferences and training classes for continuing education credits and certification maintenance on a yearly basis.

### CrowderGulf's NIMS Certifications

*The following is a short list of NIMS certifications/training held by CrowderGulf personnel. There are over 135 additional certifications and training certificates available upon request.*



#### IS-00100 - Intro to Incident Command Systems

John Ramsay	Gary Jones	Ronald Thorson
Buddy Young	Gina Walley	Mike Moulder
John Campbell	Jenny Todd	Mark Loper
Ashley Ramsay	Jeff Zemlik	Nick Pratt
Amber Ramsay	Leigh Anne Ryals	Reid Loper
Barrett Holmes	Linda Lucas	Vance DeHart
Brian Smallwood	Lisa Baldwin	Wes Naile
Clayton Young	Margaret Wright	Wilber Ledet
Donna Suters	Charles Clark	Desiree Matlack
Eric Hall	Don Madio	

#### IS-230 - Principles of Emergency Management

Leigh Anne Ryals	Linda Lucas
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#### IS-00242 - Effective Communication

Reid Loper	Linda Lucas
Leigh Anne Ryals	Mike Moulder

#### IS-00700 - Intro to National Incident Management System (NIMS)

John Ramsay	Ronald Thorson	Margaret Wright
Buddy Young	Eric Hall	Mark Loper
John Campbell	Gary Jones	Mike Moulder
Ashley Ramsay	Gina Walley	Nick Pratt
Amber Ramsay	Jenny Todd	Reid Loper
Barrett Holmes	Jeff Zemlik	Vance DeHart
Brian Smallwood	Leigh Anne Ryals	Wes Naile
Clayton Young	Linda Lucas	Wilber Ledet
Donna Suters	Lisa Baldwin	Desiree Matlack
Don Madio		

#### IS-300 - Intermediate ICS

#### IS-300 Instructors: John Campbell and Leigh Anne Ryals

Reid Loper	Jeff Zemlik
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#### IS-00200 - ICS for Single Resources & Initial Action Incidents

John Ramsay	Eric Hall	Mike Moulder
Buddy Young	Gary Jones	Mark Loper
John Campbell	Gina Walley	Nick Pratt
Ashley Ramsay	Jenny Todd	Reid Loper
Amber Ramsay	Jeff Zemlik	Vance DeHart
Barrett Holmes	Leigh Anne Ryals	Wes Naile
Brian Smallwood	Linda Lucas	Wilber Ledet
Clayton Young	Margaret Wright	Ronald Thorson
Donna Suters		
Don Madio		

#### IS-00235 - Emergency Planning

Leigh Anne Ryals	Linda Lucas
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#### IS-00632 - Intro to Debris Opers in FEMA's Public Asst. Program

Reid Loper	Donna Suters	Linda Lucas
Leigh Anne Ryals		Mike Moulder

#### IS-00800 - Intro to National Response Plan (NRP)

John Ramsay	Eric Hall	Margaret Wright
Buddy Young	Gary Jones	Mark Loper
John Campbell	Gina Walley	Mike Moulder
Ashley Ramsay	Jenny Todd	Nick Pratt
Amber Ramsay	Jeff Zemlik	Reid Loper
Barrett Holmes	Leigh Anne Ryals	Vance DeHart
Brian Smallwood	Linda Lucas	Wes Naile
Clayton Young	Charles Clark	Wilber Ledet
Donna Suters	Ronald Thorson	
Don Madio		

#### IS-400 - Advanced ICS Command & General Staff IS-400

#### Instructors: John Campbell and Leigh Anne Ryals

Reid Loper	Jeff Zemlik
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Hazardous Waste Operations and Emergency Response (HAZWOPER)		<b>40</b> <small>HOUR</small>
	Brian Smallwood Jason Zirlott Jeff Zemlik John Campbell Nick Pratt Reid Loper	Ronnie Duhan Linda Lucas Mark Loper Wilber Ledet Vance DeHart

OSHA CERTIFICATIONS			
	<b>OSHA 30 Construction</b> Barrett Holmes Brian Smallwood Jeff Zemlik Mark Loper Nick Pratt Reid Loper Vance DeHart Wilber Ledet	<b>OSHA 10 General Industry</b> Brian Smallwood Jeff Zemlik	<b>OSHA 500 Train the Trainer</b> Jeff Zemlik

First Aid, CPR, AED, Blood Born Pathogens			
	<table border="0" style="width: 100%;"> <tr> <td style="width: 50%;">           Amber Ramsay            Ashley Ramsay            Brian Smallwood            Buddy Young            Clayton Young            Desiree Matlack            Donna Suters            Gary Jones            Gina Walley            Jeff Zemlik            Jenny Todd            John Campbell            John Ramsay         </td> <td style="width: 50%;">           Leigh Anne Ryals            Linda Lucas            Lisa Baldwin            Margaret Wright            Mark Loper            Mike Moulder            Nick Pratt            Reid Loper            Ronald Thorson            Vance DeHart            Wes Naile            Wilber Ledet         </td> </tr> </table>	Amber Ramsay Ashley Ramsay Brian Smallwood Buddy Young Clayton Young Desiree Matlack Donna Suters Gary Jones Gina Walley Jeff Zemlik Jenny Todd John Campbell John Ramsay	Leigh Anne Ryals Linda Lucas Lisa Baldwin Margaret Wright Mark Loper Mike Moulder Nick Pratt Reid Loper Ronald Thorson Vance DeHart Wes Naile Wilber Ledet
Amber Ramsay Ashley Ramsay Brian Smallwood Buddy Young Clayton Young Desiree Matlack Donna Suters Gary Jones Gina Walley Jeff Zemlik Jenny Todd John Campbell John Ramsay	Leigh Anne Ryals Linda Lucas Lisa Baldwin Margaret Wright Mark Loper Mike Moulder Nick Pratt Reid Loper Ronald Thorson Vance DeHart Wes Naile Wilber Ledet		

Watershed Management Training			
	<table border="0" style="width: 100%;"> <tr> <td style="width: 50%;">           Brian Smallwood            Brandi Snell            Clayton Young         </td> <td style="width: 50%;">           Jeff Zemlik            Leigh Anne Ryals            Reid Loper         </td> </tr> </table>	Brian Smallwood Brandi Snell Clayton Young	Jeff Zemlik Leigh Anne Ryals Reid Loper
Brian Smallwood Brandi Snell Clayton Young	Jeff Zemlik Leigh Anne Ryals Reid Loper		

US Army Corps of Engineers			
	<table border="0" style="width: 100%;"> <tr> <td style="width: 50%;"> <b>QA/QC Training 40 hour</b>            Brian Smallwood            Jason Zirlott            Jeff Zemlik            John Campbell            Leigh Anne Ryals            Margaret Wright            Nick Pratt            Reid Loper         </td> <td style="width: 50%;"> <b>385-1-1 Training 40 hour</b>            Jeff Zemlik         </td> </tr> </table>	<b>QA/QC Training 40 hour</b> Brian Smallwood Jason Zirlott Jeff Zemlik John Campbell Leigh Anne Ryals Margaret Wright Nick Pratt Reid Loper	<b>385-1-1 Training 40 hour</b> Jeff Zemlik
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## E. Equipment Resources

### Company-owned/Leased Equipment

CrowderGulf maintains a large inventory of company-owned/leased equipment that is debris specific and available for immediate response to a disaster. Company-owned/leased equipment will be pre-positioned for emergency PUSH operations and dispatched to the disaster area immediately upon the receipt of a NTP in order to begin restoring critical services in the City of Stuart as quickly as possible.

The following is a partial list of company-owned equipment available for use in any debris operation:



EQUIPMENT	UNITS
• Self Loading Trucks; (30 – 100 cubic yards)	65
• Dump Trucks (16 yards – 50 yards)	153
• Rubber Tire Loaders (equipped with debris handling grapples)	26
• Rubber Tire and Track Equipped Excavators (with buckets and grapples)	18
• Pick-Up Trucks (equipped with portable phones for Foremen)	25
• Skid-Steer Loaders (equipped with buckets and grapples)	10
• Cherrington Beach Cleaners 4500 & 4500 XL	5
• Stationary Power Screens – (sand screener)	2
• Diamond Z 14' Tub Grinders	6
• Shallow and deep water boats equipped with latest sonar and photo equipment	4
• Barges, tugs and large boats for heavy marine debris removal	4

### Equipment Rental Agreements

CrowderGulf also maintains active accounts with all major national equipment rental companies to supplement equipment needs as may be required (i.e. Beard, Hertz, Caterpillar, John Deere, United Rental, Sunbelt, etc.).

### Available Subcontractor Equipment

CrowderGulf's has developed a Nationwide Database of Approved and Trusted Subcontractors & Vendors. It is company policy to utilize **qualified local subcontractors** to the maximum extent possible in compliance with **44 CFR 206.10**. We also endeavor to employ a percentage of qualified Minority Business Enterprise (MBE) subcontractors.

In previous disaster activations, CrowderGulf has pre-positioned manpower and equipment to provide immediate response. The table below provides the number of subcontractors and their **equipment** listed in our database, in relation to the State of Florida.

Subcontractor Information	Regional	FL	US. 2017
<b>Number of Registered Subcontractors</b>	88	657	2176
Subcontractor Equipment	Regional	FL	US. 2017
Dump Trucks (16-65)	692	3559	11853
Pick up w/ dump trailers	174	835	2847
Knuckle-boom trucks	58	401	1816
Wheel Loader 50hp – 150hp	148	1115	3552
Hydraulic Excavator 50hp-150hp	112	920	4125
Water Truck	35	169	624
Air Curtain Burner	9	59	258
Backhoe w/ loader 15	38	270	1316
Chipper	11	189	842
Tub Grinder 300-400 hp & 800-1000 hp	6	128	663

Self loading trucks	279	686	3063
Skid steer 40 hp – 80 hp	122	1076	4730
C&D Walking Floor 80-110 CY	61	250	1149
Mulch Trailer 80-110 CY	15	57	483
Bucket Trucks	115	392	1835
Barges	1	86	516
Work Boats	2	129	699
Vacuum Trucks		76	511

Florida Subcontractor Statistics	Regional	FL
Small Business	55	459
M/WBE, HUB, SDB or Veteran Certified	38	283
Push Crews	34	253
Debris Haulers	62	472
Marine Debris	3	27
Haul Outs	7	30
Grinding	4	34
Burning	5	19
Concrete Reduction	1	5
Hazardous Material	1	8
Staffing	3	18

## F. Financial Resources

Financial strength is one of the most important aspects for the City of Stuart to consider when selecting a debris contractor. Following a major disaster, the City's financial burdens could be substantial. It is important to have a financially strong disaster-experienced contractor, such as CrowderGulf, that will work to get the job completed, regardless of any delays in invoice payments.

CrowderGulf's financial stability is solid and reliable and over the years we have established an excellent line of credit with our financial institution. We have always paid our subcontractors and personnel weekly and we have met all financial obligations without interruption. Over the years, CrowderGulf has paid out millions of dollars before receiving any payments. CrowderGulf's long time commitment to pay subcontractors weekly has allowed us to attract the most experienced and well-equipped subcontractors in the nation.

John Ramsay, President and Director of Operations, has had extensive experience working disasters and is personally aware that many municipalities are not financially prepared to handle the cost of a major recovery effort. He understands that it takes time to work through the bureaucracy and obtain funding. Consequently, CrowderGulf's position has always been one of patience with our clients as they endeavor to meet our invoices. Some clients have been more financially capable than others, but we have never had a situation in which we were unable to amicably resolve any payment issues.

**AGGREGATE BONDING CAPACITY \$ 350,000,000**  
**SINGLE BONDING CAPACITY \$ 150,000,000**  
**OTHER AVAILABLE FUNDING \$ 80,000,000**

### Bonding

Bowen, Milette & Britt of Florida, LLC  
 Mr. Jim Congelio  
 1715 N. Westshore Blvd., Suite 920  
 Tampa, FL 33607  
 813-282-1938

### Insurance

Point Clear (Gray Insurance)  
 Mr. G. B. Taylor  
 368 Commercial Park Drive  
 Fairhope, AL 36532  
 251-990-9050



Commercial Middle Market  
11 N Water Street  
Mobile, Alabama 36602  
251-690-1204

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June 7, 2017

Re: Bank Reference for Crowder Gulf Joint Venture, Inc.

Please consider this letter as verification that Crowder Gulf Joint Venture, Inc. is one of Regions Bank's valued customers. Regions is privileged to have serviced the operating accounts of the companies' since 1987, with all accounts handled in an exemplary manner.

The company currently maintains balances in the low-mid seven figures and a line of credit of like size.

If you have any questions, please contact me at 251-690-1087.

Sincerely,

A handwritten signature in blue ink, appearing to read "Chris Esteller".

Christopher Esteller  
Vice President  
Regions Bank  
Commercial and Industrial Banking  
11 N Water Street  
Mobile, Alabama 36602  
251-690-1087 - Office  
251-610-3453 - Cell  
251-690-1003 - Fax  
[christopher.csfeller@regions.com](mailto:christopher.csfeller@regions.com)



**BOWEN, MICLETTE & BRITT OF FLORIDA, LLC**

1715 N. Westshore Blvd. Suite 920, Tampa, FL 33607

813-282-1938

800-474-5686

May 23, 2017

RE: CrowderGulf Joint Venture, Inc.  
Status of Bondability

To Whom It May Concern:

Please accept this letter as evidence of our willingness to provide the necessary 100% Performance and Payment Bonds to CrowderGulf Joint Venture, Inc. in the event they are awarded a project.

It has been our pleasure to provide surety credit for CrowderGulf Joint Venture, Inc. for many years. We have never been called upon for a bond which we have not gladly provided, nor do we anticipate the contractor to undertake any project that we would hesitate to bond because of its size or nature.

We have a line of credit established with North American Specialty Insurance Company allowing for single bonds up to \$150,000,000 and an aggregate program of \$350,000,000. North American Specialty Insurance Company is an A.M. Best Rated company of A+, XV and is listed in the Department of the Treasury Federal Registry with underwriting limitations of \$31,838,000.

We regard this firm as one of the premiere contractors in the industry and we feel the principals of CrowderGulf Joint Venture, Inc. possess broad experience, financial responsibility and high integrity. Without reservation, we highly recommend CrowderGulf Joint Venture, Inc. to you.

This letter is not an assumption of liability, nor should it be considered a bid, payment or performance bond.

Sincerely,

Bowen, Miclette & Britt of Florida, LLC

James C. Congelio  
Attorney-In-Fact

## **TAB 2. EXPERIENCE / FEMA REGULATIONS & PROCEDURES**



## TAB 2 - EXPERIENCE / KNOWLEDGE OF FEMA REGULATIONS AND PROCEDURES

### A. Contract Management - Experience and Abilities

CrowderGulf has a proven track record of successful contract management and the capabilities and resources to handle simultaneous contract activations and numerous specialty debris projects. Regardless of the diverse geographical locations of various disasters, with CrowderGulf's substantial manpower and equipment resources, we are able to honor all of our contractual commitments with dispatch and efficiency. CrowderGulf has at its disposal an extensive inventory of company owned equipment coupled with a large pool of dedicated subcontractors to complete any project, large or small. The necessity to add or reduce equipment and personnel is often determined by the scope of work and the magnitude of the disaster. Our Senior Project Manager will coordinate daily with the City and provide status reports on the debris removal process. These meetings are helpful in promoting communication, adjusting resources and addressing special issues or areas of concern.

The Summary Table below provides a snapshot of CrowderGulf's disaster related work experience. It reflects the Company's ability to successfully complete our contract obligations by providing the personnel and equipment resources needed for each job, regardless of size, location or the number of projects. CrowderGulf has been and will be able to meet the debris removal, reduction, storage and disposal requirements of the City regardless of the nature and severity of the disaster.

**“Their (CrowderGulf) overall performance and management of each project I found to be exceedingly professional, They maintained their projected schedules, if not exceeding them in some cases, met our staff's expectations, performed within the contract documents, adhered to schedules and budgets defined within their' projects and the close-out process was smooth and submitted promptly.”**

*Cathie Lewis, Public Works  
Director  
Town of Fort Myers Beach, FL*

**SUMMARY TABLE OF SIMULTANEOUS DISASTER DEBRIS PROJECTS**

Year	Hurricane	# of DMS Managed	Simultaneous Contract Activations	Approx. CY	Invoice Amt
2016	<i>Hurricane Matthew (some projects ongoing)</i>	32	39	5,466,816 CY	\$74,205,744
2016	<i>Hurricane Hermine (2 Activations)</i>	3	2	346,020 CY	\$6,093,961
2016	<i>Severe Storms, (Ice, Flood &amp; Tornados)</i>	1	12	648,612 CY	\$9,153,193
2015	<i>Severe Storms, (Ice, Flood &amp; Tornados)</i>	0	15	109,578 CY	\$2,311,844
2014	<i>Ice Storms Pax &amp; Ulysses, Severe Storms (Flood &amp; Tornados)</i>	5	14	669,314 CY	\$9,866,559
2012	<i>Sandy</i>	1	4	727,194 CY	\$57,805,734
2012	<i>Isaac</i>	3	9	245,799 CY	\$2,821,936
2011	<i>Irene</i>	13	31	1,673,821 CY	\$14,754,641
2008	<i>Ike</i>	27	36	16,933,904 CY	\$178,318,425
2005	<i>Dennis, Katrina, Rita, and Wilma</i>	41	67	19,441,656 CY	\$279,764,959
2004	<i>Charley, Frances, Ivan, Jeanne</i>	61	36	16,800,678 CY	\$292,426,233
2003	<i>Isabel</i>	19	16	5,447,815 CY	\$66,344,733

Our ability to successfully manage multiple contracts is demonstrated in the following excerpts of our past experience following major natural disasters:

### 2016 Hurricane Matthew

**Georgia** - On October 7th, 2016, Hurricane Matthew began its devastating impacts on thirteen Counties in Georgia. CrowderGulf's debris contracts were activated the following week in Liberty County (serving the County and the Cities of Hinesville, Midway and Riceboro) as well as two contract activations in Chatham County. The storm left over 182,460 cubic yards of vegetative storm debris, 2,055 leaners and hangers, 727 stumps and 75 tons of C&D to be removed, reduced (by air curtain incineration) and disposed in Liberty County.

During our kick-off meeting, CrowderGulf was made aware the County elected to participate in the Public Assistance Pilot Program for expedited debris removal. CrowderGulf immediately began ramping up resources to successfully remove, reduce and dispose all debris within the given timeframe established by the County. Invoicing for the County was submitted in 30 day increments and supported by daily progress reports by both CrowderGulf and the monitoring Company. This close working relationship made participation in the Pilot Program successful for the County. The total project cost for Liberty County was \$1,736,692.

In Chatham County, the municipalities of Port Wentworth and Garden City activated their pre-event contracts with CrowderGulf. Port Wentworth recovered over 6,282 cubic yards of vegetative debris and removed 952 leaners and hangers while Garden City had 23,730 cubic yards of debris removed. Both municipalities reduced their debris by mulching/chipping. All three Georgia contracts were monitored by Tetra Tech and completed in less than 90 days. The total project cost for Port Wentworth was approximately \$84,000 and Garden City totaled \$365,490.

**Florida** - Following Hurricane Matthew impacting the east coast of Florida, CrowderGulf received 13 Florida contract activations from Counties and cities as far south as Martin County and as far north as Duval County. Utilizing 18 Project Managers, and numerous field supervisors and equipment assets, CrowderGulf removed over 1,542,273 cubic yards of debris and managed 13 debris management site locations. CrowderGulf forces were tasked with the removal of vegetative debris, C&D, leaners, hangers and stumps, and collection and disposal of white goods. Reduction was performed by burning, grinding and mulching debris. Additional contract activations were received by the Florida Department of Environmental Protection (FDEP) in Duval, Clay, St John's, Brevard, Volusia and Nassau Counties for Waterway Debris Removal.

#### **South Carolina -**

CrowderGulf was activated by Hilton Head Island (HHI) on October 7, 2016. CrowderGulf supplied over 125 pieces of equipment which included 6 grinders and a Trammel screen plus an additional 300+ personnel to assist with the HHI's 12 communities with recovery operations. Reduction operations consisted of chipping and mulching at both Debris Management Site locations. CrowderGulf removed, reduced and disposed 2,861,236 cubic yards of vegetative debris and removed 42,058 hangers 5,301 leaners and 10,693 Cubic Yards of C&D material and managed 2 debris management site locations on the island for a total project cost of \$33,693,545.

CrowderGulf was activated to aid Darlington, Florence and Sumter Counties with Hurricane Matthew debris removal. The SCDOT tasked CrowderGulf with removing debris on the right of way and hazardous leaners, hangers and stumps. CrowderGulf was responsible for debris removal from the following roads throughout the Counties:

#### State Maintained Roads

Darlington County  
Florence County  
Sumter County

#### County Maintained Roads

Florence County  
Sumter County

#### City Maintained Roads

City of Sumter

CrowderGulf quickly mobilized forces and hired local companies to begin the debris removal. CrowderGulf set up 7 Debris Management Sites and reduced the debris by grinding. All of the mulch from reduction by grinding was hauled to mulch recycling facilities and papermills in the areas. None of the debris was hauled to any landfill which resulted in significant cost saving to the SCDOT from not paying landfill tipping fees. Overall, CrowderGulf removed and reduced over 500,000 cubic yards of debris in less than 90 days.

Additional information on Hurricane Matthew Contract Activations will be detailed as projects are reconciled and final invoicing has been completed.

2016 Hurricane Matthew Projects and Tasks											
39 Total Clients	Number of Clients in 2016 Hurricane Matthew Utilizing Task										
Contract Amt	PUSH Ops	ROW Hauling	Private Rds Hauling	Debris Reduction	Debris Disposal	Tree Work	Stumps	White Goods	ADMS Utilized	Waterway Debris	Special Projects
\$74,205,744	8	33	3	24	33	12	6	2	18	1	5

### 2016 Floods & Storms

**Texas Tornado** – Starting in late December 2015, Severe Storms made their way through Texas (FEMA-4255-DR-TX) causing flooding and tornados. Our fist activation of the year was requested by Rowlett, TX. A tornado ripped through the town causing C&D debris to be scattered in its path. Over 70,000 cubic yards of debris was collected and disposed after this event. CrowderGulf was also tasked to remove and dispose of 140 white goods and 49 e-waste debris. It took 37 days to complete the project under the City's management. CrowderGulf also worked with the monitoring firm True North during this project. The total cost of this project was \$680,036.

**Ice Storms** – Late January, Virginia was the target for a winter storm (FEMA-4262-DR-VA). Approximately 16,000 cubic yards of vegetative, C&D and stump debris was collected, transported and disposed from the ROW in Essex County, VA due to this winter storm. The project was completed in 20 days and involved CrowderGulf working with the County, Virginia Peninsulas Public Service Authority (VPPSA) and the monitoring firm Rostan Solutions (aka Arcadis). The total cost of this project was \$138,739.

**Louisiana Storms** – Louisiana received their share of severe storms and flooding (FEMA-4263-DR-LA) in March. CrowderGulf was activated by St. John the Baptist Parish and Ouachita Parish. St. John the Baptist Parish relied on volunteers and its citizens to help in the recovery. The Parish requested that CrowderGulf only provide portable showers and restrooms for the volunteers and citizens.

Ouachita Parish, LA activated CrowderGulf at the end of March. After 53 days, CrowderGulf had removed and disposed of over 32,000 cubic yards of debris, 18 white goods, 105 Tires and 370 pieces of e-waste. In some areas, water had to recede before hauling could begin. The project total cost was \$397,774.

**Second Round of Storms in Texas** – In March, Texas received another round of storms, tornados and flooding (FEMA-4266-DR-TX). CrowderGulf was activated by Montgomery County, Newton County and Waller County.

Montgomery County tasked CrowderGulf with removing and disposing of vegetative debris and C&D debris. Just over 19,000 cubic yards of debris was removed in 21 days. Along with working with the County, CrowderGulf also teamed with the monitoring firm Tetra Tech. The total cost of the project was \$288,408.

Newton County Activated CrowderGulf near the beginning of April. Newton County was experiencing flooding and CrowderGulf was tasked with the removal and disposal of over 37,000 cubic yards of C&D debris. There were also 418 pieces of white goods removed and disposed of during the project. CrowderGulf has worked with their monitoring firm, Thompson consulting on the project. The total cost for this project was \$349,990.

Waller County was also affected by the storms with flooding and straight lined winds. CrowderGulf was activated to remove a small amount of vegetative and C&D debris. Just over 1,000 cubic yards of debris was removed and disposed of in 7 days. Along with working with the County, CrowderGulf also teamed with the monitoring firm Tetra Tech. The total cost of the project was \$19,674.

**Third Round of Storms in Texas** – In April another round of severe storms and flooding hit Texas (FEMA-4269-DR-TX). CrowderGulf was once again activated in Montgomery and Waller Counties. CrowderGulf worked in these counties with the same tasks as with the previous storm.

Montgomery County accumulated an additional 39,079 cubic yards of debris on this round of storms that was managed by CrowderGulf. The total cost for this project was \$520,549.

Waller County accumulated an additional 1,183 cubic yards of debris on this round of storms that was managed by CrowderGulf. The total cost for this project was \$18,402.

CrowderGulf was also activated in Brazoria County, TX. To date, CrowderGulf has removed approximately 19,202 cubic yards of C&D debris. The debris is being hauled to a final disposal facility and is being monitored by Tetra Tech. The cost of the project so far is estimated at \$301,984.

Along with the other Texas Counties, the contract for debris removal services has also been activated by the Texas General Land Office for the cleanup efforts on 20 miles of Brazoria County's beaches. CrowderGulf worked closely with their monitoring firm, Tetra Tech, on this project with over 6,000 cubic yards of vegetative debris being removed and disposed. The total cost of this project was \$397,252.

In August, Louisiana experienced storms that caused severe flooding. CrowderGulf was awarded a contract for debris removal in Central, LA in East Baton Rouge Parish. Among the debris hauled were C&D and HHW. To date, 18,745 cubic yards of C&D has been hauled to a final disposal facility along with approximately 9.5 tons of HHW. CrowderGulf is working closely with the City's debris monitor, Debris Tech who is using their ADMS system. So far the project cost is \$229,622.

## 2015 Floods & Storms

**Ice Storms** - Early in 2015 the City of Raleigh activated the Pre-Event Contract and called on CrowderGulf to support debris removal operations within the City. The operation consisted of debris pickup from rights-of-way. CrowderGulf removed approximately 30,000 cubic yards of debris during the week long project.

**Texas Flooding** - In June of 2015, CrowderGulf was activated by Blanco County for debris removal operations after severe storms came through the County. Vegetative and C&D debris was collected and hauled directly to a landfill.

**South Carolina Flooding** - In early October 2015, a cold front with widespread heavy rain moved southeast across the Carolinas and interacted with Hurricane Joaquin to produce record breaking rains throughout the region. Rainfall across parts of South Carolina reached 500-year event levels, with areas within Richland County, SC experiencing 1-in-1,000 year levels. The record breaking rainfall overwhelmed the Midlands causing severe flooding, power outages, dam breaches, road washouts and bridge collapses.

On October 7, 2015, the South Carolina Department of Transportation (SCDOT), activated the CrowderGulf Pre-event Contract for *Disaster Recovery Assistance following a Declared Disaster*, to remove and dispose of flood debris from State maintained roads within Richland and Lexington County, SC. Soon thereafter, both Richland and Lexington County executed Memorandums of Understanding (MOU) with the SCDOT to enable CrowderGulf to also remove and dispose of flood generated debris from County maintained roads. CrowderGulf immediately mobilized forces and began debris removal operations simultaneously in both Counties. Over the next few weeks, CrowderGulf hauled the flood related debris, inclusive of demolished house debris, damaged furniture and possessions, electronic waste, appliances, white goods (washers, dryers, refrigerators, etc.) and household hazardous waste (HHW) to the local landfills. Overall CrowderGulf removed and disposed of over 33,000 cubic yards of debris, 20,000 pounds of HHW, 300 White Goods and 400 Electronic Goods. The majority of the above operations were completed within the first 30 days of the FEMA incident period to aid the State and Counties in applying for 85% reimbursement from the Federal Emergency Management Agency (FEMA).

**Texas Tornadoes** - In November of 2015, the City of Friendswood, TX experienced damages from a tornado that devastated several neighborhoods. CrowderGulf responded quickly to remove and dispose of the 8,700 cubic yards of debris.

2015 Storms Projects and Tasks								
15 Total Clients	Number of Clients in 2015 Storms Utilizing Task							
Contract Amt	ROW Hauling	Debris Reduction	Debris Disposal	White Goods/Ewaste	HHW	Wet Debris	Sand/Beach Work	Special Projects
\$2,727,109	9	1	12	1	1	5	1	8

### 2014 Storms

**Severe Flooding Event for the States of Alabama and Florida** - Following 18-22 inches of rainfall in the States of Alabama and Florida coupled with tomados across the State of Alabama in April, CrowderGulf was activated by **eight** Alabama Contracts (Baldwin, Blount, DeKalb and Limestone Counties, and the Cities of Orange Beach, and Perdido Beach as well as the Alabama Department of Conservation and Natural Resources and Alabama Department of Transportation) and **two** Florida Contracts (Escambia and Walton Counties). The debris services included emergency debris removal and reduction of over **280,000** cubic yards of debris. It also involved managing citizen drop sites, removing over **600** leaning trees and hanging limbs from over **1000** trees, removing over 150 hazardous stumps, clearing storm debris from beaches, providing pumping stations for flooded areas, and removing drift debris from rivers. **The total event** utilized 10 subcontractors, 54 trucks including certified trailers (all averaging around 54 cubic yards capacity). Twelve tree crews and several more crews doing specialized tasks were used and all managed by CrowderGulf.

**Ice Storms Pax and Ulysses** - These February, 2014 ice storms produced primarily tree damage. CrowderGulf had **three** pre-event contracts activated as a result of these storms.

In both Berkeley County, SC, and Dorchester County, SC, CrowderGulf performed ROW debris removal, reduction, and final disposal of vegetative debris. CrowderGulf was also tasked with the removal of leaning trees and hanging limbs in both South Carolina counties. Hanging limbs were removed from over **30,000** trees from both counties and over **277,000** cubic yards of vegetative debris removed. All work in both counties was completed in a little over two months.



The third contract activated was Greensboro, NC, for debris removal. Work was completed in Greensboro in approximately **45** days and **13,510** tons of debris removed.

During these three projects, CrowderGulf managed 26 tree crews from 18 subcontractors to complete the work. Over 123 trucks were certified and hauled debris, including certified trailers (averaging approximately 67 cubic yards capacity).

2014 Storms Projects and Tasks										
13 Total Clients	Number of Clients in 2014 Storms Utilizing Task									
Contract Amt	ROW Hauling	Debris Reduction	Debris Disposal	Burn	Grind	L&H	Stump Work	Wet Debris	Sand/Beach Work	Special Projects
\$9,866,559	9	5	10	1	3	5	3	2	1	1

### 2012 Tropical Storms Beryl and Debby; Hurricanes Isaac and Sandy

**Tropical Storms Beryl and Debby** - Following two early season tropical storms, CrowderGulf was activated for debris removal in Nassau County, FL; Polk County, FL; and the Town of Fort Myers Beach, FL. The work consisted of hauling and reducing vegetative debris and cleaning and restoring beaches.

**Hurricane Isaac** - CrowderGulf had nine contracts activated across three states. Our work ranged from providing emergency "Push" operations in Key West, FL, sand removal and sand screening for the Town of Dauphin Island, AL, to debris removal and reduction, providing generators and removal of hazardous leaners and hangers.

**Hurricane Sandy** – This late season storm at the end of October affected the entire Eastern Seaboard from Florida to the New England states. By far, the greatest damage was inflicted on the New York and New Jersey coasts.

As part of the "Superstorm Sandy" cleanup, the State of New Jersey Department of Environmental Protection (NJDEP) awarded three waterway contracts in January, 2013. CrowderGulf was awarded the central coast of New Jersey where **the worst damage occurred**. In this area, the ocean surged over the densely populated chain of barrier islands and into Barnegat Bay causing massive destruction to the homes in its path. As a result, debris, sand, and multiple homes were washed into the Bay. Some homes were left almost intact while others were torn apart and strewn across the Bay waters.



CrowderGulf was tasked with removing all storm related debris from the Bay and all tributaries in the central region of New Jersey, including wetlands and salt marshes. Submerged debris required using side scan sonar to locate and document the submerged storm debris. CrowderGulf conducted side scan sonar, evaluated the results, and then directed crews to remove the identified debris. **Over 100,000 cubic yards of submerged and floating debris were removed.**

Crews completed the removal of eligible floating and submerged debris in approximately eight months. Part of this operation was the management of the aggregate site for the vessels and vehicles removed from the waterways, which included 6 vehicles and 117 vessels. The total project value for this contract with the NJDEP was over **\$57,000,000**.

The Sandy waterway project in New Jersey presented several unique situations such as the requirement that no waterway debris could touch the ground. The debris had to be off-loaded directly into a debris hauling truck and taken to the final disposal site. CrowderGulf had to secure several off-loads sites and each site had to be approved by the NJDEP. Both public and private sites were identified and all necessary documentation secured before any site was used.

Besides removing eligible submerged debris, four large homes that were pushed into Barnegat Bay had to be demolished and removed. This was a slow and careful process conducted on the water using long-reach track hoes with grapples on barges to take the houses apart and load the debris onto debris barges. The house debris was taken to the off-load site and loaded into the hauling trucks for disposal.

The tremendous amount of debris that was deposited in the wetlands and salt marshes presented another unique situation. CrowderGulf was tasked with removing the eligible debris while ensuring minimal disturbance to these areas. CrowderGulf used specialized low ground pressure amphibious equipment to minimize further damage to the sensitive areas. In addition, all work was scheduled to accommodate the endangered/protected species in the region. Another unique aspect of this contract was the removal of over 300,000 cubic yards of displaced sediment that Sandy washed into Barnegat Bay. The operation involved mechanical dredging, hydrographic surveying, staging the dredged sediment for drying, screening the sediment, replacing beach quality sand on the ocean side, and hauling the remainder of the sediment and debris to a certified disposal site.

As a result, over **320,000** cubic yards of displaced sediment were dredged from the Bay areas and over 100,000 cubic yards of sediment were screened and returned to beach quality sand. The documentation for this part of the Sandy project required a combination of measures be implemented to document the dredged sediment. Pre- and post-hydrographic surveys were used in measuring the dredging that was done. The dirty and screened sediment, and resulting debris, were measured by truck loads and documented using cubic yards and truck load tickets.

CrowderGulf is the most experienced contractor in waterway disaster debris removal. During this project, several of our documentation methods and procedures were adopted and used as a model for the other two companies working under this contract.

Other projects, as a result of Hurricane Sandy, included activation by two coastal towns, one in Florida and the other in North Carolina. In November, 2012, CrowderGulf hauled and removed vegetative and C&D debris for Kitty Hawk, NC, and provided sand removal operations for roadways in Ft. Lauderdale, FL. These contracts resulted in the removal of over **274,725** cubic yards of debris at a cost of **\$3,016,226**.

Overall, during the 2012 season of two tropical storms and two hurricanes, CrowderGulf managed 15 subcontractors, which included 274 trucks, 3 tree crews, and multiple boat crews, side scan sonar crews, dredging and hydrographic surveying crews.

2012 Tropical Storm Beryl & Debby; Hurricanes Isaac & Sandy Projects and Tasks												
15 Total Clients	Number of Clients in Tropical Storms Beryl & Debby; Hurricanes Isaac & Sandy Utilizing Task											
Contract Amt	Push	ROW Hauling	Debris Reduction	Debris Disposal	Grind	Vessel/ Vehicle Removal	L&H	Wet Debris	Side Scan Sonar	Sand/ Beach Work	Special Projects	Generators
\$60,769,355	1	7	3	8	3	2	1	1	1	8	6	1

### 2011 Hurricane Irene

Following Hurricane Irene in 2011, CrowderGulf was activated for debris removal, reduction and disposal contracts by **20 municipalities in North Carolina and four municipalities in Virginia**. We were also awarded **six contracts with the North Carolina Department of Transportation (NCDOT) to remove debris from DOT roads in 13 counties**. During these activations we developed, managed and restored **13 temporary DMSs** and removed over **1.5 million cubic yards of debris**, for a total cost of **\$14,754,641**.

The work in North Carolina and Virginia primarily involved **ROW debris removal, reduction and disposal of both C&D and vegetative debris**. These contracts ranged from work that required no more than two trucks and one day of work, to sixty trucks and over three months work. Some towns had less than **5,000** cubic yards of debris removed while others had over **100,000** cubic yards. Regardless of the amount of debris, size or location, CrowderGulf provided immediate and effective debris removal to all clients.

During Hurricane Irene recovery, CrowderGulf worked with **four different monitoring firms** while managing **527 trucks** from approximately **50 subcontractors**.

2011 Hurricane Irene Projects and Tasks												
25 Total Clients	Number of Clients in Hurricane Irene Utilizing Task											
Contract Amt.	Tonnage	ROW Hauling	Debris Reduction	Debris Disposal	Stump Work	Burn ACI	Grind	HHW	L&H	Monitoring Co	Special Projects	
\$14,384,727	3	20	16	20	5	9	6	1	2	11	5	

Throughout the Hurricane Irene work, CrowderGulf was also working along the Alabama Gulf Coast on the BP Deepwater Horizon oil spill cleanup.

### 2010 BP Deepwater Horizon Oil Spill

On April 20, 2010, the BP Deepwater Horizon oil spill occurred, eventually leaking an estimated **4.9 million barrels of oil** into the Gulf of Mexico. From the beginning, CrowderGulf played a role in the cleanup, responding first to the needs of our pre-event clients. Throughout this project, the CrowderGulf management team and crews worked hand in hand with local, state, federal agencies and municipalities as well as with BP management and BP Safety, Quality Assurance and Quality Control personnel to safely and efficiently complete the project.



In all efforts, CrowderGulf complied with all laws, rules and regulations designed to protect the environment and wildlife habitats. In every aspect of the project, CrowderGulf remained sensitive to public concerns and requests. After September, 2010, CrowderGulf was primarily involved in on-shore cleanup using hand crews and power screening. This operation included simultaneously managing five field offices in two counties. At the height of the response, work at these five sites involved the employment of over **1,200 people** and approximately **700 pieces of equipment** to clean Alabama beaches. In approximately five months, CrowderGulf screened the entire Alabama coast from the toe of the dunes to ten feet above the rack line. This required the coordination of over **160 pieces of heavy equipment**, including **40 one-ton off-road trucks and JD-330 size excavators** with operators. Approximately **7 billion pounds** of sand was screened and over **3 million pounds of hydrocarbon material** was recovered from the beaches in both counties.

CrowderGulf also provided services to several pre-event contract clients along the Gulf Coast that were directly affected by the Deep Horizon oil spill.

Other types of operations we conducted in response to the Oil Spill include:

Work Performed	Location	Purpose of Work
Berm Construction	Dauphin Island, AL	Prevent oil from reaching beach areas
Lagoon Pass Dredging to close opening to Gulf	Gulf Shores, AL	To protect lagoon from oil contamination
Back Bay Skimming	Orange Beach, AL	Provided boats and skimmers to patrol back bay waters in an effort to remove oil sheen
Boom Placement	Baldwin County	Prevent oil from coming ashore and protection of wetlands
Anchor Retrieval	Alabama Gulf Coast Ways	Locate by side scan sonar and retrieve boom anchors abandoned by other contractors
Gabian Basket Removal	Dauphin Island/Fort Morgan	Removed from Surf Line

### 2008 Hurricane Ike

After Hurricane Ike in 2008, CrowderGulf managed **36 contracts** and removed, reduced and disposed of approximately **17 million cubic yards of debris**. During these activations, we developed, managed and restored **27 temporary DMSs**. The total cost for these contracts was approximately **\$180,000,000**. This operation included Right-of-Way (ROW) and Right-of-Entry (ROE) debris removal, reduction and disposal, demolition, leaning trees and hanging limbs removal and disposal, stump removal and disposal, removal and proper disposal of white goods, e-goods, tires, hazardous household materials and abandoned vehicles and vessels, marine debris removal and disposal, and beach cleaning and sand screening.



Hurricane Ike did the most damage in Texas and, as a result, CrowderGulf had pre-event contracts activated in **five counties and 23 cities in that state**. Two days before Hurricane Ike made landfall, CrowderGulf's management team was on-site in Texas and communicating with the counties and cities in preparation to begin immediate response and recovery efforts for debris removal. Immediately after the storm, CrowderGulf's management team and subcontractors were in place to begin the cleanup in affected areas of Texas.

Throughout the recovery process, the same CrowderGulf senior management personnel were directly involved with the cleanup operation and worked closely with county, state and federal officials and their representatives to ensure that all debris was FEMA eligible and reimbursable. CrowderGulf communicated daily with all appropriate officials and assisted in decision-making to successfully complete the project.

CrowderGulf **simultaneously completed three contracts for the Texas General Land Office (GLO)** for beach cleaning which included sand screening, side scan sonar of gulf and bay waters, removal and disposal of sunken debris, and removal and disposal of abandoned and sunken vessels in waterways under the responsibility of the GLO.

2008 Hurricane Ike Projects and Tasks											
36 Total Clients	Number of Clients in Hurricane Ike Utilizing Task										
Contract Amt	ROW Hauling	Debris Reduction	Debris Disposal	ROE	Haz Mat	HHW	L&H	Marine Debris	Special Projects	Vacuum Truck	Generators
\$176,411,377	28	21	22	5	1	12	7	7	5	2	4

### 2005 Hurricanes Katrina, Rita and Wilma

Following these storms, CrowderGulf had **56 contracts** activated across five states, and completed all of them successfully by removing, reducing and disposing of over **18 million cubic yards** of debris. We developed, managed and restored **35 temporary DMSs** during these activations. The total cost for these contracts was approximately **\$267,000,000**. This operation included ROW and ROE debris removal, reduction and disposal, demolition, leaning trees and hanging limbs removal and disposal, stump removal and disposal, removal of marine debris, removal and proper disposal of white goods, e-goods, tires, hazardous household materials, abandoned vehicles and vessels, sand screening and beach restoration.

2005 Hurricanes Katrina, Rita & Wilma Projects and Tasks														
56 Total Clients	Number of Clients in Hurricanes Katrina, Rita & Wilma Utilizing Task													
Contract Amt.	PUSH	ROW Hauling	Debris Reduction	Debris Disposal	ROE	Stump Work	L&H	White Goods/E-Goods	Demo	Side Scan Sonar	Sand Screening	Marine Debris	Vac Trucks	Generators
\$265,772,848	13	27	21	27	6	8	4	2	3	4	4	9	1	5

### 2004 Hurricanes Charley, Frances, Ivan, Jeanne

In 2004, as a result of the four hurricanes within a six week span, CrowderGulf had **36 pre-event contracts** activated. 23 of these were in Florida, 12 in Alabama, and one in Mississippi. All of these projects were in operation simultaneously during the period from October, 2004 through December, 2004, and some continued through June, 2005. During these activations we developed, managed and restored **61 temporary DMSs** and removed over **16 million cubic yards of debris** during this timeframe for a total cost of **\$292,426,233**.

CrowderGulf was activated by both large and small municipalities and provided quality service to all of them. CrowderGulf had nine field offices in operation during these projects. All field offices were operated by local citizens who were provided on-the-job-training and were managed by CrowderGulf's on-site senior management.

As with all of CrowderGulf's projects, from the beginning to the end of the work, CrowderGulf's Management Teams remained the same for each contract, and met with County officials daily to provide the leadership and guidance that allowed all of the damaged areas to be cleaned up in an organized manner. As a result, correct decisions were made in order to get the eligible hurricane debris removed and to restore the Cities/Counties to normal, as quickly as possible. In addition, CrowderGulf helped City and County officials ensure FEMA reimbursement for all eligible work.

2004 Hurricanes Charley, Frances, Ivan & Jeanne Projects and Tasks												
36 Total Clients	Number of Clients in Hurricanes Charley, Frances, Ivan & Jeanne Utilizing Task											
Contract Amt	PUSH	ROW Hauling	Debris Reduction	Debris Disposal	Stump Work	L&H	White Goods/E-Goods	Beach Work	Wet Debris	Generators	Special Projects	
\$276,149,129	8	28	23	27	16	6	4	4	2	1	2	

## B. Past Performance Chart

The chart below contains a partial listing of contracted work accomplished by CrowderGulf as Prime Contractor (unless otherwise stated). The chart demonstrates our many years of experience in debris management and a history of our successes. A complete list, including special projects, demolitions, etc. can be made available dating back to Hurricane Frederick in 1979. Please feel free to contact any of our references listed below.

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT
<b>2017 Tornado</b>				
Hattiesburg, MS 2/11/2017-Ongoing	<b>Removed &amp; Disposed:</b> vegetation, C&D, stumps, leaners & hangers <b>Monitored</b> by Debris Tech - ADMS	\$1,782,681	117,844	Lamar Rutland, City Engineer, 212 W Front St, Hattiesburg, MS 39401, 601-545-4540, <a href="mailto:lrutland@hattiesburgms.com">lrutland@hattiesburgms.com</a>
<b>2016 Hurricane Matthew</b>		<b>\$71,721,852</b> Total Event Cost	<b>5,438,728</b> Total Event CY	
Berkeley Co, SC 10/13/2016-12/18/2016	<b>Removed &amp; Disposed:</b> vegetation, C&D, leaners & hangers, mulch <b>Reduced:</b> at 1 site by grinding <b>Monitored</b> by Rostan Solutions / GP Strategies - ADMS	\$931,731	75,610	Melissa Wheatley, Deputy Director of Solid Waste, 212 Oakley Plantation Dr, Moncks Corner, SC 29461, 843-719-2343, <a href="mailto:melissa.wheatley@berkeleycountysc.gov">melissa.wheatley@berkeleycountysc.gov</a>
Brevard Co, FL 10/11/2016-1/4/2017	<b>Removed &amp; Disposed:</b> vegetation, C&D, mulch <b>Reduced:</b> at 1 site by grinding <b>Monitored</b> by Tetra Tech - ADMS	\$3,231,102	265,794	"Euri" Euripides Rodriguez, SW Dir, 2725 Judge Fran Jamieson Way, Bldg A, Ste 118, Viera, FL 32940, 321-633-2042, <a href="mailto:euripides.rodriquez@brevardcounty.us">euripides.rodriquez@brevardcounty.us</a>
Bunnell, FL 10/14/2016-10/25/2016	<b>Removed &amp; Disposed:</b> vegetation <b>Monitored</b> by Tetra Tech - ADMS	\$104,606	8,449	Perry Mitrano, SW Dir, 201 W Moody Blvd, Bunnell, FL 32110, 386-437-7500, <a href="mailto:pmitrano@bunnellcity.us">pmitrano@bunnellcity.us</a>
Callawassie Island, SC 10/8/2016-10/10/2016	<b>Emergency Push</b>	\$14,573	Hrly	Chief Waverly Patterson, Ops Dir, 176 Callawassie Dr, Okatie, SC 29909, 843-987-4150, <a href="mailto:chiefpatterson@hargray.com">chiefpatterson@hargray.com</a>
Chesapeake, VA 10/28/2016-11/3/2016	<b>Removed &amp; Disposed:</b> vegetation	\$21,166	960	Eric Martin, PW Dir, 306 Cedar Rd, 3rd Floor, Chesapeake, VA 23322, 757-382-6380, <a href="mailto:emartin@cityofchesapeake.net">emartin@cityofchesapeake.net</a>
Clay Co, FL 10/18/2016-1/12/2017	<b>Removed &amp; Disposed:</b> vegetation, C&D, leaners & hangers, mulch <b>Reduced:</b> at 2 sites by grinding <b>Monitored</b> by Landfall Strategies	\$1,142,823	127,682	John Ward, EM Dir, 2519 SR 16 W, Green Cove Springs, FL 32043, 904-541-2767, <a href="mailto:John.Ward@claycountygov.com">John.Ward@claycountygov.com</a>
Cocoa Beach, FL 10/12/2016-12/3/2016	<b>Removed &amp; Disposed:</b> vegetation, C&D, mulch <b>Reduced:</b> at 2 sites by grinding <b>Monitored</b> by Tetra Tech - ADMS	\$326,535	32,701	Rob Strong, Project Manager, Public Works, 1600 Minutemen Causeway, Cocoa Beach, FL 32932, 321-868-3316, <a href="mailto:rstrong@cityofcocoa.com">rstrong@cityofcocoa.com</a>
Currituck Co, NC 11/7/2016-2/24/2017	<b>Removed &amp; Disposed:</b> vegetation, mulch <b>Reduced:</b> at 1 site by grinding <b>Monitored</b> by Tetra Tech - ADMS	\$28,444	2,805	Brenda McQueen, Superintendent of Buildings, PW, 153 Courthouse Rd, Currituck, NC 27929, 252-232-2504, <a href="mailto:brenda.mcqueen@currituckcountync.gov">brenda.mcqueen@currituckcountync.gov</a>

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT
<b>Deltona, FL</b> 10/14/2016-12/1/2016	<b>Removed &amp; Disposed:</b> vegetation, C&D, leaners & hangers, ash <b>Reduced:</b> at 1 site by burning <b>Monitored</b> by Tetra Tech - ADMS	\$1,386,142	117,753	<b>Matt Doan</b> , PW Dir, 2345 Providence Blvd, Deltona, FL 32725, 386-878-8950, <a href="mailto:mdoan@deltonafl.gov">mdoan@deltonafl.gov</a>
<b>Duplin Co, NC</b> 11/28/2016-12/1/2016	<b>Removed &amp; Disposed:</b> C&D <b>Monitored</b> by Tetra Tech - ADMS	\$7,107	519	<b>Matt Barwick</b> , EM Coordinator, 209 Seminary St, PO Box 909, Kenansville, NC 28349, 910-296-2160 Ext. 231, <a href="mailto:matthew.barwick@duplincountync.com">matthew.barwick@duplincountync.com</a>
<b>Edgecombe Co, NC</b> 11/7/2016-2/24/2017	<b>Removed &amp; Disposed:</b> C&D	\$552,931	33,749	<b>Dee Waters</b> , Purchasing Agent, 252-641-7888, <a href="mailto:deewaters@edgecombeco.com">deewaters@edgecombeco.com</a>
<b>Edgewater, FL</b> 10/8/2016-12/6/2016	<b>Emergency Push</b> <b>Removed &amp; Disposed: ROW, Commercial, Private</b> - vegetative, C&D, leaners & hangers, mulch <b>Reduced:</b> at 1 site by grinding <b>Monitored</b> by Witt O'Briens	\$2,936,463	201,602	<b>Brenda DeWees</b> , Dir of Env Services, 386-424-2400, <a href="mailto:bdeweess@cityofedgewater.org">bdeweess@cityofedgewater.org</a>
<b>Fayetteville, NC</b> 10/20/2016-2/15/2017	<b>Removed &amp; Disposed:</b> vegetative, C&D, mulch <b>Reduced:</b> at 1 site by grinding <b>Monitored</b> by Tetra Tech - ADMS	\$946,967	81,449	<b>Jackie Tuckey</b> , Management Analyst, 433 Hay St, Fayetteville, NC 28301-5537, 910-433-1854, <a href="mailto:jtuckey@ci.fay.nc.us">jtuckey@ci.fay.nc.us</a>
<b>Flagler Beach, FL</b> 10/13/2016-1/25/2017	<b>Removed &amp; Disposed:</b> vegetative, C&D, Beach C&D, mulch <b>Reduced:</b> at 1 site by grinding, management and grinding of City hauls <b>Monitored</b> by Tetra Tech - ADMS	\$306,837	23,926	<b>Larry Newsom</b> , City Manager, 105 South Second St, Flagler Beach, FL 32136, 386-517-2000, <a href="mailto:newsom@cityofflaglerbeach.com">newsom@cityofflaglerbeach.com</a>
<b>Flagler Co, FL</b> 10/7/2016-1/23/2017	<b>Emergency Push</b> <b>Removed &amp; Disposed: ROW, Public Use Areas, Private HOA &amp; Non HOA Rds</b> - vegetative, C&D, leaners & hangers, white goods, mulch <b>Reduced:</b> at 1 site by grinding, management and grinding of City hauls <b>Monitored</b> by Tetra Tech - ADMS	\$2,752,630	152,610	<b>Richard Gordon</b> , Asst Co Engineer, 1769 E Moody Blvd, Building 2, Bunnell, FL 32110, 386-313-4006, <a href="mailto:rgordon@flaglercounty.org">rgordon@flaglercounty.org</a>
<b>FL DEP</b> 2/16/2017-3/30/2017	<b>Waterway Debris Removal</b> <b>Remove</b> waterway debris with boats to an offload site, load onto trucks for disposal <b>Monitored</b> by Eisman Russo - Zone 1, CDR McGuire - Zone 2, Tetra Tech - Zone 3	6,091,500	36,776	<b>Scott Woolam</b> , Sr Program Analyst, Div of State Lands, 3900 Commonwealth Blvd, Mail Station 100, Tallahassee, FL 32399-3000, 850-245-2806, <a href="mailto:Scott.Woolam@dep.state.fl.us">Scott.Woolam@dep.state.fl.us</a>
<b>Fripp Island, SC</b> 10/13/2016-10/28/2016	<b>Emergency Push</b> <b>Removed &amp; Disposed:</b> vegetative, leaners & hangers <b>Monitored</b> by Witt O'Brien	\$111,040	3,967	<b>Kate Hines</b> , General Manager, <a href="mailto:Generalmanager@frippislandliving.com">Generalmanager@frippislandliving.com</a>
<b>Garden City, GA</b> 10/31/2016-1/17/2017	<b>Removed &amp; Disposed:</b> vegetative, mulch <b>Reduced:</b> at 1 site by grinding <b>Monitored</b> by Rostan Solutions	\$365,490	23,730	<b>Benny Googe</b> , PW Dir, 2 Bud Brown Rd, Garden City, GA 31408, 912-629-2296, <a href="mailto:bgooge@gardencity-ga.gov">bgooge@gardencity-ga.gov</a>

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT
Hilton Head Island, SC 10/5/2016-Ongoing	<b>Emergency Push</b> <b>Removed &amp; Disposed:</b> ROW, SCDOT Rds, Private Rds, Public Use Areas - vegetative, C&D, white goods, leaners & hangers, mulch <b>Reduced:</b> at 2 sites by grinding <b>Monitored</b> by Tetra Tech - ADMS	\$33,693,545	2,861,236	<b>Jennifer Lyle</b> , Asst Town Engineer, One Town Center Ct, Hilton Head Island, SC 29928, 843-341-4779, <a href="mailto:jenniferl@hiltonheadislandsc.gov">jenniferl@hiltonheadislandsc.gov</a>
Hilton Head Plantation, SC 10/10/2016-10/31/2016	<b>Emergency Push</b> <b>Tasks:</b> Access Tree clearance, ROE tree removal, Blue roof operations	\$216,817	Hrly	<b>T. Peter Kristian</b> , General Manager, 7 Surrey Ln, Hilton Head Island, SC 29926, <a href="mailto:pkristian@hhppoa.org">pkristian@hhppoa.org</a>
Jasper Co, SC 10/8/2016-10/12/2016	<b>Emergency Push</b>	\$24,636	Hrly	<b>Wilbur Daley</b> , Emergency Services Dir, 1509 Grays Hwy, Ridgeland, SC 29936, 843-726-7607, <a href="mailto:wilburd@jaspercountysc.gov">wilburd@jaspercountysc.gov</a>
Liberty Co, GA 10/14/2016-1/6/2017	<b>Removed &amp; Disposed:</b> vegetative, C&D, leaners & hangers, stumps <b>Reduced:</b> at 2 sites by burning <b>Monitored</b> by Tetra Tech - ADMS	\$1,736,692	182,467	<b>Mike Hodges</b> , EM Dir, 100 Liberty St, Hinesville, GA 31313, 912-368-2201, <a href="mailto:mike.hodges@libertycountyga.com">mike.hodges@libertycountyga.com</a>
Long Cove Owners Assoc. Hilton Head Island, SC 10/28/2016-11/21/2016	<b>Removed &amp; Disposed:</b> vegetative, C&D, logs, mulch <b>Reduced:</b> at 1 sites by grinding	\$408,232	40,840	<b>Tom Lee</b> , General Manager, 399 Long Cove Dr, Hilton Head Island, SC 29928, 843-686-1071, <a href="mailto:tlee@longcoveclub.com">tlee@longcoveclub.com</a>
Marsh Side Owners Assoc. Hilton Head Island, SC 10/14/2016-11/3/2016	<b>Tasks:</b> Tree removal, stump grinding, blue tarp operations.	\$106,450	Hrly	<b>Trish Norris</b> , Property Manager, 5 Gumtree Rd, Hilton Head Island, SC 29926, 843-681-7301, <a href="mailto:propertymanager@marshsidehhi.com">propertymanager@marshsidehhi.com</a>
Norfolk, VA 10/14/2016-11/30/2016	<b>Removed &amp; Disposed:</b> vegetative, stumps <b>Reduced:</b> at 1 site by grinding <b>Monitored</b> by Thompson - ADMS	\$314,618	25,943	<b>David Ricks</b> , PW Dir, 810 Union St, Suite 700, Norfolk, VA 23510, 757-664-4614, <a href="mailto:David.Ricks@norfolk.gov">David.Ricks@norfolk.gov</a>
Ocean Isle Beach, NC 10/25/2016-11/9/2016	<b>Removed &amp; Disposed:</b> C&D <b>Monitored</b> by Landfall Strategies	\$12,229	1,772	<b>Justin Whiteside</b> , Asst Town Administrator, 910-579-3469, <a href="mailto:justin@oibgov.com">justin@oibgov.com</a>
Orange Park, FL 11/28/2016-1/4/2017	<b>Removed &amp; Disposed:</b> mulch <b>Reduced:</b> at 1 site by grinding of debris hauled in by the Town <b>Monitored</b> by Landfall Strategies	\$19,604	1,976	<b>Jim Hanson</b> , Town Manager, 2042 Park Ave, Orange Park, FL 32073, 904-278-3019, <a href="mailto:jhanson@townop.com">jhanson@townop.com</a>
Ormond Beach, FL 10/11/2016-12/31/2016	<b>Removed &amp; Disposed:</b> vegetative, C&D, leaners & hangers, mulch <b>Reduced:</b> at 1 site by grinding <b>Monitored</b> by Thompson - ADMS	\$3,660,393	490,672	<b>Kevin Gray</b> , Operations Manager, PW, 501 N Orchard St, Ormond Beach, FL 32174, 386-676-3577, <a href="mailto:kevin.gray@ormondbeach.org">kevin.gray@ormondbeach.org</a>
Palm Coast, FL 10/9/2016-1/17/2017	<b>Removed &amp; Disposed:</b> vegetative, C&D, treated wood, mulch <b>Reduced:</b> at 1 site by burning & grinding <b>Reduced and hauled out</b> City hauled debris <b>Monitored</b> by True North	\$1,172,253	68,151	<b>Ms. Renee Shevlin</b> , PW Operations Manager, 1 Wellfield Grade, Palm Coast, FL 32137, 386-986-4781, <a href="mailto:rshevlin@palmcoastgov.com">rshevlin@palmcoastgov.com</a>

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT	
Port Wentworth, GA 10/17/2016-1/15/2017	<b>Removed &amp; Disposed:</b> vegetative, C&D, leaners & hangers, stumps, mulch <b>Reduced:</b> at 1 site by grinding <b>Monitored</b> by Tetra Tech - ADMS	\$84,022	6,282	<b>Chief Lance Moore</b> , Fire Dept, 317 Cantyre St, Port Wentworth, GA 31407, 912-401-0475, <a href="mailto:lmoore@cityofportwentworth.com">lmoore@cityofportwentworth.com</a>	
Raleigh, NC 10/17/2016-11/11/2016	<b>Removed &amp; Disposed:</b> vegetative <b>Monitored</b> by Tetra Tech - ADMS	\$59,612	8,516	<b>Kelly Lindsey</b> , EM & Special Events, 222 W Hargett St, Suite 304, Raleigh, NC 27601, 919-996-2202, <a href="mailto:kelly.lindsey@raleighnc.gov">kelly.lindsey@raleighnc.gov</a>	
Rose Hill, NC 10/20/2016-10/25/2016	<b>Removed &amp; Disposed:</b> vegetative	\$16,959	1,980	<b>Ivey Knowles</b> , PW Dir, 103 SE Railroad St, Rose Hill, NC 28458, 910-289-3159, <a href="mailto:rosehillpw@embarqmail.com">rosehillpw@embarqmail.com</a>	
SC DOT 10/17/2016-1/13/2017	<b>Removed &amp; Disposed:</b> vegetative, leaners & hangers, stumps, mulch <b>Reduced:</b> at 6 sites by grinding <b>Monitored</b> by Thompson - ADMS	\$8,163,706	492,455	<b>Emmett I Kirwan</b> , SCDOT Procurement Manager, 955 Park St, Columbia, SC 29201, 803-737-0676, <a href="mailto:KirwanEI@scdot.org">KirwanEI@scdot.org</a>	
Southern Shores, NC 11/18/2016-12/14/2016	<b>Removed &amp; Disposed:</b> vegetative, C&D	\$83,218	8,586	<b>Peter Rascoe</b> , Town Manager, 5375 N Virginia Dare Trail, Southern Shores, NC 27949, 252-261-2394, <a href="mailto:prascoe@southernshores-nc.gov">prascoe@southernshores-nc.gov</a>	
Stuart, FL 10/7/2016-10/27/2016	<b>Emergency Push</b> <b>Removed &amp; Disposed:</b> vegetative, stumps, mulch <b>Reduced:</b> at 1 site by grinding <b>Monitored</b> by Witt O'Briens	\$109,356	10,085	<b>Sam Amerson</b> , PW Dir, 121 SW Flagler Ave, Stuart, FL 34994, 772-288-5331, <a href="mailto:samerson@ci.stuart.fl.us">samerson@ci.stuart.fl.us</a>	
Sunset Beach, NC 10/26/2016-11/23/2016	<b>Removed &amp; Disposed:</b> vegetative, C&D <b>Monitored</b> by Landfall Strategies	\$95,563	13,849	<b>Dustin Graham</b> , PW Dir, 700 Sunset Blvd N, Sunset Beach, NC 28468, 910-579-6297, <a href="mailto:dgraham66@atmc.net">dgraham66@atmc.net</a>	
Thunderbolt, GA 10/19/2016-1/17/2017	<b>Removed &amp; Disposed:</b> vegetative, mulch <b>Reduced:</b> at 1 site by grinding <b>Monitored</b> by Witt O'Briens	\$108,789	7,505	<b>Ray O'Neill</b> , PW Dir, 2821 River Dr, Thunderbolt, GA 31404, 912-644-7999, <a href="mailto:roneill@thunderboltga.gov">roneill@thunderboltga.gov</a>	
Washington Oaks Gardens Park, FL 12/8/2016-12/13/2016	<b>Removed &amp; Disposed:</b> vegetative	\$37,096	4,096	<b>Renee Paolini</b> , 6400 N Oceanshore Blvd, Palm Coast, FL 32137, <a href="mailto:Renee.Paolini@dep.state.fl.us">Renee.Paolini@dep.state.fl.us</a>	
Windmill Harbour, SC 10/14/2016-10/31/2016	<b>Removed &amp; Disposed:</b> vegetative, leaners & hangers, stumps, mulch <b>Reduced:</b> at 1 site by grinding <b>Monitored</b> by Atkins Global	\$339,975	22,235	<b>Jaime Fenstermaker</b> , IMC Resort Services, 2 Corpus Christi, Ste #302, Hilton Head Island, SC 29928, 843-785-4775 ext 110, <a href="mailto:Jaime@imcresortservices.com">Jaime@imcresortservices.com</a>	
<b>2016 Hurricane Hermine</b>	<b>2 Contracts</b> Activated for Event - 3 DMS Managed for Event	<b>\$8,588,321</b> Total Event Cost	<b>387,311</b> Total Event CY		
Leon County, FL 9/3/2016-1/25/2017	<b>Emergency Push</b> <b>Removed &amp; Disposed:</b> vegetative, leaners & hangers, mulch <b>Reduced:</b> at 3 sites by grinding <b>Monitored</b> by Witt O'Briens	\$5,118,148	225,051	<b>Dale Walker</b> , PW Director, 2280 Miccosukee Rd, Tallahassee, FL 32308, 850-606-1415, <a href="mailto:walkerda@leoncountyfl.gov">walkerda@leoncountyfl.gov</a>	

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Tallahassee, FL 9/3/2016-1/26/2017	<b>Emergency Push</b> <b>Removed &amp; Disposed:</b> vegetative, leaners & hangers, mulch <b>Reduced:</b> at 3 sites by grinding <b>Monitored</b> by Witt O'Briens	\$3,470,173	162,260	<b>Robby Powers</b> , EM Coordinator, 911 Eastwood Dr, Tallahassee, FL 32311, 850-891-2536, <a href="mailto:robby.powers@talgov.com">robby.powers@talgov.com</a>	
<b>2016 Flooding Aug</b>					
Central, LA 8/25/2016-1/28/2017	<b>Removed &amp; Disposed:</b> C&D, HHW <b>Monitored</b> by Debris Tech - ADMS	\$5,486,871	324,951	<b>JR Shelton</b> , Mayor, 13421 Hooper Rd, Ste 8, Central, LA 70818, 225-261-5989, <a href="mailto:jr.shelton@central-la.gov">jr.shelton@central-la.gov</a>	
<b>2016 Flooding, Tornados</b>					
Brazoria County, TX 6/16/2016-8/26/2016	<b>Removed &amp; Disposed:</b> C&D <b>Monitored</b> by Tetra Tech - ADMS	\$330,118	20,470	<b>Steve Rosa</b> , EM Coordinator, 111 E Locust St, Suite 102, Brazoria, TX 77515, 979-864-1801, <a href="mailto:steverosa@brazoria-county.com">steverosa@brazoria-county.com</a>	
Texas General Land Office (GLO) 6/27/2016-7/8/2016	<b>Removed &amp; Disposed:</b> vegetative debris on the beach area <b>Monitored</b> by Tetra Tech - ADMS	\$397,252	6,394	<b>Vania Ramaekers</b> , Contract Specialist, 512-463-5047, <a href="mailto:Vania.ramaekers@glo.texas.gov">Vania.ramaekers@glo.texas.gov</a>	
<b>2016 Flooding, Tornados</b>					
Montgomery County, TX 5/3/2016-5/27/2016 FEMA-4269 6/9/2016-7/20/2016 FEMA-4272	<b>Removed &amp; Disposed:</b> (tornado debris & flooding debris) vegetation, C&D, white goods (80), ewaste (113) <b>Monitored</b> by Tetra Tech - ADMS	\$288,408 \$520,549	19,089 39,079	<b>Randy McDaniel</b> , EM Coordinator, 9472 Airport Rd, Conroe, TX 77303, 936-523-3910, <a href="mailto:Randy.McDaniel@mctx.org">Randy.McDaniel@mctx.org</a>	
Waller County, TX 5/4/2016-5/25/2016 FEMA-4269 6/20/2016-7/19/2016 FEMA-4272	<b>Removed &amp; Disposed:</b> C&D <b>Monitored</b> by Tetra Tech - ADMS	\$19,674 \$18,402	1,186 1,183	<b>Brian Cantrell</b> , EMC, 701 Calvit St, Hempstead, TX 77445, 979-826-8282, <a href="mailto:b.cantrell@wallercounty.us">b.cantrell@wallercounty.us</a>	<b>Trey Duhon</b> , County Judge, 836, Austin St, Ste 203, Hempstead, TX 77445, 979-826-7700, <a href="mailto:t.duhon@wallercounty.us">t.duhon@wallercounty.us</a>
<b>2016 LA Flooding</b>					
Ouachita Parish, LA – FEMA-4263 3/30/2016-6/16/2016	<b>Removed &amp; Disposed:</b> vegetation, C&D, white goods (18), e-waste (370), tires (105) <b>Monitored</b> by Volkert	\$397,774	32,161	<b>Scotty Robinson</b> , Parish President, 301 S Grand St #201, Monroe, LA 71201, 318-355-4260, <a href="mailto:srobinson@oppj.org">srobinson@oppj.org</a>	<b>Daryl Dunbar</b> , Volkert, PM,
St John the Baptist Parish, LA 2/26/2016-3/6/2016	<b>Provided</b> Portable Showers / Event Restrooms for volunteer services that helped the citizens and Parish	\$7,574	Lump Sum	<b>Travis Perrilloux</b> , Asst Director Homeland Security & Emergency Preparedness, 1801 Airline Hwy W, LaPlace, LA 70068, 985-652-2222, <a href="mailto:travis.perrilloux@sibparish.com">travis.perrilloux@sibparish.com</a>	
<b>2016 TX Flooding</b>					
Newton County, TX 4/7/2016-7/15/2016	<b>Removed &amp; Disposed:</b> C&D, white goods (378) <b>Monitored</b> by Thompson Consulting	\$349,990	37,030	<b>Olan Bean</b> , Asst EM Director, 409-658-9241	
<b>2016 Winter Storm</b>					
Essex County, VA (VPPSA) 3/10/2016-4/13/2016	<b>Removed &amp; Disposed:</b> vegetation, C&D, stumps (44); <b>Monitored</b> by Arcadis / Rostan	\$138,739	16,359	<b>Reese Peck</b> , County Administrator, 804-445-5528, <a href="mailto:rpeck@essex-virginia.org">rpeck@essex-virginia.org</a> <b>Stephen Geissler</b> , VPPSA Exec Director, 757-880-3535, <a href="mailto:sbgeissler@vppsa.org">sbgeissler@vppsa.org</a>	<b>Jordan Bryant</b> , Arcadis Operations Manager, 813-385-7280, <a href="mailto:jbryant@rostan.com">jbryant@rostan.com</a>

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT	
<b>2016 Tornado</b>					
Rowlett, TX 2/15/2016-4/20/2016	<b>Removed &amp; Disposed:</b> vegetation, C&D, white goods (140), e-waste (49) <b>Monitored</b> by True North	\$680,036	70,738	<b>Jim Proce</b> , Asst. City Manager, 4000 Main St, Rowlett, TX 75088, 972-715-6113, <a href="mailto:jproce@rowlett.com">jproce@rowlett.com</a>	<b>Doug Amato</b> , True North Project Manager, <a href="mailto:damato@truenorthem.com">damato@truenorthem.com</a>
<b>2016 Other Projects</b>					
Corpus Christi, TX 4/21/2016-5/25/2016	<b>Assisting</b> City Maintenance with brush removal and disposal	\$494,444	68,672	<b>Gilbert Montoya</b> , 361-816-8156, <a href="mailto:gilbertm@cctexas.com">gilbertm@cctexas.com</a>	
Glades County, FL 3/14/2016-3/23/2016	<b>Burn</b> existing pile of debris	\$23,362	11,300	<b>Angela Snow</b> , EM Director, 1097 Health Park Dr, Moore Haven, FL 33471, <a href="mailto:asnow@myglades.com">asnow@myglades.com</a>	<b>Bob Jones</b> , <a href="mailto:BJones@myglades.com">BJones@myglades.com</a>
<b>2015 Tornado</b>					
Friendswood, TX 11/9/2015-11/16/2015	<b>Removed &amp; Disposed:</b> vegetation, C&D <b>Monitored</b> by Tetra Tech	\$140,516	8,782	<b>Terry Byrd</b> , Fire Marshall / EM Coordinator, 1600 Whitaker Dr, Friendswood, TX 77546, 281-996-3335, <a href="mailto:tbyrd@ci.friendswood.tx.us">tbyrd@ci.friendswood.tx.us</a>	<b>Oliver Yao</b> , Tetra Tech, Deputy Director of Post Disaster Programs   BDR Division, phone: (321) 441-8507, mobile: (407) 803-2522, <a href="mailto:Oliver.Yao@tetratech.com">Oliver.Yao@tetratech.com</a>
<b>2015 Storms &amp; Flooding</b>					
South Carolina DOT 10/2015-11/2015	<b>Removed &amp; Disposed:</b> C&D, white goods (278), e-waste (484 + 13,580 Lbs), HHW (28,000 Lbs) <b>Counties:</b> Lexington, Richland <b>Monitored</b> by Thompson	\$720,217	33,163	<b>David Cook</b> , SCDOT Maintenance Deputy Director, 955 Park St, Room 324, Columbia, SC 29201, 803-737-1268, <a href="mailto:cookdb@scdot.org">cookdb@scdot.org</a>	<b>Danny Gardner</b> , Thompson Program Manager, 1135 Townpark Ave, Suite 2101, Lake Mary, FL 32746, 407-792-0018, <a href="mailto:dgardner@thompsoncs.net">dgardner@thompsoncs.net</a>
<b>2015 Severe Storms / Flooding</b>					
Limestone County, AL 9/2015	<b>Removed &amp; Disposed:</b> Waterway debris	\$60,860	Lump Sum	<b>Richard Sanders</b> , Co Engineer, 256-233-6681, <a href="mailto:richard.sanders@limestonecounty-al.gov">richard.sanders@limestonecounty-al.gov</a>	
<b>2015 Flooding</b>					
Blanco County, TX 6/2015-7/2015	<b>Removed &amp; Disposed:</b> vegetation, C&D	\$48,033	2,495	<b>Brett Bray</b> , Blanco County Judge, PO Box 387, Johnson City, TX 78636, 830-868-4266, <a href="mailto:cojudge@co.blanco.tx.us">cojudge@co.blanco.tx.us</a>	
Republic Services, Corpus Christi, TX 7/2015	<b>Removed &amp; Disposed:</b> C&D	\$24,392	3,285	<b>Brian Cornelius</b> , Republic Services, 4414 Agnes St, Corpus Christi, TX 78405, Cell 361-876-6006, <a href="mailto:bcornelius@republicservices.com">bcornelius@republicservices.com</a>	
<b>2015 Ice Storm</b>					
Raleigh, NC 3/25/2015-4/6/2015	<b>Removed &amp; Disposed:</b> vegetation	\$208,740	29,820	<b>Andrew Martin</b> , Asst Dir of SW, 630 Beacon Lake Dr, Raleigh, NC 27610, 919-996-6868, <a href="mailto:Andrew.Martin@raleighnc.gov">Andrew.Martin@raleighnc.gov</a>	
<b>2014 Severe Storms, Flooding &amp; Tornadoes</b>	11 Contracts Activated - 2 DMS Managed for Event	<b>\$3,731,996</b> Total Event Cost	<b>310,753</b> Total Event CY		
AL Dept. of Transportation 12/11/2014-12/17/2014	<b>Removed &amp; Disposed:</b> Drift waterway debris in Styx River in Baldwin County, AL	\$79,250	834	<b>Jason Shaw</b> , Bridge Ops Engineer, SW Region, 1701 I-65 W Service Rd N, Mobile, AL 36618-1109, 251-470-8200, <a href="mailto:shawj@dot.state.al.us">shawj@dot.state.al.us</a>	<b>Brian Aaron</b> , SW Region, 1701 I-65 W Service Rd N, Mobile, AL 36618-1109, 251-470-8200, <a href="mailto:aaronb@dot.state.al.us">aaronb@dot.state.al.us</a>

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT	
AL DCNR Dept of Conservation & Natural Resources 9/8/2014-10/15/2014	Removed & Disposed: Waterway debris, vegetative, C&D in Baldwin County, AL	\$500,000	1,801	Terry Boyd, Chief of Engineering Section AL DCNR, 64 N Union St, Rm 479, Montgomery, AL 36104, 334-242-3836, <a href="mailto:Terry.Boyd@dcnr.alabama.gov">Terry.Boyd@dcnr.alabama.gov</a>	Kirby McCrary, P.E., Disaster Ops Mgr, Volkert, Inc., 251-406-0166, <a href="mailto:kirby.mccrary@volkert.com">kirby.mccrary@volkert.com</a>
Baldwin County, AL 5/7/2014-5/17/2014	Removed & Disposed: vegetation	\$12,897	1,066	Joey Nunnally, Preconstruction Mgr, PW Engineer, 22070 Hwy 59, Central Annex II 3rd & 4th floor, Robertsdale, AL 36567, 251- 972-8557, <a href="mailto:jnunnally@baldwincountyal.gov">jnunnally@baldwincountyal.gov</a>	Charles Gruber, Chairman Baldwin Co Commission, 201 E Section St, Foley, AL 36535, 251-943-5061, <a href="mailto:cgruber@co.baldwin.al.us">cgruber@co.baldwin.al.us</a>
Blount County, AL 5/2014-7/2014	ACCA Contract Removed & Disposed: vegetation, leaners/hangers (954/512), stumps (86), waterway debris (7,285 CY) Reduced by grinding	\$1,401,613	139,628	Don Roybal, County EMA Dir, 220 Second Ave E, Ste 106, Oneonta, AL 35121, 205-625- 4121, <a href="mailto:ema@co.blount.al.us">ema@co.blount.al.us</a>	
DeKalb County, AL 5/2014-6/2014	ACCA Contract Removed & Disposed: vegetation, leaners/hangers (60), stumps (16)	\$295,320	38,616	Bobby Ridgeway, EMA Officer, 111 Grand Ave SW Ste 21, Ft Payne, AL 35967, 256- 845-8569, <a href="mailto:bridgeway@dekalbcountryal.us">bridgeway@dekalbcountryal.us</a>	
Escambia County, FL 5/10/2014-5/16/2014	Removed & Disposed: C&D, Compacted C&D	\$51,654	5,972	Pat Johnson, SW Dir, 13009 Beulah Rd, Cantonment, FL 32533, 850-937-2164, <a href="mailto:ptjohnso@co.escambia.fl.us">ptjohnso@co.escambia.fl.us</a>	Jack Brown, Co Administrator, 221 Palafox Pl, Ste 420, Pensacola, FL 32502, 850-595- 4946, <a href="mailto:admin@myescambia.com">admin@myescambia.com</a>
Limestone County, AL 5/8/2014-7/9/2014 9/8/2015-9/16/2015	ACCA Contract ACCA Contract Removed & Disposed: vegetation, leaners/hangers (874/128), stumps (54) Reduced by burning 2015 Waterway Contract for the removal of waterway debris from 7 sites Funded in part by NRCS / EWP	\$1,245,103	122,542	Richard Sanders, Co Engineer, 310 W. Washington St, Athens, AL 35611, 256- 233-6681, <a href="mailto:richard.sanders@limestonecounty-al.gov">richard.sanders@limestonecounty-al.gov</a>	Sharon Wilson, Engineering Clerk, 310 W Washington St, Athens, AL 35611, 256-233- 6681, <a href="mailto:sharon.wilson@limestonecounty-al.gov">sharon.wilson@limestonecounty-al.gov</a>
Orange Beach, AL 5/8/2014-5/12/2014	Remove heavy seaweed from 7 miles of beach	\$13,071	Hourly	Tony Kennon, Mayor, 4099 Orange Beach Blvd, Orange Beach, AL 36561, 251-981- 6810, <a href="mailto:tkennon@cityoforangebeach.com">tkennon@cityoforangebeach.com</a>	Ken Grimes, City Administrator
Perdido Beach, AL 5/19/2014-5/27/2014	Removed & Disposed: vegetation	\$3,742	294	Patsy Parker, Mayor, 9212 CR 97, Perdido Beach, AL 36530, 251-962-2200, <a href="mailto:mayor@townofperdidobeach.org">mayor@townofperdidobeach.org</a>	Lynn Thompson, Town Clerk, 9212 CR 97, Perdido Beach, AL 36530, 251-962-2200, <a href="mailto:clerk@townofperdidobeach.org">clerk@townofperdidobeach.org</a>
Walton County, FL 5/1/2014-5/21/2014	Provided & Operated: Pumps to remove excess storm water	\$129,346	Hourly	Wilmer Stafford, PW Dir, 117 Montgomery Cir, DeFuniak Springs, FL 32433, 850-892- 8108, <a href="mailto:stawilmer@co.walton.fl.us">stawilmer@co.walton.fl.us</a>	Tommy Hinote, PW Engineer, 97 Montgomery Cir, DeFuniak Springs, FL 32435, 850-892-8108, <a href="mailto:hintommy@co.walton.fl.us">hintommy@co.walton.fl.us</a>
<b>2014 Ice Storm Ulysses</b>					
Greensboro, NC 3/18/2014-5/13/2014	Removed & Disposed: vegetation	\$775,739	81,060	Dale Wyrick, P.E., Dir Field Ops, 401 Patton Ave, Greensboro, NC 27406, 336- 373-2783, <a href="mailto:Dale.Wyrick@greensboro-nc.gov">Dale.Wyrick@greensboro-nc.gov</a>	Chris Marriott, Deputy Dir Field Ops, PO Box 3136 Greensboro, NC 27402, 336-373- 7612, <a href="mailto:chris.marriott@greensboro-nc.gov">chris.marriott@greensboro-nc.gov</a>

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT	
<b>2014 Ice Storm Pax</b>	2 Contracts Activated - 3 DMS Managed for Event	<b>\$5,358,824</b> Total Event Cost	<b>277,501</b> Total Event CY		
<b>Berkeley County Water &amp; Sanitation, SC</b> 2/2014-5/2014	<b>Removed &amp; Disposed:</b> vegetation, leaners & hangers (19,102 trees) <b>Reduced</b> by grinding	\$3,381,880	179,382	<b>Mark Schlievert</b> , SW Dir, 212 Oakley Plantation Dr, Moncks Corner, SC 29461, 843-719-2380, <a href="mailto:mschlievert@bcwsa.com">mschlievert@bcwsa.com</a>	<b>Michael Healy, PE</b> , Atkins Sr Engineer III, EM, 4030 W Boy Scout Blvd, Ste 700, Tampa, FL 33607, C: 813-267-7058, <a href="mailto:mike.healy@atkinsglobal.com">mike.healy@atkinsglobal.com</a>
<b>Dorchester County, SC</b> 2/2014-5/2014	<b>Removed &amp; Disposed:</b> vegetation, leaners & hangers (389/10,952) <b>Reduced</b> by grinding	\$1,976,944	98,119	<b>Mario Formisano</b> , EM Dir, 212 Deming Way Ste 3, Summerville, SC 29843, 843-832-0341, <a href="mailto:mformisano@dorchestercounty.net">mformisano@dorchestercounty.net</a>	<b>Matthew Halter</b> (now <b>Mike Golston</b> - Interim), PW Dir, 2120 E Main St, Dorchester, SC 29437, 943-832-0070, <a href="mailto:mgoldston@dorchestercounty.net">mgoldston@dorchestercounty.net</a>
<b>2013 TS Andrea</b>					
<b>Gulf Shores, AL</b> 6/11/2013-6/14/2013	<b>Cleaned</b> the beaches of debris	\$8,029	Hourly	<b>Mark Acreman</b> , PE City Engineer, PO Box 299, Gulf Shores, AL 36547, 251-968-1155, <a href="mailto:macreman@gulfshoresal.gov">macreman@gulfshoresal.gov</a>	<b>Charles Hunter</b> , PW Dir, PO Box 299, Gulf Shores, AL 36547, <a href="mailto:chunter@gulfshoresal.gov">chunter@gulfshoresal.gov</a>
<b>2013 Blizzard Nemo</b>					
<b>Charlestown, RI</b> 9/9/2013-4/16/2013	<b>Removed &amp; Disposed:</b> vegetation, leaners/hangers (6/192) <b>Reduced</b> by grinding	\$34,378	1,499	<b>Alan Arsenault</b> , Deputy PW Dir, 4540 S County Trail, Charlestown, RI 02813, 401-364-1230, <a href="mailto:publicwrks@charlestownri.org">publicwrks@charlestownri.org</a>	<b>Jeff Stevens</b> , CDR Maguire (Monitor), 2255 Chapman St, 4th Floor, Providence, RI 02905, 401-536-8178, <a href="mailto:Jeffrey.Stevens@cdrmaguire.com">Jeffrey.Stevens@cdrmaguire.com</a>
<b>2012 Hurricane Sandy</b>	4 Contracts Activated – 1 DMS Managed for Event	<b>\$57,805,734</b> Total Event Cost	<b>727,194</b> Total Event CY		
<b>New Jersey Dept. of Environmental Protection</b> 2/20/2013-12/15/2013 7/19/2014-9/5/2014	<b>Removed &amp; Disposed:</b> vegetation, C&D, vehicles (4), vessels (232), white goods (41) <b>Utilizing</b> Side Scan Sonar equipment for Pre-Removal & post confirmation <b>Dredging</b> of ship channels throughout the bays & disposed of contaminated sand & screened uncontaminated sand <b>NOAA Grant Project</b> - Waterway debris removal for ineligible debris left by Hurricane Sandy.	\$57,753,129	724,800	<b>Suzanne U. Dietrick</b> , NJ DEP Site Remediation Program, Office of Dredging & Sediment, PO Box 420 Mail Code 401-06C, 401 East State St, Trenton, NJ 08625, p – 609-292-8838 c- 609-439-6673, <a href="mailto:Suzanne.Dietrick@dep.nj.us">Suzanne.Dietrick@dep.nj.us</a>	<b>Jane Kozinski</b> , Environmental Mgmt, NJDEP, 401 E State St., Mail Code 401-03B, Trenton, NJ 08625-0420, 609-292-2795, <a href="mailto:jane.kozinski@dep.state.nj.us">jane.kozinski@dep.state.nj.us</a>
<b>Kitty Hawk, NC</b> 11/13/2012-11/17/2012	<b>Removed &amp; Disposed:</b> vegetation, C&D	\$31,537	2,394	<b>Willie Midgett</b> , PW Dir, 965 W Kitty Hawk Rd, Kitty Hawk, NC 27949, 252-261-1367, <a href="mailto:wmidgett@kittyhawktown.net">wmidgett@kittyhawktown.net</a>	<b>John Stockton</b> , Town Mgr, 101 Veterans Memorial Dr, Kitty Hawk, NC 27949, 252-261-3552, <a href="mailto:jstockton@kittyhawktown.net">jstockton@kittyhawktown.net</a>
<b>Ft Lauderdale, FL</b> 11/1/2012-11/2/2012	<b>Removed</b> sand debris from roadways	\$21,068	Hourly	<b>Albert Carbon</b> (now <b>Hardeep Anand, P.E.</b> ), PW Dir, 220 SW 14th Ave #4a, Ft Lauderdale, FL 33312, 954-828-5341, <a href="mailto:hanand@fortlauderdale.gov">hanand@fortlauderdale.gov</a>	<b>Rick Andrews</b> , Procurement Specialist, 100 N Andrews Ave, 6th Floor Rm 619, Ft Lauderdale, FL 33301, 954-828-4357, <a href="mailto:randrews@fortlauderdale.gov">randrews@fortlauderdale.gov</a>

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT	
<b>2012 Hurricane Isaac</b>	9 Contracts Activated - 3 DMS Managed for Event	<b>\$2,821,936</b> Total Event Cost	<b>245,799</b> Total Event CY		
<b>Biloxi, MS</b> 9/11/2012-10/5/2012	<b>Removed &amp; Disposed:</b> vegetation, C&D, abandoned Boat	\$289,191	25,001	<b>A. J. Holloway</b> , Mayor, 140 Lamuese St, 2 <sup>nd</sup> Floor, Biloxi, MS 39630, 228-435-6254, <a href="mailto:mayor@biloxi.ms.us">mayor@biloxi.ms.us</a>	<b>Trilby Trahan</b> , Contracts Mgr, 140 Lameuse St, 1 <sup>st</sup> Floor, Biloxi, MS 39530, 228-435-6388, <a href="mailto:trahan@biloxi.ms.us">trahan@biloxi.ms.us</a>
<b>Dauphin Island, AL</b> 8/31/2012-1/4/2013	<b>Emergency Push</b> <b>Removed &amp; Disposed:</b> (ROW ROE & FHWA) sand for screening & returned to beach <b>Dredge</b> Sand from the canal and screened <b>Repaired</b> streets in different locations	\$2,101,210	187,728	<b>Jeff Collier</b> , Mayor, 1011 Bienville Blvd, Dauphin Island, AL 36528, 251-861-5525, <a href="mailto:jcollier@townofdauphinisland.org">jcollier@townofdauphinisland.org</a>	<b>Wanda Sandagger</b> , Administrative Assistant, 1011 Bienville Blvd, Dauphin Island, AL 36528, 251-861-5525, <a href="mailto:wsandagger@townofdauphinisland.org">wsandagger@townofdauphinisland.org</a>
<b>Ft Myers Beach, FL</b> 9/5/2012-9/17/2012	<b>Removed</b> debris & provided repairs	\$20,305	Hourly	<b>Cathie Lewis</b> (now <b>Scott Baker</b> ), PW Dir, 2523 Estero Blvd, Ft Myers Beach, FL 33931, 239-765-0202 ext.118, <a href="mailto:sbaker@fortmyersbeachfl.gov">sbaker@fortmyersbeachfl.gov</a>	<b>Michelle Mayher</b> , Town Clerk, 2523 Estero Blvd, Ft Myers Beach, FL 33931, 239-765-0202 ext.114, <a href="mailto:Michelle@fortmyersbeachfl.gov">Michelle@fortmyersbeachfl.gov</a>
<b>Key West, FL</b> 8/28/2012-8/31/2012	<b>Cleaned</b> the beaches of debris	\$76,683	Hourly	<b>Scott Fraser</b> , FEMA Coordinator / Floodplain Admin, 626 Josephine Parker Dr, Key West, FL 33040, 305-809-3810, <a href="mailto:sfraser@cityofkeywest-fl.gov">sfraser@cityofkeywest-fl.gov</a>	<b>Craig Marston</b> (now <b>Alan Averette</b> ), Division Chief/Fire Marshall, 1600 N Roosevelt Blvd, Key West, FL 33040, 305-809-3933, <a href="mailto:aaverett@keywestcity.com">aaverett@keywestcity.com</a>
<b>Magnolia, MS</b> 9/20/2012-10/15/2012	<b>Removed &amp; Disposed:</b> vegetation, mulch <b>Reduced</b> by grinding	\$20,761	4,650	<b>Melvin Harris</b> , Mayor, 180 S Cherry St, Magnolia, MS 39652, 601-783-5211, <a href="mailto:cityofmagnoliams@bellsouth.net">cityofmagnoliams@bellsouth.net</a>	<b>Bryan Milling</b> , True North, Monitoring, 707-502-2795, <a href="mailto:bmilling@truenorthem.com">bmilling@truenorthem.com</a>
<b>McComb, MS</b> 9/27/2012-10/23/2012	<b>Removed &amp; Disposed:</b> vegetation, mulch, hanging limbs (64) <b>Reduced</b> by grinding	\$169,965	17,712	<b>Philip Russell</b> , PW Dir, 115 3 <sup>rd</sup> St, PO Box 667, McComb, MS 39649, 601-684-3497, <a href="mailto:prussell@mccomb-ms.gov">prussell@mccomb-ms.gov</a>	<b>Bryan Milling</b> , True North, Monitoring, 707-502-2795, <a href="mailto:bmilling@truenorthem.com">bmilling@truenorthem.com</a>
<b>Orange Beach, AL</b> 8/30/2012-9/1/2012	<b>Cleaned</b> the beaches of debris	\$8,265	Hourly	<b>Nicole Woerner</b> , Coastal Resources Planner, 4101 Orange Beach Blvd, Orange Beach, AL 36561, 251-981-1063, <a href="mailto:nwoerner@cityoforangebeach.com">nwoerner@cityoforangebeach.com</a>	<b>Phillip West</b> , Costal Resource Manager, 4101 Orange Beach Blvd., Orange Beach, AL 36561, 251-981-6788, <a href="mailto:pwest@cityoforangebeach.com">pwest@cityoforangebeach.com</a>
<b>Pascagoula, MS</b> 9/7/2012-9/20/2012	<b>Removed &amp; Disposed:</b> vegetation, C&D <b>Provided</b> Generators	\$123,910	10,708	<b>Joseph Huffman</b> , City Mgr, 603 Watts Ave, Pascagoula, MS 39567, 228-938-6614, <a href="mailto:jhuffman@cityofpascagoula.com">jhuffman@cityofpascagoula.com</a>	<b>Jaci Turner</b> , Program Mgr, 4015 14 <sup>th</sup> St, Pascagoula, MS 39567, 228-938-6726 <a href="mailto:jturner@cityofpascagoula.com">jturner@cityofpascagoula.com</a>
<b>Walton County, FL</b> 9/1/2012-9/2/2012	<b>Cleaned</b> the beaches of debris	\$11,646	Hourly	<b>Major Joseph Preston</b> , Support Srvc's & EM Dir, 752 Triple G Rd, DeFuniak Springs, FL 32433, 850-951-4721, <a href="mailto:jpreston@waltonso.org">jpreston@waltonso.org</a>	<b>Al Ford</b> , EM Coordinator, 63 Bo Pete Manor Rd, DeFuniak Springs, FL 32433, 850-892-8065, <a href="mailto:foralfred@co.walton.fl.us">foralfred@co.walton.fl.us</a>
<b>2012 Tornado</b>					
<b>Polk County, FL</b> 6/27/2012-7/10/2012	<b>Removed &amp; Disposed:</b> vegetation	\$18,062	1,464	<b>Nelson Stiles</b> , P.E., MPA, Capital Projects Mgr, 1011 Jim Keene Blvd, Winter Haven, FL 33880, 863-298-4238, <a href="mailto:nelsonstiles@polk-county.net">nelsonstiles@polk-county.net</a>	<b>Pete McNally</b> , EM Dir, 1011 Jim Keene Blvd, Winter Haven, FL 33880, 863-298-7023, <a href="mailto:PeteMcNally@polkfl.com">PeteMcNally@polkfl.com</a>

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT	
<b>2012 T S Debby</b>	1 Contract Activated - 1 DMS Managed for Event				
<b>Ft Myers Beach, FL</b> 6/28/2012-7/10/2012	<b>Removed</b> debris & provided repairs	\$31,202	Hourly	<b>Cathie Lewis</b> (now <b>Scott Baker</b> ), PW Dir, 2523 Estero Blvd, Ft Myers Beach, FL 33931, 239-765-0202 ext118, <a href="mailto:sbaker@fortmyersbeachfl.gov">sbaker@fortmyersbeachfl.gov</a>	<b>Michelle Mayher</b> , Town Clerk, 2523 Estero Blvd, Ft Myers Beach, FL 33931, 239-765-0202 ext. 114, <a href="mailto:Michelle@fortmyersbeachfl.gov">Michelle@fortmyersbeachfl.gov</a>
<b>2012 T. S. Beryl</b>	1 Contract Activated - 1 DMS Managed for Event				
<b>Nassau County, FL</b> 6/11/2012-7/17/2012	<b>Removed &amp; Disposed:</b> vegetation <b>Reduced</b> by grinding <b>Cleaned</b> beaches from Seaweed debris	\$92,421	16,576	<b>Jonathan Page</b> , Co Engineer, 46026 Landfill Rd, Callahan, FL 32011, 904-491-7330, <a href="mailto:jpage@nassaucountyfl.com">jpage@nassaucountyfl.com</a>	<b>Scott Herring</b> , PW Dir, 46026 Landfill Rd, Callahan, FL 32011, 904-491-7330, <a href="mailto:sherring@nassaucountyfl.com">sherring@nassaucountyfl.com</a>
<b>2011 Hurricane Irene</b>	31 Contracts Activated - 13 DMS Managed for Event	<b>\$14,754,641</b> Total Event Cost	<b>1,674,037</b> Total Event CY		
<b>Chowan County, NC</b> 10/11/2011	<b>Ground</b> vegetative debris, transported & spread mulch on location	\$23,665	8,191	<b>Cordell Palmer</b> , EM Coordinator, 305 W Freemason St, Ste 2300, Edenton, NC 27932, 252-482-8484, <a href="mailto:cord.palmer@chowan.nc.gov">cord.palmer@chowan.nc.gov</a>	<b>Edward Goodwin</b> , Chairman Board of Commissioners, 1015 Macedonia Rd, Edenton, NC 27932, 252-482-8431, <a href="mailto:Edward.goodwin@chowan.nc.gov">Edward.goodwin@chowan.nc.gov</a>
<b>Colonial Williamsburg Foundation, VA</b> 10/12/2011-10/23/2011	<b>Removed &amp; Disposed:</b> vegetation, mulch <b>Reduced</b> by grinding	\$9,100	Lump Sum	<b>Rollin Woolley</b> , Contract Administrator, PO Box 2600, Williamsburg, VA 23187, <a href="mailto:rwoolley@cwf.org">rwoolley@cwf.org</a>	<b>Helen Phillips</b> , Senior Purchasing Agent, PO Box 1776, Williamsburg, VA 23187-1776, 757-220-7390, <a href="mailto:HPhillips@CWF.org">HPhillips@CWF.org</a>
<b>Dare County, NC</b> 9/2/2011-12/6/2011	<b>Removed &amp; Disposed:</b> vegetation, C&D, ash, HHW (61,260 Lbs), abandoned travel trailers, e-goods (122) <b>Reduced</b> by ACI burning (2 sites)	\$3,590,997	292,738	<b>Edward Lee Mann</b> , PW Dir, 1018 Driftwood Dr, Manteo, NC 27954, 252- 475-5880, <a href="mailto:edwardlee@darenc.com">edwardlee@darenc.com</a>	<b>David Clawson</b> , Finance Dir, 954 Marshall C. Collins Dr., Manteo, NC 27954, 252-475-5730, <a href="mailto:davec@darenc.com">davec@darenc.com</a>
<b>Duck, NC</b> 9/2/2011-10/1/2011	<b>Removed &amp; Disposed:</b> vegetation, C&D, ash <b>Reduced</b> by ACI burn	\$62,738	3,138	<b>Chris Layton</b> , Town Mgr, 1240 Duck Rd, Ste 106, Duck, NC 27949, 252-255-1234, <a href="mailto:clayton@townofduck.com">clayton@townofduck.com</a>	<b>Lori Kopec</b> , Town Clerk, 1240 Duck Rd, Ste 106, Duck, NC 27949, 252-255-1234, <a href="mailto:lkopec@townofduck.com">lkopec@townofduck.com</a>
<b>Edenton, NC</b> 9/2/2011-10/10/2011	<b>Removed &amp; Disposed:</b> vegetation, mulch <b>Reduced</b> by grinding <b>Ground</b> vegetative debris hauled by Town	\$65,573	13,917	<b>Anne-Marie Knighton</b> , Town Mgr, 400 S Broad St, Edenton, NC 27932, 252-482-7352, <a href="mailto:anne-marie.knighton@edenton.nc.gov">anne-marie.knighton@edenton.nc.gov</a>	<b>John Norris</b> , PW Dir, 118 W Hicks St, Edenton, NC 27932, 252-482-4111, <a href="mailto:john.norris@edenton.nc.gov">john.norris@edenton.nc.gov</a>
<b>Edgecombe County, NC</b> 9/14/2011-11/4/2011	<b>Removed &amp; Disposed:</b> vegetation, C&D, mulch, leaners/hangers <b>Reduced</b> by grinding <i>Towns of Tarboro, Maccelsfield, Princeville, Pinetops, Speed</i>	\$1,519,737	70,296	<b>Dee Waters</b> , Purchasing Mgr, 201 St. Andrews St, Ste 205, Tarboro, NC 27886, 252-641-7888, <a href="mailto:dee.waters@co.edgecombe.nc.us">dee.waters@co.edgecombe.nc.us</a>	<b>Lorenzo Carmon</b> , Co Mgr, 201 St. Andrew St, Tarboro, NC 27886, 252-641-7834, <a href="mailto:lcarmon@co.edgecombe.nc.us">lcarmon@co.edgecombe.nc.us</a>
<b>Jacksonville, NC</b> 9/12/2011-10/7/2011	<b>Removed &amp; Disposed</b> and disposed of vegetative debris	\$351,594	54,081	<b>Ron Massey</b> , Deputy City Mgr, 815 New Bridge St, Jacksonville, NC 28541, 910-938-5220, <a href="mailto:rmassey@ci.jacksonville.nc.us">rmassey@ci.jacksonville.nc.us</a>	<b>Jennifer Maready</b> , Accounting Mgr, 910-938-5237, <a href="mailto:jmaready@ci.jacksonville.nc.us">jmaready@ci.jacksonville.nc.us</a>

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT	
James City County, VA (VPPSA) 9/2011-12/2011	<b>Removed &amp; Disposed:</b> vegetation, leaners/hangers (78/1), stumps (16 CY) <b>Reduced</b> by grinding	\$1,879,198	211,553	<b>John Horne</b> , General Svcs Dir, 113 Tewning Rd, Williamsburg, VA 23188, 757-259-4127, <a href="mailto:john.horne@jamescitycountyva.gov">john.horne@jamescitycountyva.gov</a>  <b>Jim Hill</b> , SW Superintendent, 1204 Jolly Pond Rd, Yorktown, VA 23188, 757-565-0971, <a href="mailto:jhill@james-city.va.us">jhill@james-city.va.us</a>	<b>Stephen B. Geissler</b> , Exec Dir VPPSA, 475 McLaws Cir, Ste 3B, Williamsburg, VA 23185, 757-259-9850, <a href="mailto:sbgeissler@vppsa.org">sbgeissler@vppsa.org</a>
Kill Devil Hills, NC 9/6/2011-10/4/2011	<b>Removed &amp; Disposed:</b> vegetative, C&D, ash <b>Reduced</b> by ACI burning	\$188,899	24,849	<b>Steve Albright</b> , Asst Public Svcs Dir, 107 Town Hall Dr, Kill Devil Hills, NC 27948, 252-480-4080, <a href="mailto:steve@kdhnc.com">steve@kdhnc.com</a>	<b>Meredith Guns</b> , Assistant Planning Dir, 102 Town Hall Dr, Kill Devil Hills, NC 27948, 252-449-5318, <a href="mailto:meredith@kdhnc.com">meredith@kdhnc.com</a>
Kitty Hawk, NC 9/5/2011-10/3/2011	<b>Removed &amp; Disposed:</b> vegetation, C&D, ash <b>Reduced</b> by ACI burning	\$171,320	22,555	<b>Willie Midgett</b> , PW Dir, 965 W Kitty Hawk Rd, Kitty Hawk, NC 27949, 252-261-1367, <a href="mailto:wmidgett@kittyhawktown.net">wmidgett@kittyhawktown.net</a>	<b>John Stockton</b> , Town Mgr, 101 Veterans Memorial Dr, Kitty Hawk, NC 27949, 252-261-3552, <a href="mailto:jstockton@kittyhawktown.net">jstockton@kittyhawktown.net</a>
Manteo, NC 9/5/2011-10/13/2011	<b>Removed &amp; Disposed:</b> vegetation, C&D, ash <b>Reduced</b> by ACI burning	\$48,419	6,375	<b>Kermit Skinner Jr. MPA AICP</b> , Town Mgr, 407 Budleigh St, Manteo, NC 27954, 252-473-2133, <a href="mailto:skinner@townofmanteo.com">skinner@townofmanteo.com</a>	<b>Erin Burke</b> , Town Planner, PO Box 246, Manteo, NC 27954, 252-473-2133, <a href="mailto:burke@townofmanteo.com">burke@townofmanteo.com</a>
Nags Head, NC 9/14/2011-10/29/2011	<b>Removed &amp; Disposed:</b> vegetation, C&D, ash <b>Reduced</b> by ACI burning	\$40,052	5,269	<b>Dave Clark, P.E.</b> , PW Dir, 2200 Lark Ave, Nags Head, NC 27959, 252-449-4203, <a href="mailto:clark@TownofNagsHead.net">clark@TownofNagsHead.net</a>	<b>Karen Heagy</b> , PW Office Mgr, 2200 Lark Ave, Nags Head, NC 27959, 252-449-4203 <a href="mailto:heagy@townofnagshead.net">heagy@townofnagshead.net</a>
Nash County Health Dept, NC 12/2/2011	<b>Reduced</b> vegetative debris (LS Agreement)	\$262,849	93,648	<b>Bill Hill</b> , Health Dir, 214 S Barnes St, Nashville, NC 27856, 252-459-9819, <a href="mailto:william.hill@nashcountync.gov">william.hill@nashcountync.gov</a>	<b>Matthew Richardson</b> , SW Mgr, 3057 Duke Rd, Nashville, NC 27856, 252-459-9899, <a href="mailto:solid.waste@nashcountync.gov">solid.waste@nashcountync.gov</a>
North Carolina Dept of Transportation 7 Contracts 9/9/2011-10/22/2011	<b>Removed &amp; Disposed:</b> vegetation, stumps - on NCDOT Rds only <b>Reduced</b> by grinding <b>Counties of</b> Currituck, Bertie, Perquimans, Washington, Pasquotank, Dare, Camden, Gates, Northampton, Hertford, Chowan, Hyde, Tyrrell,	\$582,903	106,517	<b>Gretchen Byrum</b> , District Engineer, 1929 N Road St, Elizabeth City, NC 27909, 252-321-4737, <a href="mailto:gabyrum@ncdot.gov">gabyrum@ncdot.gov</a>  <b>Jerry Jennings</b> , Division Engineer, 113 Airport Dr, Edenton, NC 27932, 252-482-7977, <a href="mailto:jjennings@ncdot.gov">jjennings@ncdot.gov</a>	<b>W. Barry Hobbs</b> , Division Project Mgr, 113 Airport Dr, Edenton, NC 27932, 252-482-7977, <a href="mailto:bhobbs@ncdot.gov">bhobbs@ncdot.gov</a>  <b>Sterling Baker</b> , Division Maintenance Mgr, 113 Airport Dr, Edenton, NC 27932, <a href="mailto:sbaker@ncdot.gov">sbaker@ncdot.gov</a>
Newport News, VA 9/1/2011-10/19/2011	<b>Removed &amp; Disposed:</b> (ROW, Parks) vegetation, C&D, mulch, leaners /hangers (31/6), stumps (3) <b>Reduced</b> by grinding	\$1,065,377	97,421	<b>Tim Shockley</b> , SW Administrator, 513 Oyster Point Rd, Newport News, VA 23602, 757-269-2852, <a href="mailto:tshockley@nngov.com">tshockley@nngov.com</a>	<b>Ralph Caldwell</b> , (now Eddie Crockett) Assistant PW Dir, 513 Oyster Point Rd, Newport News, VA 23602, 757-269-2881, <a href="mailto:ecrockett@nngov.com">ecrockett@nngov.com</a>
Northampton County, NC 9/6/2011-11/2/2011	<b>Ground</b> vegetative debris at County Landfill	\$67,500	25,000	<b>Billy Martin</b> , PW Dir, PO Box 68, Jackson, NC 27485, 252-534-6341 ext.307, <a href="mailto:billy.martin@nhcnc.net">billy.martin@nhcnc.net</a>	
Onslow County, NC 8/31/2011-11/9/2011	<b>Removed &amp; Disposed:</b> vegetation, C&D, ash <b>Reduced</b> by ACI burning	\$375,815	146,419	<b>Scott Bost</b> , SW Dir, 415 Meadowview Rd, Jacksonville, NC 28540, 910-989-2107, <a href="mailto:scott_bost@onslowcountync.gov">scott_bost@onslowcountync.gov</a>	<b>Norman Bryson</b> , Dir of Em Svcs, 1180 Commons Dr N, Jacksonville, NC 28456, 910-347-4270, <a href="mailto:norman_bryson@onslowcountync.gov">norman_bryson@onslowcountync.gov</a>



OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT	
<b>Richlands, NC</b> 9/6/2011-10/5/2011	<b>Removed &amp; Disposed:</b> vegetation, C&D, ash <b>Reduced</b> by ACI burning	\$32,741	5,038	<b>Gregg Whitehead</b> , Town Administrator, 302 S Wilmington St, Richlands, NC 28574, 910-324-3301, <a href="mailto:richlandssc@embarqmail.com">richlandssc@embarqmail.com</a>	<b>McKinley Smith</b> , Mayor, 302 S Wilmington St, Richlands, NC 28574, 910-324-3301
<b>Robersonville, NC</b> 9/6/2011-10/3/2011	<b>Removed &amp; Disposed:</b> vegetation, C&D	\$52,312	6,001	<b>Libby Jenkins</b> , Town Mgr, 114 S Main St, Robersonville, NC 27871, 252-508-0311, <a href="mailto:lwjenkins@suddenlinkmail.com">lwjenkins@suddenlinkmail.com</a>	<b>Stacy Scott</b> , PW/Utilities Superintendent, 300 S Broad St, Robersonville, NC 27871, 252-508-0337, <a href="mailto:rsscott71@gmail.com">rsscott71@gmail.com</a>
<b>Rocky Mount, NC</b> 9/7/2011-11/3/2011	<b>Removed &amp; Disposed:</b> vegetation, C&D, mulch <b>Reduced</b> by grinding <b>Removed</b> debris from City owned properties	\$2,971,515	319,887	<b>Jonathan Boone</b> , PW Dir, 331 S Franklin St, Rocky Mount, NC 27802, 252-972-1299, <a href="mailto:jonathan.boone@rockymountnc.gov">jonathan.boone@rockymountnc.gov</a>	<b>Blair Hinkle</b> , Assistant PW Dir, 331 S Franklin St, Rocky Mount, NC 27802, 252-972-1520, <a href="mailto:blair.hinkle@rockymountnc.gov">blair.hinkle@rockymountnc.gov</a>
<b>Seaboard, NC</b>	<b>Ground</b> vegetative debris & spread on site	\$6,500	Lump Sum	<b>Mayor Bobbie Moss</b> , 120 Clay St, Seaboard, NC 27876, 252-589-5061	
<b>Williamsburg, VA (VPPSA)</b> 9/9/2011-9/19/2011	<b>Removed &amp; Disposed:</b> vegetation, <b>Reduced</b> by grinding	\$182,581	17,482	<b>Dan Clayton</b> , PW Dir, 401 Lafayette St, Williamsburg, VA 23185, 757-220-6140, <a href="mailto:dclayton@williamsburgva.gov">dclayton@williamsburgva.gov</a>	<b>Stephen Geissler</b> , Exec Dir VPPSA, 475 McLaws Cir, Ste 3B, Williamsburg, VA 23185, 757-259-9850, <a href="mailto:sbgeissler@vppsa.org">sbgeissler@vppsa.org</a>
<b>Williamston, NC</b> 9/3/2011-9/10/2011	<b>Removed &amp; Disposed:</b> vegetation, C&D	\$129,325	16,174	<b>Brent Kanipe</b> , Planning & Development Dir, PO Box 506, Williamston, NC 27892, 252-792-5142 ext.227, <a href="mailto:rbkanipe@yahoo.com">rbkanipe@yahoo.com</a>	<b>Eric Pearson</b> , Town Administrator, 106 E Main St, Williamston, NC 27892, 252-792-1542, <a href="mailto:epearson@townofwilliamston.com">epearson@townofwilliamston.com</a>
<b>Wilson, NC</b> 9/2/2011-9/30/2011	<b>Removed &amp; Disposed:</b> vegetation, C&D	\$382,942	51,040	<b>Deborah Boyette</b> , Assistant Public Svcs Dir, 1800 Herring Ave, Wilson, NC 27894, 252-399-2464, <a href="mailto:dboyette@wilsonnc.org">dboyette@wilsonnc.org</a>	<b>Bruce Rose</b> , Mayor, PO Box 10, Wilson, NC 27894, 252-399-2310, <a href="mailto:brose@wilsonnc.org">brose@wilsonnc.org</a>
<b>York County, VA (VPPSA)</b> 9/6/2011-11/2/2011	<b>Removed &amp; Disposed:</b> vegetation, C&D, mulch, ash, leaners/hangers <b>Reduced</b> by grinding & ACI burning	\$690,989	76,448	<b>Frank Hedspeth</b> , SW Mgr, 145 Goodwin Neck Rd, Yorktown, VA 23692, 757-890-3780, <a href="mailto:hedspethf@yorkcounty.gov">hedspethf@yorkcounty.gov</a>	<b>Laurie Halperin</b> , Recycling Coordinator, 145 Goodwin Neck Rd, Yorktown, VA 23692, 757-890-3780, <a href="mailto:halperil@yorkcounty.gov">halperil@yorkcounty.gov</a>
<b>2011 Tornado</b>	3 Contracts Activated - 3 DMS Managed for Event	<b>\$6,077,718</b> Total Event Cost	<b>529,614</b> Total Event CY		
<b>Waste Corporation of America (WCA) in Joplin, MO</b> 6/2011-7/2011	<b>Developed</b> and managed Debris Management Site (DMS ) <b>Removed &amp; Disposed:</b> crushed C&D, concrete, mulch <b>Reduced</b> C&D by crushing & vegetative by grinding	\$1,024,780	54,770	<b>Kevin O'Brien</b> , Regional VP of Waste Corp. of America (WCA), 2211 W Bennett St, Springfield, MO 65807, 417-851-1951, <a href="mailto:kobrien@wcamerica.com">kobrien@wcamerica.com</a>	
<b>USACE mission assigned contract Joplin, MO</b> 7/2011-8/2011	<b>Developed</b> and managed Debris Management Site (DMS ) <b>Removed &amp; Disposed:</b> mulch <b>Reduced</b> debris by grinding <b>Partnered Local Minority Co. - Jeff Asbell</b>	\$1,749,463	161,424	<b>Brian Shay</b> , USACE-COTR, 571-305-3706, <a href="mailto:Brian.n.shay@usace.army.mil">Brian.n.shay@usace.army.mil</a>	<b>Frank Johnson</b> , Contract Specialist, 816-389-2288

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT	
<i>USACE mission assigned contract CrowderGulf Prime sub for Phillips &amp; Jordan in Walker County, AL</i> 5/2011-8/2011	<b>Sub</b> for Phillips & Jordan <b>Removed &amp; Disposed:</b> vegetation, C&D, ash, leaners/hangers (1,775/2,107), stumps (448) <b>Reduced</b> by grinding	\$3,303,475	313,420	<b>Clint Stephens</b> , Phillips & Jordan, PO Drawer 604, Robbinsville, NC 28771, 828-479-3371, <a href="mailto:clints@pandj.com">clints@pandj.com</a>	<b>Dana Castro</b> , Phillips & Jordan, PO Drawer 604, Robbinsville, NC 28771, 813-780-4368, <a href="mailto:dcastro@pandj.com">dcastro@pandj.com</a>
<b>2010 BP Oil Spill Response</b>	5 Contracts Activated	<b>\$129,398,322</b> Total Event Cost			
<b>BP Oil Exploration &amp; Production</b> 3/4/2011–2/14/2012	<b>Provided</b> OSRO (Oil Spill Response Organization) Services <b>Provided</b> maintenance cleanup on all AL beaches & State Park – On shore & Near Shore Response <b>Emergency closure</b> of Little Lagoon Pass in Gulf Shores <b>Boom Anchor and Removal</b> program - Utilizing <b>Side Scan Sonar equipment</b> .	\$26,004,441	All Alabama Beaches  Lump Sum & Hourly	<b>Jeremiah Jefferies</b> , AL Ops Mgr, 251-518-1334, <a href="mailto:jeremiah.jefferies@bp.com">jeremiah.jefferies@bp.com</a>  <b>Bethany Jackson</b> , Division Superintendent - Mobile Co, AL 270-399-0977, <a href="mailto:bethany.jackson@obriensrm.com">bethany.jackson@obriensrm.com</a>	<b>Jim Poore</b> , Division Supervisor – Baldwin Co, AL, 251-225-5520, <a href="mailto:james.poore@bp.com">james.poore@bp.com</a>
<b>O'Brien's Response Management / SEACOR Management / BP Oil Exploration &amp; Production</b> 5/2010–3/3/2011	<b>Provided</b> OSRO (Oil Spill Response Organization) Services <b>Provided</b> maintenance cleanup on all AL beaches & State Park – On shore & Near Shore Response <b>Excavated and screened</b> sand in Gulf Shores, AL <b>Baldwin County Only</b> – 21.18 mi of beach cleaned, 2,452,000 lbs of hydrocarbon removed, 3 billion lbs of sand sifted. <b>Gabion basket removal</b> (Ft. Morgan & Dauphin Island) <b>Sub</b> for O'Brien's	\$96,214,448	All Alabama Beaches  Lump Sum & Hourly	<b>Bob Anderson</b> , Project Mgr, 714-222-9922–cell, <a href="mailto:robert.anderson@obriensrm.com">robert.anderson@obriensrm.com</a>  <b>Duane Miller</b> , Consulting & Response Mgr, 251-716-1620–cell, <a href="mailto:duane.miller@obriensrm.com">duane.miller@obriensrm.com</a>	<b>Doug Parton</b> , Deputy Ops Mgr, 850-362-8178-cell, <a href="mailto:parton.doug@bpgom.com">parton.doug@bpgom.com</a>
<b>Orange Beach, AL</b> 7/6/2010-8/20/2010	<b>Provided</b> debris clearance, sand reclamation & hazardous materials extraction	\$664,326	Hourly	<b>Nicole Woerner</b> , Coastal Resources Planner, 4101 Orange Beach Blvd, Orange Beach, AL 36561, 251-981-1063, <a href="mailto:nwoerner@cityoforangebeach.com">nwoerner@cityoforangebeach.com</a>	<b>Phillip West</b> , Costal Resource Mgr, 4101 Orange Beach Blvd, Orange Beach, AL 36561, 251-981-6788, <a href="mailto:pwest@cityoforangebeach.com">pwest@cityoforangebeach.com</a>
<b>Baldwin County, AL</b> 5/19/2010–7/12/2010	<b>Implemented</b> proactive measures to contain oil spill by providing & installing containment & absorbent boom along the Coastal Waters of Baldwin County	\$4,280,107	Lump Sum	<b>Joey Nunnally</b> , Preconstruction Mgr, PW Engineer, 22070 Hwy 59, Central Annex II 3rd & 4th floor, Robertsedale, AL 36567, 251-972-8557, <a href="mailto:jnunnally@baldwincountyal.gov">jnunnally@baldwincountyal.gov</a>	<b>Charles Gruber</b> , Chairman Baldwin Co Commission, 201 E Section St, Foley, AL 36535, 251-943-5061, <a href="mailto:cgruber@co.baldwin.al.us">cgruber@co.baldwin.al.us</a>
<b>Dauphin Island, AL</b> 6/1/2010–7/21/2010	<b>Built</b> an additional sand berm for protection per BP Grant <b>Planted</b> Sea Oats	\$2,235,000	3 Miles of Beaches	<b>Jeff Collier</b> , Mayor, 1011 Bienville Blvd, Dauphin Island, AL 36528, 251-861-5525, <a href="mailto:jcollier@townofdauphinisland.org">jcollier@townofdauphinisland.org</a>	<b>Wanda Sandagger</b> , Administrative Assistant, 1011 Bienville Blvd, Dauphin Island, AL 36528, 251-861-5525, <a href="mailto:wsandagger@townofdauphinisland.org">wsandagger@townofdauphinisland.org</a>

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT	
<b>2009 Ice Storm</b>					
Owensboro, KY 2/25/2009-3/25/2009	<b>Removed &amp; Disposed:</b> vegetation, C&D <b>Reduced</b> by burning	\$1,002,056	69,264	<b>Tony Cecil</b> , City Ops Mgr, 270-929-4188, <a href="mailto:ceciltg@owensboro.org">ceciltg@owensboro.org</a>	<b>Jody Beatty</b> (now <b>Pamela Canary</b> ), Purchasing Mgr, 101 E 4 <sup>th</sup> St, Owensboro, KY 42303, 270-687-8431, <a href="mailto:canaryps@owensboro.org">canaryps@owensboro.org</a>
<b>2009 Tropical Storm Ida</b>					
Dauphin Island, AL 11/12/2009-4/12/2010	<b>Emergency Push</b> <b>Sand screening &amp; beach reclamation services</b>	\$922,471	77,127	<b>Jeff Collier</b> , Mayor, 1011 Bienville Blvd, Dauphin Island, AL 36528, 251-861-5525, <a href="mailto:jcollier@townofdauphinisland.org">jcollier@townofdauphinisland.org</a>	<b>Wanda Sandagger</b> , Administrative. Assistant, 1011 Bienville Blvd, Dauphin Island, AL 36528, 251-861-5525, <a href="mailto:wsandagger@townofdauphinisland.org">wsandagger@townofdauphinisland.org</a>
<b>2008 Hurricane Gustav</b>	3 Contracts Activated	<b>\$754,488</b> Total Event Cost	<b>78,199</b> Total Event CY		
Assumption Parish, LA 9/16/2008-10/28/2008	<b>Removed &amp; Disposed:</b> vegetation, C&D	\$418,365	54,130	<b>Niki Mills</b> , Assumption Parish Police Jury, 141 Hwy 1008, Napoleonville, LA 70390, 985-369-7742, <a href="mailto:nakeithamills@assumptionla.com">nakeithamills@assumptionla.com</a>	<b>John Bouddreaux</b> , Office Parish OHSEP, 985-369-7386, <a href="mailto:johnbouddreaux@assumptionoep.com">johnbouddreaux@assumptionoep.com</a>
Biloxi, MS 9/5/2008-10/18/2008	<b>Removed &amp; Disposed:</b> (ROW & FHWA) vegetation, C&D	\$282,810	24,069	<b>A. J. Holloway</b> , Mayor, 140 Lamuese Street 2 <sup>nd</sup> Floor, Biloxi, MS 39630, 228-435-6254, <a href="mailto:mayor@biloxi.ms.us">mayor@biloxi.ms.us</a>	<b>Trilby Trahan</b> , Contracts Mgr, 140 Lameuse St, 1 <sup>st</sup> Floor, Biloxi, MS 39530, 228-435- 6388, <a href="mailto:ttrahan@biloxi.ms.us">ttrahan@biloxi.ms.us</a>
<b>2008 Hurricane Ike</b>	36 Contracts Activated - 27 DMS Managed for Event	<b>\$178,318,426</b> Total Event Cost	<b>16,933,904</b> Total Event CY		
Alvin, TX 9/18/2008-12/18/2008	<b>Removed &amp; Disposed:</b> vegetation, C&D, mulch <b>Reduced</b> by grinding	\$2,485,571	223,966	<b>David Kocurek</b> (now <b>Brian Smith</b> ), Public Srvc Dir, 1100 W Hwy 6, Alvin, TX 77511, 281-388-4315, <a href="mailto:bsmith@psf.cityofalvin.com">bsmith@psf.cityofalvin.com</a>	<b>Terry Lucas</b> , (now <b>Junru Roland</b> – Interim) City Mgr, 216 W Sealy, Alvin, TX 77511, 281-388-4230, <a href="mailto:jroland@cityhall.cityofalvin.com">jroland@cityhall.cityofalvin.com</a>
Angleton, TX 9/19/2008-10/28/2008	<b>Removed &amp; Disposed:</b> vegetation, C&D, ash <b>Reduced</b> by burning <b>Provided:</b> vacuum trucks	\$999,317	79,163	<b>Lt Mike Jones</b> , EM Coordinator, 979-849- 2383, <a href="mailto:mjones@angletonpd.net">mjones@angletonpd.net</a>	<b>Katherine Davis</b> , EM Coordinator, 121 S Velasco, Angleton, TX 77515, 979-849-2383 ext.3108, <a href="mailto:kdavis@angletonpd.net">kdavis@angletonpd.net</a>
Bayou Vista, TX 9/23/2008-10/29/2008	<b>Removed &amp; Disposed:</b> vegetation, C&D, white goods	\$798,580	41,602	<b>Chief Ed Lucas</b> (now <b>Larry Whittington</b> ), Police Chief, 2929 Hwy 6, Bayou Vista, TX 77563, 409-935-0449, <a href="mailto:chief@bayouvista.us">chief@bayouvista.us</a>	<b>Bobby Rosenquist</b> (now <b>Daniel Konyha</b> ), Mayor, 2929 Hwy 6, Bayou Vista, TX 77563, 409-356-5131, <a href="mailto:danielskonyha@yahoo.com">danielskonyha@yahoo.com</a>
Beaumont, TX 9/19/2008-4/15/2009	<b>Removed &amp; Disposed:</b> vegetation, C&D, mulch, stumps, leaners/hangers, white goods, e-goods <b>Reduced</b> by grinding <b>Provided</b> Generators	\$11,948,522	988,690	<b>Kyle Hayes</b> , City Mgr, 801 Main, Ste 300, Beaumont, TX 77701, 409-880-3770, <a href="mailto:khayes@ci.beaumont.tx.us">khayes@ci.beaumont.tx.us</a>	<b>Brenda Beadle</b> , Capital Projects Mgr, PO Box 3827, Beaumont, TX 77704, 409-880- 3718, <a href="mailto:bbeadle@ci.beaumont.tx.us">bbeadle@ci.beaumont.tx.us</a>

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT	
Brazoria County, TX 9/18/2008-11/13/2008	Operated & managed 4 burn sites, disposed of ash at final disposal	\$254,205	93,474	<b>Steve Rosa</b> , EM Coordinator, 111 E Locust St, Brazoria, TX 77515, 979-864-1801, <a href="mailto:steverosa@brazoria-county.com">steverosa@brazoria-county.com</a>	<b>Stephanie Bradford</b> , Data Specialist, 111 E Locust St, Bldg A-29, Ste 100, Angleton, TX 77515, 979-864-1265, <a href="mailto:stephanieb@brazoria-county.com">stephanieb@brazoria-county.com</a>
Brookside Village, TX 9/20/2008-10/27/2008	Removed & Disposed: vegetation, C&D, mulch Reduced by grinding	\$339,243	29,332	<b>Buck Stevens</b> , 6243 Brookside Rd, Brookside Village, TX 77581, 281-546-9667, <a href="mailto:buckstevens@gmail.com">buckstevens@gmail.com</a>	<b>Denise Ford</b> , (now <b>Craig Bailey</b> ) Mayor, 6243 Brookside Rd, Brookside Village, TX 77581, 281-485-3048, <a href="mailto:info@brooksidevillage-tx.org">info@brooksidevillage-tx.org</a>
Chambers County, TX 3/5/2009-8/27/2009	Removed & Disposed: (ROW & ROE) vegetation, C&D, mulch, leaners/hangers	\$290,623	27,164	<b>CW Parker</b> , 104 S Main, Anahuac, TX 77514, 409-267-4623, <a href="mailto:cw_parker@yahoo.com">cw_parker@yahoo.com</a>	<b>Ryan Holzaepfel</b> , EM Coordinator, 404 Washington Ave, Anahuac, TX 77514, 409-267-2445, <a href="mailto:rholzaepfel@co.chambers.tx.us">rholzaepfel@co.chambers.tx.us</a>
Clear Lake Shores, TX 9/19/2008-10/7/2008	Removed & Disposed: vegetation, C&D, mulch, leaners/hangers, salt water kill trees, white goods	\$633,545	31,465	<b>Paul Shelley</b> (now <b>George Jones</b> ), City Administrator, 1006 S Shore Dr, Clear Lake Shores, TX 77565, 281-334-2799, <a href="mailto:gjones@clearlakeshores-tx.gov">gjones@clearlakeshores-tx.gov</a>	<b>Kenneth (Kenny) Cook</b> , Police Chief, 1006 S Shore Dr, Clear Lake Shores, TX 77565, 281-334-1034 ext. 202, <a href="mailto:kcook@clearlakeshores-tx.gov">kcook@clearlakeshores-tx.gov</a>
Clute, TX 9/21/2008-10/17/2008	Removed & Disposed: vegetation, C&D Reduced by burning	\$202,393	16,565	<b>Mark Wicker</b> , Police Chief/ EMC, 104 E Main St, Clute, TX 77531, 979-265-6194 ext.114, <a href="mailto:mwicker@clutepd.com">mwicker@clutepd.com</a>	<b>Calvin Shiflet</b> , Mayor, 108 E Main St, Clute, TX 77531, 979-265-7369, <a href="mailto:cshiflet@ci.clute.tx.us">cshiflet@ci.clute.tx.us</a>
Dauphin Island, AL 9/15/2008-3/13/2009	Emergency Push Sand screening & beach restoration, sand fence replacement; Drainage ditch excavation, road & damaged parking lot reconstruction	\$3,245,527	210,520	<b>Jeff Collier</b> , Mayor, 1011 Bienville Blvd, Dauphin Island, AL 36528, 251-861-5525, <a href="mailto:jcollier@townofdauphinisland.org">jcollier@townofdauphinisland.org</a>	<b>Wanda Sandagger</b> , Administrative Assistant, 1011 Bienville Blvd, Dauphin Island, AL 36528, 251-861-5525, <a href="mailto:wsandagger@townofdauphinisland.org">wsandagger@townofdauphinisland.org</a>
Deer Park, TX 9/17/2008-10/4/2008	Removed & Disposed: vegetation, C&D, mulch Reduced by grinding	\$571,213	54,722	<b>Ron Crabtree</b> (now <b>James Stokes</b> ), City Mgr, 710 E San Augustine, Deer Park, TX 77536, 281-478-7246, <a href="mailto:jstokes@deerparktx.org">jstokes@deerparktx.org</a>	<b>Gary Jackson</b> , Assistant City Mgr, 710 E San Augustine, Deer Park, TX 77536, 281-478-7260, <a href="mailto:gjackson@deerparktx.org">gjackson@deerparktx.org</a>
Dickinson, TX 9/10/2008-2/3/2009	Removed & Disposed: vegetation, C&D, white goods, canal debris	\$2,309,107	217,088	<b>Captain Steve Krone</b> , Em Ops Dir, 4000 Liggio, Dickinson, TX 77539, 281-337-6308, <a href="mailto:skrone@ci.dickinson.tx.us">skrone@ci.dickinson.tx.us</a>	<b>Kellis George</b> , PW Dir, 3120 Deats Rd, Dickinson, TX 77539, 281-337-6267, <a href="mailto:kgeorge@ci.dickinson.tx.us">kgeorge@ci.dickinson.tx.us</a>
Freeport, TX 9/23/2008-10/28/2008	Removed & Disposed: vegetation, C&D, ash Reduced by burning	\$208,215	17,411	<b>Gary Beverly</b> (now <b>Jeff Pynes</b> ), City Mgr, 200 W 2 <sup>nd</sup> St, Freeport, TX 77541, 979-233-3526, <a href="mailto:jpynes@freeport.tx.us">jpynes@freeport.tx.us</a>	<b>Laura Tolar</b> , 200 W 2 <sup>nd</sup> St, Freeport, TX 77541, <a href="mailto:ltolar@freeport.tx.us">ltolar@freeport.tx.us</a>
Friendswood, TX 9/16/2008-1/13/2009	Removed & Disposed: vegetation, C&D Provided Generators	\$4,054,033	482,978	<b>Terry Byrd</b> , EMC, Fire Marshall, 1600 Whitaker Dr, Friendswood, TX 77546, 281-996-3335, <a href="mailto:tbyrd@ci.friendswood.tx.us">tbyrd@ci.friendswood.tx.us</a>	<b>Roger Roecker</b> , City Mgr, 910 S Friendswood Dr, Friendswood, TX 77546, 281-996-3250, <a href="mailto:fwdcity@friendswood.com">fwdcity@friendswood.com</a>
Galveston County, TX 9/2010 - 9/29/2012	Demo Services for Buyout Program Demolition of individual lots as result of Hurricane Ike	\$1,722,644	70,000	<b>Garret Foskit</b> , Nuisance Abatement Officer, 1620 Gill Rd, Dickinson, TX 77539, 409-766-4509, <a href="mailto:garret.foskit@co.galveston.tx.us">garret.foskit@co.galveston.tx.us</a>	<b>Rufus Crowder</b> , Galveston Co Purchasing Agent, 722 Moody Ave (21 <sup>st</sup> St), Galveston, TX 77550, 409-770-5372, <a href="mailto:rufus.crowder@co.galveston.tx.us">rufus.crowder@co.galveston.tx.us</a>

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT	
<b>Galveston County, TX</b> <i>(Galveston County Mainland &amp; Bolivar Peninsula)</i> 9/18/2008-9/12/2009	<b>Removed &amp; Disposed:</b> (ROW, ROE & canal) vegetation, wet debris, C&D, mulch, leaners/hangers, dead trees killed by the salt water surge, white goods, e-goods, abandoned vehicles, tires <b>Reduced</b> by grinding & burning <b>Removed</b> debris from 25 mi of protection levee & 5 mi from ship channel protection dike; <b>Levee</b> debris removal; <b>Debris</b> removed from eligible parks, cemeteries & schools	\$84,145,785	3,871,319	<b>Connie Nicholson</b> , Community Svcs Dir, 722 Moody, Galveston, TX 77539, 409-770-5543, <a href="mailto:connie.nicholson@co.galveston.tx.us">connie.nicholson@co.galveston.tx.us</a>  <b>Pat Doyle (now Ryan Dennard)</b> , Co Commissioner Precinct 1, 722 Moody, 1 <sup>st</sup> Floor, Galveston, TX 77550, 409-770-5474, <a href="mailto:Ryan.Dennard@co.galveston.tx.us">Ryan.Dennard@co.galveston.tx.us</a>	<b>Lee Crowder</b> , Drainage & Beach Mgr Rd & Bridge Dept, 5115 Hwy 3, Dickinson, TX 77539, 281-534-4152, <a href="mailto:lee.crowder@co.galveston.tx.us">lee.crowder@co.galveston.tx.us</a>
<b>Galveston County Municipal Utility District 12 (MUD 12)</b> 2/24/2009-3/19/2009	<b>Removed &amp; Disposed:</b> Canal debris	\$76,236	693	<b>Sharon Ballard</b> , Secretary to Board, 2929 Hwy 6, Ste 300, Bayou Vista, TX 77563, 409-935-6111, <a href="mailto:mud12@comcast.net">mud12@comcast.net</a>	<b>Bill Alcorn</b> , Board of Directors President, 2929 Hwy 6, Ste 300, Bayou Vista, TX 77563, 409-256-3772
<b>Jefferson County, TX</b> 9/20/2008-2/9/2009	<b>Removed &amp; Disposed:</b> (ROW & ROE) vegetation, C&D, mulch, leaners/hangers, stumps, white goods <b>Reduced</b> by grinding	\$1,275,233	93,263	<b>Greg Fountain</b> , EMC, 1149 Pearl St, 1 <sup>st</sup> Floor, Beaumont, TX 77701, 409-835-8757, <a href="mailto:gfontain@co.jefferson.tx.us">gfontain@co.jefferson.tx.us</a>	<b>Douglas Anderson III (now Jamey West)</b> , Purchasing Mgr, 1149 Pearl St, 1 <sup>st</sup> Floor, Beaumont, TX 77701, 409-835-8593, <a href="mailto:jwest@co.jefferson.tx.us">jwest@co.jefferson.tx.us</a>
<b>Kemah, TX</b> 9/20/2008-8/14/2009	<b>Removed &amp; Disposed:</b> (ROW & ROE) vegetation, C&D, mulch, white goods <b>Reduced</b> by grinding	\$1,562,035	96,633	<b>R. W. Kerber</b> , EMC / City Administrator, 140 Hwy 1476, Kemah, TX 77565, 281-334-1611, <a href="mailto:rkerber@kemah-tx.com">rkerber@kemah-tx.com</a>	<b>Bob Cummins</b> , Mayor, 140 Hwy 1476, Kemah, TX 77565, <a href="mailto:mayorcummins@kemah-tx.com">mayorcummins@kemah-tx.com</a>
<b>Lake Charles, LA</b> 9/18/2008-10/17/2008	<b>Removed &amp; Disposed:</b> vegetation, C&D	\$150,000	15,636	<b>Mister Edwards</b> , PW Dir, 4331 E Broad St, Lake Charles, LA 70615, 337-491-1308, <a href="mailto:medwards@cityoflc.us">medwards@cityoflc.us</a>	<b>Todd Sherman</b> , Assistant PW Dir, 4331 E Broad St, Lake Charles, LA 70615, 337-491-1551, <a href="mailto:tsherman@cityoflc.us">tsherman@cityoflc.us</a>
<b>LaMarque, TX</b> 9/22/2008-1/21/2009	<b>Removed &amp; Disposed:</b> vegetation, C&D, mulch, leaners/hangers, white goods <b>Reduced</b> by grinding <b>NRCS Project</b> (12/15/2009-2/23/2010) tree removal from Highland Bayou <b>utilizing Side Scan Sonar</b>	\$1,875,469	126,320	<b>Todd Zacherl (now Gerald Grimm)</b> , Fire Chief, 111 Bayou Rd, LaMarque, TX 77561, 409-938-9261, <a href="mailto:g.grimm@ci.la-marque.tx.us">g.grimm@ci.la-marque.tx.us</a>	<b>Mike Morgan</b> , PW Dir, 1500 Municipal, La Marque, TX 77568, 409-938-9204, <a href="mailto:m.morgan@ci.la-marque.tx.us">m.morgan@ci.la-marque.tx.us</a>
<b>League City, TX</b> 9/18/2008-1/10/2009	<b>Removed &amp; Disposed:</b> vegetation, C&D, mulch, leaners/hangers, white goods <b>Reduced</b> by grinding	\$4,108,866	335,140	<b>Denny Holt (now Bruce "Chip" Merrick Mahan)</b> , EMC, 601 2 <sup>nd</sup> St, League City, TX 77573, 281-554-1300, <a href="mailto:chip.merrick@leaguecity.com">chip.merrick@leaguecity.com</a>	<b>John Baumgartner</b> , PW Dir, 300 W Walker St, League City, TX 77573, 281-554-1411, <a href="mailto:john.baumgartner@leaguecity.com">john.baumgartner@leaguecity.com</a>
<b>Manvel, TX</b> 9/20/2008-11/5/2008	<b>Removed &amp; Disposed:</b> vegetation, C&D, mulch <b>Reduced</b> by grinding <b>Provided</b> Generators & Vacuum Trucks	\$365,500	35,508	<b>Jay White</b> , PW Dir, 20025 Hwy 6, Manvel, TX 77578, 281-585-4997, <a href="mailto:jwhite@cityofmanvel.com">jwhite@cityofmanvel.com</a>	<b>Delores Martin</b> , Mayor, 6615 N Masters, Manvel, TX 77578, 281-489-0630 ext.3, <a href="mailto:dmartin@cityofmanvel.com">dmartin@cityofmanvel.com</a>

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT	
Montgomery County, TX 9/18/2008-12/7/2008	<b>Removed &amp; Disposed:</b> vegetation, C&D, compacted C&D, mulch, leaners/hangers, stumps <b>Reduced</b> by grinding, burning & C&D compacting (7 Sites) <b>Restorations</b> of Athletic Fields & Parking lots	\$16,323,086	1,087,991	<b>Nicky Kelly</b> , Deputy EMC, 9472 Airport Rd, Conroe, TX 77303, 936-523-3901, <a href="mailto:Nicky_Kelly@mctx.org">Nicky_Kelly@mctx.org</a>	<b>Ed Chance</b> , County Commissioner Precinct 3, 1130 Pruitt Rd, Spring, TX 77380, 936-539-7817, <a href="mailto:commsi3@mctx.org">commsi3@mctx.org</a>
Owensboro, KY 9/20/2008-10/17/2008	<b>Removed &amp; Disposed:</b> (ROW & citizen sites) vegetation, C&D <b>Reduced</b> by burning	\$780,192	75,395	<b>Tony Cecil</b> , City Ops Mgr, 270-929-4188, <a href="mailto:ceciltq@owensboro.org">ceciltq@owensboro.org</a>	<b>Jody Beatty</b> (now Pamela Canary), Purchasing Mgr, 101 E 4 <sup>th</sup> St, Owensboro, KY 42303, 270-687-8431, <a href="mailto:canaryps@owensboro.org">canaryps@owensboro.org</a>
Pearland, TX 9/18/2008-1/23/2009	<b>Removed &amp; Disposed:</b> vegetation, C&D, mulch <b>Reduced</b> by burning & grinding <b>Provided</b> Vacuum Trucks	\$4,638,531	392,947	<b>Bill Eisen</b> , (now <b>Clay Pearson</b> ) City Mgr, 3519 Liberty Dr, Pearland, TX 77581, 281-652-1663, <a href="mailto:cpearson@pearlandtx.gov">cpearson@pearlandtx.gov</a>	<b>Roland Garcia</b> , Assistant Chief Fire Marshall/ EM Coordinator, 2010 A Old Alvin Rd, Pearland, TX 77581, 281-997-4641, <a href="mailto:rlgarcia@ci.pearland.tx.us">rlgarcia@ci.pearland.tx.us</a>
Santa Fe, TX 9/20/2008-10/26/2008	<b>Removed &amp; Disposed:</b> vegetation, C&D	\$996,034	120,731	<b>Barry Cook</b> , (now <b>Kenneth Campbell</b> ) EMC Police Chief / Public Safety, P. O. Box 950, Santa Fe, TX 77510-0950, 409-925-3092, <a href="mailto:kenneth@ci.santa-fe.tx.us">kenneth@ci.santa-fe.tx.us</a>	<b>Ralph Stenzel</b> , Mayor (term Exp May 2015), 12002 State Hwy 6, Santa Fe, TX 77510, 409-925-6412, <a href="mailto:mayor@ci.santa-fe.tx.us">mayor@ci.santa-fe.tx.us</a>
Sulphur, LA 11/5/2008-11/7/2008	<b>Removed &amp; Disposed:</b> C&D debris direct to final disposal	\$6,082	640	<b>Mayor LeLeux</b> , (now <b>Christopher Duncan</b> ), 101 N Huntington St, Sulphur, LA 70663, 337-527-4500, <a href="mailto:mayoroffice@sulphur.org">mayoroffice@sulphur.org</a>	<b>John Bruce</b> , PW Dir, 101 N Huntington St, Sulphur, LA 70663, 337-527-4500, <a href="mailto:jbruce@sulphur.org">jbruce@sulphur.org</a>
Texas City, TX 9/22/2008-10/27/2008	<b>Removed &amp; Disposed:</b> vegetation, C&D, dike (wet debris) <b>Reduced</b> by burning	\$3,578,002	210,404	<b>Bruce Clawson</b> , Em Mgr, 1801 9 <sup>th</sup> Ave N, Texas City, TX 77592, 409-643-5840, <a href="mailto:bclawson@texas-city-tx.org">bclawson@texas-city-tx.org</a>	<b>Michael Stump</b> , SW Mgr, 301 6 <sup>th</sup> St., 2 <sup>nd</sup> Floor, Texas City, TX 77592, 409-643-5810, <a href="mailto:mstump@texas-city-tx.org">mstump@texas-city-tx.org</a>
Texas GLO – General Land Office 12/18/2008-2/15/2010	<b>Contract # 09-135-000-3564</b> , 12/18/2008–4/15/2009 <b>Removed &amp; Disposed:</b> sand Cleaned & restored beaches <b>Contract # 09-152-000-3591</b> , 2/20/2009–2/15/2010 <b>Removed &amp; Disposed</b> of marine debris & sunken vessels from Gulf & Bay Waters utilizing <b>Side Scan Sonar</b>	\$27,167,674	7,824,258	<b>Ben Au</b> , Architect Dir, Const Svcs, 1700 N Congress Ave, Austin, TX 78701, 512-463-6293, <a href="mailto:benjamin.au@glo.state.tx.us">benjamin.au@glo.state.tx.us</a>  <b>John Gillen</b> , Dir Coastal Assistance, 512-936-2239, <a href="mailto:john.gillen@glo.state.tx.us">john.gillen@glo.state.tx.us</a>	<b>Tony Williams</b> , Environmental Review Specialist, 1700 N Congress Ave, Austin, TX 78701, 512-463-5055, <a href="mailto:tony.williams@glo.texas.gov">tony.williams@glo.texas.gov</a>
Tiki Island, TX 9/20/2008-3/23/2009	<b>Removed &amp; Disposed:</b> vegetation, C&D, white goods, canal debris by <u>Side Scan Sonar</u>	\$917,649	39,225	<b>Tim Cullather</b> , Em Mgmt, 802 Tiki Dr, Tiki Island, TX 77554, 409-938-4932	<b>Randy Phipps</b> , Em Mgmt, 802 Tiki Dr, Tiki Island, TX 77554, 409-938-4932, <a href="mailto:tikiisland@comcast.net">tikiisland@comcast.net</a>
Webster, TX 9/18/2008-10/1/2008	<b>Removed &amp; Disposed:</b> vegetation, C&D, mulch <b>Reduced</b> by grinding	\$187,227	13,220	<b>Shannon Hicks</b> , PW Dir, 855 Magnolia Ave, Webster, TX 77598, 281-316-3707, <a href="mailto:shicks@cityofwebster.com">shicks@cityofwebster.com</a>	<b>John Warnement</b> , Assistant. PW Dir, 855 Magnolia Ave, Webster, TX 50595, 281-316-3707, <a href="mailto:jwarnement@cityofwebster.com">jwarnement@cityofwebster.com</a>

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT	
Westlake, LA 9/29/2008-10/6/2008	Removed & Disposed: vegetation, C&D	\$23,737	2,550	Dan Cupit, (now Bob Hardey) Mayor, 1001 Mulberry St, West Lake, LA 70669, 337-433-0691	Brad Baker, PW Dir, 1004 Hilma St, West Lake, LA 70669, 337-433-0691
2008 T.S. Fay	3 Contracts Activated - 1 DMS Managed for Event	<b>\$331,745</b> Total Event Cost	<b>16,620</b> Total Event CY		
Brevard County, FL 9/1/2008-9/16/2008	Removed & Disposed: vegetation, C&D	\$282,810	13,796	"Euri" Euripides Rodriguez, SW Dir, 2725 Judge Fran Jamieson Way, Bldg A, Ste 118, Viera, FL 32940, 321-633-2042, <a href="mailto:euripides.rodriguez@brevardcounty.us">euripides.rodriguez@brevardcounty.us</a>	Leslie Rothering, Purchasing Mgr, 2725 Judge Fran Jamieson Way, Bldg A, Ste 118, Viera, FL 32940, 321-617-7390, <a href="mailto:Leslie.Rothering@brevardcounty.us">Leslie.Rothering@brevardcounty.us</a>
Leon County, FL 9/8/2008-9/14/2008	Removed & Disposed: vegetation, C&D Reduced by grinding	\$36,533	2,824	Leigh Root Davis (now Roshaunda Bradley), Assist. PW Dir, 2280 Miccosukee Rd, Tallahassee, FL 32308, 850-606-1542, <a href="mailto:bradleyr@leoncountyfl.gov">bradleyr@leoncountyfl.gov</a>	Kevin Peters, EM Dir, 2825 Municipal Way, Tallahassee, FL 32304, 850-488-5921, <a href="mailto:PetersK@leoncountyfl.gov">PetersK@leoncountyfl.gov</a>
Tallahassee, FL 8/23/2008-8/24/2008	Emergency Push	\$12,402	Hourly	John Gonzales (now Mike Thomas), Superintendent of Streets & Drainage Division, 642 Mabry St, Tallahassee, FL 32304, 850-891-5310, <a href="mailto:michael.thomas@talgov.com">michael.thomas@talgov.com</a>	Mike Scheiner, Debris Mgmt Coordinator, 642 Mabry St, Tallahassee, FL 32304, 850-891-5304, <a href="mailto:mike.scheiner@talgov.com">mike.scheiner@talgov.com</a>
2005 Hurricane Wilma	19 Contracts Activated - 11 DMS Managed for Event	<b>\$77,117,713</b> Total Event Cost	<b>4,121,047</b> Total Event CY		
Aventura, FL 10/29/2005-11/9/2005	Removed & Disposed: vegetation, C&D, mulch, stumps Reduced by grinding	\$359,967	17,168	Robert Sherman, Community Svcs Dir, 19200 W Country Club Dr, Aventura, FL 33180, 305-466-8930, <a href="mailto:rsherman@cityofaventura.com">rsherman@cityofaventura.com</a>	Eric Soroka, City Mgr, 19200 W Country Club Dr, Aventura, FL 33180, 305-466-8910, <a href="mailto:esoroka@cityofaventura.com">esoroka@cityofaventura.com</a>
Bonnet House Museum Ft Lauderdale, FL 11/16/2005-1/1/2006	Removed & Disposed: vegetative & C&D debris	\$197,600	Lump Sum	Karen Beard, CEO, 900 N Birch Rd, Ft Lauderdale, FL 33304, 954-563-5393	Accounts Payable, 900 N Birch Rd, Ft Lauderdale, FL 33304
Collier County, FL 10/22/2005-9/10/2006	Debris Removal & Disposal Stormwater Management Contract (Phase I > 3/20/2006-7/2/2006, Phase II > 8/13/2006-9/10/2006) wet debris removal from 40+ miles of canals Provided generators, vac trucks / operators, fuel services	\$2,522,846	Lump Sum	Margaret Bishop, PE, Stormwater Senior Project Mgr, 2800 N Horseshoe Dr, Naples, FL 34104, 239-252-5857, <a href="mailto:margaretbishop@colliergov.net">margaretbishop@colliergov.net</a>	George Yilmaz, Public Utilities Administrator, 6027 Shirley St, Naples, FL 34109, 239-252-2600, <a href="mailto:georgeyilmaz@colliergov.net">georgeyilmaz@colliergov.net</a>

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT	
<b>Ft Lauderdale, FL</b> 10/27/2005-3/8/2006	<b>Emergency Push</b> <b>Removed &amp; Disposed:</b> (ROW & ROE) vegetation, C&D, mulch, (ROW & Parks) leaners/hangers, stumps, wet canal debris, sand screening <b>Reduced</b> by grinding <b>Provided:</b> generators, ice	\$28,000,000	1,025,131	<b>Albert Carbon</b> (now <b>Hardeep Anand, P.E.</b> ), PW Dir, 220 SW 14 <sup>th</sup> Ave #4a, Ft Lauderdale, FL 33312, 954-828-5341, <a href="mailto:hanand@fortlauderdale.gov">hanand@fortlauderdale.gov</a>	<b>Rick Andrews</b> , Procurement Specialist, 100 N Andrews Ave, 6 <sup>th</sup> Floor Rm 619, Ft Lauderdale, FL 33301, 954-828-4357, <a href="mailto:randrews@fortlauderdale.gov">randrews@fortlauderdale.gov</a>
<b>Ft Myers, FL</b> 10/28/2005-12/13/2005	<b>Emergency Push</b> <b>Removed &amp; Disposed:</b> vegetation, mulch, stumps <b>Reduced</b> by grinding	\$794,838	41,717	<b>William Mitchell</b> , City Mgr, 2200 2 <sup>nd</sup> St, Ft Myers, FL 33916, 239-321-7022, <a href="mailto:citymanager@cityftmyers.com">citymanager@cityftmyers.com</a>	<b>Saeed Kazemi</b> , PW Dir, 2200 2 <sup>nd</sup> St, Ft Myers, FL 33916, 239-321-7216, <a href="mailto:skazemi@cityftmyers.com">skazemi@cityftmyers.com</a>
<b>Ft Myers Beach, FL</b> 11/7/2005-12/1/2005	<b>Removed &amp; Disposed:</b> vegetation, C&D	\$51,126	3,713	<b>Cathie Lewis</b> (now <b>Scott Baker</b> ), PW Dir, 2523 Estero Blvd, Ft Myers Beach, FL 33931, 239-765-0202 ext.118, <a href="mailto:sbaker@fortmyersbeachfl.gov">sbaker@fortmyersbeachfl.gov</a>	<b>Michelle Mayher</b> , Town Clerk, 2523 Estero Blvd, Ft Myers Beach, FL 33931, 239-765-0202 ext.114, <a href="mailto:Michelle@fortmyersbeachfl.gov">Michelle@fortmyersbeachfl.gov</a>
<b>Golden Acres Housing Authority of Pompano Beach, FL</b> 12/23/2005-1/5/2006	<b>Removed &amp; Disposed:</b> vegetation, C&D, mulch <b>Reduced</b> by grinding	\$19,105	1,006	<b>Ralph Adderly</b> , 321 W. Atlantic Blvd, Pompano Beach, FL 33060, 954-785-7200, <a href="mailto:radderly@hapb.org">radderly@hapb.org</a>	<b>Donna Smith</b> , Finance Dir, 954-785-7200 ext.224, <a href="mailto:dsmith@hapb.org">dsmith@hapb.org</a>
<b>Lazy Lakes, FL</b> 11/16/2005-12/9/2005	<b>Emergency Push</b> <b>Removed &amp; Disposed:</b> vegetation, C&D, mulch <b>Reduced</b> by grinding	\$41,526	1,797	<b>Lyn McFarland</b> (now <b>Scott Pringle</b> ), Mayor, 2210 Lazy Lane, Lazy Lake, FL 33305, 954-616-7801, <a href="mailto:lazylake1@aol.com">lazylake1@aol.com</a>	<b>Joe Fodera</b> , Village Clerk, 2249 Lazy Lane, Lazy Lake, FL 33305, 954-563-8062, <a href="mailto:lazylake123@aol.com">lazylake123@aol.com</a>
<b>Lee County, FL</b> 10/25/2005-6/4/2006	<b>Removed &amp; Disposed:</b> vegetation, C&D, stumps (10/25/2005-12/13/2005) <b>Reduced</b> by grinding <b>Debris Removal Lee County Public Works, Division of Natural Resources, (5/2-6/4/2006)</b> removed waterway debris	\$7,995,412	451,948	<b>Mr. Lindsey Sampson</b> , SW Dir, 10500 Buckingham Rd. Ft Myers, FL 33905, 239-533-8000, <a href="mailto:L.Sampson@leegov.com">L.Sampson@leegov.com</a>	<b>Jason Fournier</b> , SW Ops Mgr, 10500 Buckingham Rd. Ft Myers, FL 33905, 239-533-8000 ext.8920, <a href="mailto:jfournier@leegov.com">jfournier@leegov.com</a>
<b>Naples, FL</b> 3/26/2006	<b>Operated &amp; managed</b> grinding site	\$8,253	2,751	<b>Brad White</b> , SW Superintendent, 50 Riverside Cir, Naples, FL 34102, 239-213-4766, <a href="mailto:bwhite@naplesgov.com">bwhite@naplesgov.com</a>	<b>William Wilcox</b> , SW Supervisor, 50 Riverside Cir, Naples, FL 34102, 239-213-4768, <a href="mailto:wwilcox@naplesgov.com">wwilcox@naplesgov.com</a>
<b>Naples Airport Authority, FL</b> 3/2006	<b>Removed &amp; Disposed:</b> vegetation debris from areas of the airport <b>Reduced</b> by grinding <b>Removed</b> large berm from airport property	\$273,200	Lump Sum	<b>Ervin N. Dehn, Jr.</b> , Dir Of Engineering & Planning, 160 Aviation Dr N, Naples, FL 34104-3568, 239-643-0733, <a href="mailto:administration@flynaples.com">administration@flynaples.com</a>	<b>Kerry Keith</b> , Dir of Airport Development & Facilities, 239-643-0733
<b>North Miami, FL</b> 10/28/2005-2/3/2006	<b>Emergency Push</b> <b>Removed &amp; Disposed:</b> vegetation, C&D, mulch, stumps, leaners/hangers <b>Reduced</b> by grinding	\$3,830,000	310,901	<b>Mark E. Collins</b> (now <b>Wisler Pierre-Louis</b> - Interim), PW Dir, 776 NE 125 <sup>th</sup> St, 3 <sup>rd</sup> Floor, North Miami, FL 33161, 305-895-9838 ext.15005, <a href="mailto:wpierre-louis@northmiamifl.gov">wpierre-louis@northmiamifl.gov</a>	<b>Kerrith Fiddler</b> , Asst PW Dir, 1855 NE 142 St, North Miami, FL 33181, 305-895-9878 ext 14003, <a href="mailto:kfiddler@northmiamifl.gov">kfiddler@northmiamifl.gov</a>

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT	
North Miami Beach, FL 10/31/2005-12/15/2005	<b>Removed &amp; Disposed:</b> vegetation, C&D, mulch <b>Reduced</b> by grinding <b>Tree Removal</b> from Pickwick Lake	\$522,918	38,275	<b>Kenny Paoletti</b> , Stormwater Mgmt, 305-948-2936 ext.3947, <a href="mailto:kenny.paoletti@citynmb.com">kenny.paoletti@citynmb.com</a>	<b>Roslyn Weisblum (now Ana Garcia)</b> , PW Dir, City Hall 4 <sup>th</sup> Floor, 17011 NE 19 Ave, North Miami Beach, FL 33162, 305-948-2900, <a href="mailto:nmbmgr@citynmb.com">nmbmgr@citynmb.com</a>
Pembroke Pines, FL 10/27/2005-1/20/2006	<b>Removed &amp; Disposed:</b> vegetation, C&D, mulch, stumps, damaged metal bleachers <b>Reduced</b> by grinding <b>Provided</b> generators <b>Graded</b> & back filled stump holes, ground City hauls	\$13,116,763	876,699	<b>Shawn Denton</b> , Public Svcs Dir, 13975 Pembroke Rd, Pembroke Pines, FL 33027, 954-437-1115, <a href="mailto:sdenton@ppines.com">sdenton@ppines.com</a>	<b>Paul Edelstein</b> , Public Svcs Deputy Dir, 13975 Pembroke Rd, Pembroke Pines, FL 33027, 954-437-1115, <a href="mailto:pedelstein@ppines.com">pedelstein@ppines.com</a>
Pompano Beach, FL 10/27/2005-1/20/2006	<b>Removed &amp; Disposed:</b> vegetation, C&D, mulch, stumps <b>Reduced</b> by grinding	\$8,138,864	521,597	<b>Russell Ketchum</b> , PW, 1201 NE 5 Ave, Pompano Beach, FL 33061, 954-545-7011, <a href="mailto:russell.ketchum@copbfl.com">russell.ketchum@copbfl.com</a>	<b>Lamar Fisher</b> , Mayor, 100 W Atlantic Blvd, Pompano Beach, FL 33060, 954-786-4623, <a href="mailto:lamar.fisher@copbfl.com">lamar.fisher@copbfl.com</a>
Sanibel Island, FL 10/28/2005-12/1/2005	<b>Emergency Push</b> <b>Removed &amp; Disposed:</b> (ROW & ROE) vegetation, C&D <b>Beach Work</b>	\$538,981	46,877	<b>Gates Castle</b> , (now Keith Williams) PW Dir, 800 Dunlop Rd, Sanibel, FL 33957, 239-472-6397, <a href="mailto:keith.williams@mysanibel.com">keith.williams@mysanibel.com</a>	<b>Scott Krawczuk</b> , PW Deputy Dir, 800 Dunlop Rd, Sanibel, FL 33957, 239-472-6397, <a href="mailto:scott.krawczuk@mysanibel.com">scott.krawczuk@mysanibel.com</a>
Wellington, FL 10/26/2005-1/19/2006	<b>Removed &amp; Disposed:</b> vegetation, C&D, mulch <b>Reduced</b> by grinding	\$5,822,102	375,803	<b>Tim Hunt</b> , 561-798-6378 <a href="mailto:tim-hunt@jun.com">tim-hunt@jun.com</a>	<b>Jesse Wright</b> , SW Svcs Supervisor, 14000 Greenbriar Blvd, Wellington, FL 33414, 561-791-4078, <a href="mailto:jwright@wellingtonfl.gov">jwright@wellingtonfl.gov</a>
West Palm Beach, FL 10/27/2005-1/11/2006	<b>Removed &amp; Disposed:</b> (ROW & ROE) vegetation, C&D, mulch, stumps <b>Reduced</b> by grinding	\$3,177,615	336,297	<b>Ken Reardon</b> , Assistant City Administrator, 561-644-7483, <a href="mailto:kreardon@wpb.org">kreardon@wpb.org</a>	<b>John Alford</b> , Public Utilities Department Dir, 1045 Charlotte Ave, West Palm Beach, FL 33401, 561-822-2060, <a href="mailto:jalford@wpb.org">jalford@wpb.org</a>
Wilton Manors, FL 10/29/2005-12/9/2005	<b>Emergency Push</b> <b>Removed &amp; Disposed:</b> vegetation, C&D, mulch, stumps, learners/hangers in Parks <b>Reduced</b> by grinding	\$1,706,597	69,367	<b>David Archacki</b> , EM Coordinator, 2020 Wilton Dr, Wilton Manors, FL 33305, 954-390-2129, <a href="mailto:darchacki@wiltonmanors.com">darchacki@wiltonmanors.com</a>	<b>Rita Sanz</b> , Administrative Coordinator, 2020 Wilton Dr, Wilton Manors, FL 33305, 954-390-2190, <a href="mailto:rsanz@wiltonmanors.com">rsanz@wiltonmanors.com</a>
<b>2005 Hurricane Rita</b>	5 Contracts Activated - 16 DMS Managed for Event	<b>\$94,502,646</b> Total Event Cost	<b>10,548,710</b> Total Event CY		
Dickinson, TX 10/3/05-10/18/05	<b>Emergency Push</b> <b>Removed &amp; Disposed:</b> vegetation, C&D	\$92,554	5,777	<b>Ivan Langford (now Julie Robinson)</b> , City Administrator, 4403 Hwy 3, Dickinson, TX 77539, 281-337-6204, <a href="mailto:jrobinson@ci.dickinson.tx.us">jrobinson@ci.dickinson.tx.us</a>	<b>Kellis George</b> , PW Dir, 3120 Deats Rd, Dickinson, TX 77539, 281-337-6267, <a href="mailto:kgeorge@ci.dickinson.tx.us">kgeorge@ci.dickinson.tx.us</a>
Calcasieu Parish, LA 9/30/2005-8/28/2006	<b>Removed &amp; Disposed:</b> vegetation, C&D, ash, mulch, white goods, e-goods, leaners/hangers <b>Reduced</b> by burning & grinding (14 disposal sites) <b>Surveyed</b> houses for asbestos demo & proper disposal of asbestos <b>Sub</b> for Ceres Environmental/US Corps of Engineers	\$81,506,090	9,463,080	<b>Charlie Crumpler</b> , USCOE Retired, 918-669-7487, 901-508-9075	<b>Bill Smith</b> , USCOE Tulsa, OK

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT	
Jefferson County, TX 9/30/2005-5/24/2006	Pre-Event Contract, (9/30/05-10/30/05 Pre CORPS) Sub for D&J during CORPS Contract.,10/31/05-5/24/06 <b>Emergency Push</b> <b>Removed &amp; Disposed:</b> vegetation, C&D, ash <b>Reduced</b> by burning	\$12,698,992	1,078,770	<b>Mr. John Cascio</b> (now <b>Greg Fountain</b> ), EM Coordinator, 1149 Pearl St, Beaumont, TX 77701, 409-835-8757, <a href="mailto:gfontain@co.jefferson.tx.us">gfontain@co.jefferson.tx.us</a>	<b>Michael White</b> , Deputy EMC, 1149 Pearl St, Beaumont, TX 77701, 409-835-8787, <a href="mailto:mwhite@co.jefferson.tx.us">mwhite@co.jefferson.tx.us</a>
<b>2005 Hurricane Katrina</b>	32 Contracts Activated - 8 DMS Managed for Event	<b>\$96,564,498</b> Total Event Cost	<b>3,821,306</b> Total Event CY		
Aventura, FL 9/1/2005-9/3/2005	<b>Removed &amp; Disposed:</b> vegetation, C&D	\$30,462	2,437	<b>Robert Sherman</b> , Community Svcs Dir, 19200 W Country Club Dr, Aventura, FL 33180, 305-466-8930, <a href="mailto:rsherman@cityofaventura.com">rsherman@cityofaventura.com</a>	<b>Eric Soroka</b> , City Mgr, 19200 W Country Club Dr, Aventura, FL 33180, 305-466-8910, <a href="mailto:esoroka@cityofaventura.com">esoroka@cityofaventura.com</a>
Baldwin County, AL 9/1/2005-3/1/2006	<b>Removed &amp; Disposed:</b> vegetation, C&D, concrete <b>Reduced</b> by grinding	\$3,748,310	309,998	<b>Kimberly Creech</b> , Finance & Accounting Dir, 257 Hand Ave, Bay Minette, AL 36507, 251-937-0303, <a href="mailto:kcreech@co.baldwin.al.us">kcreech@co.baldwin.al.us</a>	<b>Cal Markert</b> , Co Engineer, 22070 Hwy 59, 3rd & 4th Floors, Robertsedale, AL 36567, 251-972-8557, <a href="mailto:cmarkert@baldwincountyal.gov">cmarkert@baldwincountyal.gov</a>
Biloxi, MS 9/1/2005-5/23/2007	<b>Removed &amp; Disposed:</b> (ROW & ROE) vegetation, C&D, inaccessible trees, leaners/hangers, standing dead trees, white goods, e-goods <b>Reduced</b> by burning <b>Demo &amp; disposal of Gulf Beach Hotel; Boat Salvage utilization Side Scan Sonar; Beauvoir Oyster Bayou Marine Debris Removal utilizing Side Scan Sonar; Demo &amp; proper disposal of structures containing asbestos</b>	\$19,218,866	1,092,184	<b>A. J. Holloway</b> , Mayor, 140 Lamuese Street 2nd Floor, Biloxi, MS 39630, 228-435-6254, <a href="mailto:mayor@biloxi.ms.us">mayor@biloxi.ms.us</a>	<b>Jonathan Kiser, PE</b> , Neel Schaffer, 772 Howard Ave, Biloxi, MS 39530, 228-374-1211, <a href="mailto:Jonathan.kiser@neel-schaffer.com">Jonathan.kiser@neel-schaffer.com</a>
Daphne, AL 8/31/2005-10/10/2005	<b>Emergency Push</b> <b>Removed &amp; Disposed:</b> vegetation, C&D <b>Reduced</b> by grinding	\$641,687	58,764	<b>Ken Eslava</b> (now <b>Richard Johnson</b> ), PW Dir, 26435 Public Works Rd, Daphne, AL 36526, 251-621-3182, <a href="mailto:directorpw@daphneal.com">directorpw@daphneal.com</a>	<b>Melvin McCarley</b> , PW Superintendent, PO Box 400, Daphne, AL 36526, 251-621-3182, <a href="mailto:psuperintendent@daphneal.com">psuperintendent@daphneal.com</a>
Ft Lauderdale, FL 8/27/2005-10/21/2005	<b>Emergency Push &amp; various projects</b> <b>Removed &amp; Disposed:</b> vegetation, C&D, mulch, leaners/ hangers, stumps <b>Reduced</b> by grinding	\$5,578,452	174,081	<b>Albert Carbon</b> (now <b>Hardeep Anand, P.E.</b> ), PW Dir, 220 SW 14th Ave #4a, Ft Lauderdale, FL 33312, 954-828-5341, <a href="mailto:hanand@fortlauderdale.gov">hanand@fortlauderdale.gov</a>	<b>Rick Andrews</b> , Procurement Specialist, 100 N Andrews Ave, 6th Floor Rm 619, Ft Lauderdale, FL 33301, 954-828-4357, <a href="mailto:randrews@fortlauderdale.gov">randrews@fortlauderdale.gov</a>
Gulf Shores, AL 10/2/2005-2/20/2006	<b>Removed &amp; disposed of debris at West Beach; Beach plowing, sand screening &amp; 7 miles of berm reconstruction</b>	\$7,147,306	270,218	<b>Mark Acreman</b> , PE City Engineer, PO Box 299, Gulf Shores, AL 36547, 251-968-1155, <a href="mailto:macreman@gulfshoresal.gov">macreman@gulfshoresal.gov</a>	<b>Charles Hunter</b> , PW Dir, PO Box 299, Gulf Shores, AL 36547, <a href="mailto:chunter@gulfshoresal.gov">chunter@gulfshoresal.gov</a>

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT	
<b>Gulfport, MS</b> 12/10/2005-9/20/2006	<b>Pre-Event Contract Activated</b> (12/10/2005-6/29/2006), <b>Demo &amp; Debris Removal</b> (3/16/2006-9/20/2006) <b>Emergency Push</b> <b>Removed &amp; Disposed:</b> vegetation, C&D, demo debris <b>Demo</b> of commercial property south of CSX Railroad	\$10,867,616	269,587	<b>Bill Powell</b> , Engineering Dir, 4050 Hewes Ave, Gulfport, MS 39507, 228-868-5815, <a href="mailto:engineering@ci.gulfport.ms.us">engineering@ci.gulfport.ms.us</a>  <b>John Hoyle</b> , VP, RW Beck Eng, 321-303-2543, <a href="mailto:jhoyle@rwbeck.com">jhoyle@rwbeck.com</a>	
<b>Jackson County, MS</b> 5/26/2006 – 8/31/2006	<b>Removed</b> debris from drainage ways & waterways <b>Teamed</b> with TCB	\$1,679,944	119,996	<b>Sam Taylor</b> , Neel-Schaffer, 228-374-1211, <a href="mailto:staylor@neel-schaffer.com">staylor@neel-schaffer.com</a>  <b>Jonathan Kiser</b> , PE, Neel Schaffer, 228-374-1211, <a href="mailto:jkiser@neel-schaffer.com">jkiser@neel-schaffer.com</a>	
<b>Moss Point, MS</b> 5/22/2007-8/28/2007	<b>Removed &amp; Disposed:</b> vegetation, C&D	\$450,924	38,278	<b>Stephanie Thompson</b> , Diversified Consultants, 228-474-0017, <a href="mailto:mosspointci25605@bellsouth.net">mosspointci25605@bellsouth.net</a>  <b>Jennifer Flanigan</b> , 4412 Denny St, Moss Point, MS 39563, <a href="mailto:flanigan@stcmail.com">flanigan@stcmail.com</a>	
<b>North Miami, FL</b> 9/9/2005-9/12/2005	<b>Removed &amp; Disposed:</b> vegetation, C&D	\$122,498	11,442	<b>Mark E. Collins</b> (now <b>Wisler Pierre-Louis</b> - Interim), PW Dir, 776 NE 125 <sup>th</sup> St, 3 <sup>rd</sup> Floor, North Miami, FL 33161, 305-895-9838 ext.15005, <a href="mailto:wpierre-louis@northmiamifl.gov">wpierre-louis@northmiamifl.gov</a>  <b>Kerrith Fiddler</b> , Asst PW Dir, 1855 NE 142 St, North Miami, FL 33181, 305-895-9878 ext 14003, <a href="mailto:kfiddler@northmiamifl.gov">kfiddler@northmiamifl.gov</a>	
<b>Orange Beach, AL</b> 8/30/2005	<b>Beach</b> work, sand screening & various projects	\$265,701	181,974	<b>Nicole Woerner</b> , Coastal Resources Planner, 4101 Orange Beach Blvd, Orange Beach, AL 36561, 251-981-1063, <a href="mailto:nwoerner@cityoforangebeach.com">nwoerner@cityoforangebeach.com</a>  <b>Phillip West</b> , Costal Resource Mgr, 4101 Orange Beach Blvd, Orange Beach, AL 36561, 251-981-6788, <a href="mailto:pwest@cityoforangebeach.com">pwest@cityoforangebeach.com</a>	
<b>Pascagoula, MS</b> 9/1/2005-7/31/2010	<b>Pre-Event Debris Contract</b> (9/1/05-9/4/05 & 7/1/06-8/28/07) <b>Worked Under Ashbritt/USACE Contract W912P8-05-D-0025</b> (9/5/05-6/30/06) <b>Emergency Push</b> <b>Removed &amp; Disposed:</b> vegetation, C&D, (ROW & ROE) leaners/hangers, white goods <b>Demo</b> of houses & proper disposal of <u>asbestos</u> material; <b>Supplied</b> ice, meals, generators, temp trailers, fuel, radios, & vehicles; <b>Demo Carver Village</b> , 1/9/2007-1/30/2007; <b>Culvert Debris Cleaning North of Ingalls Avenue</b> , 6/6/2007-7/31/2010 cleaning & video inspection of storm sewers in the City, primarily all storm drain piping; <b>Demo of Houses Project</b> 10/2/2007-10/19/2007	\$22,535,788	1,204,673	<b>Kay Kell</b> (now <b>Joseph Huffman</b> ), City Mgr, 603 Watts Ave, Pascagoula, MS 39567, 228-938-6614, <a href="mailto:jhuffman@cityofpascagoula.com">jhuffman@cityofpascagoula.com</a>  <b>Brian Nelson</b> , PW Dir, 4011 14 <sup>th</sup> St, Pascagoula, MS 39567, 228-938-6623, <a href="mailto:banelson@cityofpascagoula.com">banelson@cityofpascagoula.com</a>  <b>Jaci Turner</b> , P.E., Program Mgr, 4015 14 <sup>th</sup> St, Pascagoula, MS 39567, 228-938-6726, <a href="mailto:jturner@cityofpascagoula.com">jturner@cityofpascagoula.com</a>	
<b>Pembroke Pines, FL</b> 8/29/2005-9/16/2005	<b>Removed &amp; Disposed:</b> vegetation, C&D, mulch, stumps <b>Reduced</b> by grinding & burning	\$727,587	55,339	<b>Shawn Denton</b> , Public Svcs Dir, 13975 Pembroke Rd, Pembroke Pines, FL 33027, 954-437-1115, <a href="mailto:sdenton@ppines.com">sdenton@ppines.com</a>  <b>Paul Edelstein</b> , Public Svcs Deputy Dir, 13975 Pembroke Rd, Pembroke Pines, FL 33027, 954-437-1115, <a href="mailto:pedelstein@ppines.com">pedelstein@ppines.com</a>	

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT	
Pompano Beach, FL 8/31/2005-9/23/2005	<b>Removed &amp; Disposed:</b> vegetation, C&D, mulch <b>Reduced</b> by grinding	\$140,795	15,613	<b>Russell Ketchum</b> , PW, 1201 NE 5 Ave, Pompano Beach, FL 33061, 954-545-7011, <a href="mailto:Russell.Ketchum@copbfl.com">Russell.Ketchum@copbfl.com</a>	<b>Lamar Fisher</b> , Mayor, 100 W Atlantic Blvd, Pompano Beach, FL 33060, 954-786-4623, <a href="mailto:lamar.fisher@copbfl.com">lamar.fisher@copbfl.com</a>
United States Coast Guard 8/17/2006-6/30/2007	<b>Disposed</b> of wet debris from coastline to ½ mile from shores in Jackson, Harrison & Hancock Counties, MS; <b>Removed &amp; disposed</b> of marine debris in Hancock County, MS; <b>Removed &amp; disposed</b> of wet debris from Jackson County, MS Bayous; <b>Teamed</b> with small local marine business - <b>removed &amp; disposed</b> of marine debris from ½ Mile to 4 miles offshore in Jackson, Hancock, & Harrison Counties, MS	\$15,997,163	Lump Sum Contracts	<b>Commander Carl Edminston</b> , 251-583-8420, <a href="mailto:carl.edminston@uscg.mil">carl.edminston@uscg.mil</a>	<b>Lt. Patrick Coleman</b> , 251-234-0501, <a href="mailto:patrick.f.coleman@uscg.mil">patrick.f.coleman@uscg.mil</a>
Walton County, FL 9/8/2005-9/17/2005	<b>Removed &amp; Disposed:</b> C&D, Lake debris	\$77,190	2,794	<b>Bill Imfeld</b> (now <b>Wanda Quimby</b> ), Dir of Purchasing, 176 Montgomery Cir, DeFuniak Springs, FL 32433, 850-892-8176, <a href="mailto:quiwanda@co.walton.fl.us">quiwanda@co.walton.fl.us</a>	<b>Al Ford</b> , EM Coordinator, 63 Bo Pete Manor Rd, DeFuniak Springs, FL 32433, 850-892-8065, <a href="mailto:foralfred@co.walton.fl.us">foralfred@co.walton.fl.us</a>
Wilton Manors, FL 8/29/2005-9/8/2005	<b>Emergency Push</b> <b>Removed &amp; Disposed:</b> vegetation, C&D, mulch <b>Reduced</b> by grinding	\$202,774	13,928	<b>David Archacki</b> , EM Coordinator, 2020 Wilton Dr, Wilton Manors, FL 33305, 954-390-2129, <a href="mailto:darchacki@wiltonmanors.com">darchacki@wiltonmanors.com</a>	<b>Rita Sanz</b> , Admin. Coordinator, 2020 Wilton Dr, Wilton Manors, FL 33305, 954-390-2190, <a href="mailto:rsanz@wiltonmanors.com">rsanz@wiltonmanors.com</a>
<b>2005 Hurricane Dennis</b>	11 Contracts Activated - 6 DMS Managed for Event	<b>\$12,234,092</b> Total Event Cost	<b>950,593</b> Total Event CY		
Baldwin County, AL 7/26/2005-8/27/2005	<b>Removed &amp; Disposed:</b> vegetation, C&D	\$564,552	44,563	<b>Kimberly Creech</b> , Finance & Accounting Dir, 257 Hand Ave, Bay Minette, AL 36507, 251-937-0303, <a href="mailto:kcreech@co.baldwin.al.us">kcreech@co.baldwin.al.us</a>	<b>Cal Markert</b> , Co Engineer, 22070 Hwy 59, 3rd & 4th Floors, Robertsedale, AL 36567, 251-972-8557, <a href="mailto:cmarkert@baldwincountyal.gov">cmarkert@baldwincountyal.gov</a>
Bay County, FL 7/27/2005-8/5/2005	<b>Removed &amp; Disposed:</b> vegetation, C&D <b>Reduced</b> by grinding	\$166,784	9,175	<b>Richard Hunt</b> , (now <b>Glen Ogborn</b> ) SW Mgr, 11411 Landfill Rd, Panama City, FL 32413, 850-233-5047, <a href="mailto:gogborn@baycountyfl.gov">gogborn@baycountyfl.gov</a>	<b>Jamie Jones</b> , General Srvc Dir, 8110 John Pitts Rd, Panama City, FL 32404, 850-248-8732, <a href="mailto:jjones@baycountyfl.gov">jjones@baycountyfl.gov</a>
Destin, FL 7/18/2005-8/16/2005	<b>Emergency Push</b> <b>Removed &amp; Disposed:</b> (ROW & Beach) vegetation, C&D, mulch <b>Reduced</b> by grinding <b>Sand screening</b> & beach work	\$352,395	26,235	<b>Tim Pietenpol</b> , PW Deputy Dir, 4200 Indian Bayou Trail, Destin, FL 32541, 850-837-6869, <a href="mailto:tpietenpol@cityofdestin.com">tpietenpol@cityofdestin.com</a>	<b>Chuck Meister</b> , City Engineer, 4200 Two Trees Rd, Destin, FL 32541, 850-837-4242, <a href="mailto:cmeister@cityofdestin.com">cmeister@cityofdestin.com</a>
Escambia County, FL 7/14/2005-11/9/2007	<b>Emergency Push</b> <b>Removed &amp; Disposed:</b> vegetation, C&D, compacted C&D, mulch <b>Reduced</b> by grinding <b>Parks &amp; Recreation - Demo</b> former Navy housing, Lexington Terrace, 7/20-11/9/2007	\$6,380,163	578,164	<b>Richard Noyes</b> , Chief of Ops, Parks & Recreation, 1651 E Nine Mile Rd, Pensacola, FL 32514, 850-475-5220, <a href="mailto:recreation@myescambia.com">recreation@myescambia.com</a>	<b>Paul R. Nobles</b> , Purchasing Coordinator, 213 Palafox Pl, 2nd Floor, Pensacola, FL 32502, 850-595-4918, <a href="mailto:paul.nobles@myescambia.com">paul.nobles@myescambia.com</a>

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT	
<b>Flomaton, AL</b> 8/8/2005-8/19/2005	<b>Removed &amp; Disposed:</b> vegetation, C&D <b>Provided</b> Man lift at disposal site	\$62,883	9,872	<b>Nina Propst</b> , Administrative Assistant, PO Drawer 1297, Atmore, AL 36502, 251-368-2253, <a href="mailto:ninad@cityofatmore.com">ninad@cityofatmore.com</a>	<b>Jim Staff</b> , Mayor, 201 E Louisville Ave, Atmore, AL 36502, 251-368-2253, <a href="mailto:mayorstaff@cityofatmore.com">mayorstaff@cityofatmore.com</a>
<b>Franklin County, FL</b> 9/6/2005-10/4/2005	<b>Removed &amp; Disposed:</b> vegetation, C&D	\$41,288	2,555	<b>Pamela Brownell</b> , EM Dir, 28 Airport Rd, Apalachicola, FL 32320, 850-653-8977, <a href="mailto:em3frank@fairpoint.net">em3frank@fairpoint.net</a>	<b>Alan Pierce</b> , 28 Airport Rd, Apalachicola, FL 32320, 850-653-8977, <a href="mailto:em1frank@gtcom.net">em1frank@gtcom.net</a>
<b>VMS</b> <b>Various FL Locations</b> 7/11/2005-10/25/2005	<b>Removed &amp; Disposed:</b> (ROW & Private) vegetation, C&D, mulch <b>Reduced</b> by grinding <b>Counties:</b> Franklin, Okaloosa, Santa Rosa, Walton	\$1,762,389	71,828	<b>Doug Aaron</b> , VMS, 850-544-4242 <b>Marlin Harbock</b> , Franklin County VMS, 850-544-1988, <a href="mailto:mholzbach@vms.com">mholzbach@vms.com</a>	<b>Bob Stinebaugh</b> , Valparaiso VMS, 850-678-2993, 850-544-5139
<b>Wakulla County, FL</b> 7/15/2005-9/30/2005	<b>Removed &amp; Disposed:</b> (ROW & ROE) vegetation, C&D, compacted C&D, ash, white goods <b>Reduced</b> by burning	\$424,468	59,323	<b>Howard Kessler</b> , District 3 Commissioner, 3093 Crawfordville Hwy, Crawfordville, FL 32327, 850-597-3856, <a href="mailto:hkessler@mywakulla.com">hkessler@mywakulla.com</a>	<b>Cleve Fleming</b> , Project Manager, 340 Trice Lane, Crawfordville, FL 32327, 850-926-7616, <a href="mailto:cfleming@esginc.net">cfleming@esginc.net</a>
<b>Walton County, FL</b> 7/15/2005-9/15/2005	<b>Removed &amp; Disposed:</b> (ROW & ROE) vegetation, C&D, concrete, wet lake debris, beach debris, mulch <b>Reduced</b> by grinding <b>Various</b> projects	\$1,473,283	54,927	<b>Bill Imfeld</b> (now <b>Wanda Quimby</b> ), Dir of Purchasing, 176 Montgomery Cir, DeFuniak Springs, FL 32433, 850-892-8176, <a href="mailto:quiwanda@co.walton.fl.us">quiwanda@co.walton.fl.us</a>	<b>Al Ford</b> , EM Coordinator, 63 Bo Pete Manor Rd, DeFuniak Springs, FL 32433, 850-892-8065, <a href="mailto:foralfred@co.walton.fl.us">foralfred@co.walton.fl.us</a>
<b>2004 Hurricane Ivan</b>	12 Contracts Activated - 11 DMS Managed for Event	<b>\$115,174,548</b> Total Event Cost	<b>7,084,915</b> Total Event CY		
<b>Baldwin County, AL</b> 9/24/2004-4/15/2005	<b>Removed &amp; Disposed:</b> vegetation, concrete, stumps <b>Reduced</b> by burning	\$33,164,762	1,967,622	<b>Kimberly Creech</b> , Finance & Accounting Dir, 257 Hand Ave, Bay Minette, AL 36507, 251-937-0303, <a href="mailto:kcreech@co.baldwin.al.us">kcreech@co.baldwin.al.us</a>	<b>Cal Markert</b> , Co Engineer, 22070 Hwy 59, 3rd & 4th Floors, Robertsedale, AL 36567, 251-972-8557, <a href="mailto:cmarkert@baldwincountyal.gov">cmarkert@baldwincountyal.gov</a>
<b>Bay Minette, AL</b> 9/30/2004-12/4/2004	<b>Removed &amp; Disposed:</b> vegetation, stumps, leaners/hangers <b>Reduced</b> by grinding & burning	\$1,683,755	101,027	<b>Lynn Quinley</b> , Finance, 301 D'Olive St, Bay Minette, AL 36507, 251-580-1654, <a href="mailto:lquinley@ci.bay-minette.al.us">lquinley@ci.bay-minette.al.us</a>	<b>Rita Findley</b> , City Clerk, 301 D'Olive St, Bay Minette, AL 36507, 251-580-1637, <a href="mailto:rfindley@ci.bay-minette.al.us">rfindley@ci.bay-minette.al.us</a>
<b>Conecuh County, AL</b> 10/22/2004-3/17/2005	<b>Removed &amp; Disposed:</b> vegetation, C&D	\$1,811,927	180,647	<b>Winston Foshee</b> , County Engineer, 100 County Shop Rd, Evergreen, AL 36401, 251-578-7032, <a href="mailto:conecuheng@hotmail.com">conecuheng@hotmail.com</a>	<b>Judy Covan</b> , County Administrator, 111 Court St, Evergreen, AL 36401, 251-578-2095
<b>Daphne, AL</b> 8/31/2005-10/10/2005	<b>Emergency Push</b> <b>Removed &amp; Disposed:</b> vegetation, C&D, mulch, stumps <b>Reduced</b> by grinding	\$2,228,452	173,575	<b>Ken Eslava</b> (now <b>Richard Johnson</b> ), PW Dir, 26435 Public Works Rd, Daphne, AL 36526, 251-621-3182, <a href="mailto:directorpw@daphneal.com">directorpw@daphneal.com</a>	<b>Melvin McCarley</b> , PW Superintendent, PO Box 400, Daphne, AL 36526, 251-621-3182, <a href="mailto:pswuperintendent@daphneal.com">pswuperintendent@daphneal.com</a>
<b>Escambia County, FL</b> 9/23/2004-10/14/2005	<b>Removed &amp; Disposed:</b> vegetation, C&D, mulch, stumps, white goods, freon <b>Reduced</b> by grinding, burning, compacting C&D	\$66,433,000	4,240,192	<b>Paul Nobles</b> , Purchasing Coordinator, 213 Palafox Place, 2nd Floor, Pensacola, FL 32502, 850-595-4918, <a href="mailto:paul_nobles@myescambia.com">paul_nobles@myescambia.com</a>	<b>Eddie Cooper</b> , Chief, Soil & Water, 850-587-5404, <a href="mailto:eddie_cooper@myescambia.com">eddie_cooper@myescambia.com</a>

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT	
Loxley, AL 9/22/2004-11/28/2004	<b>Removed &amp; Disposed:</b> vegetation, C&D, mulch, stumps <b>Reduced</b> by grinding	\$718,154	51,333	<b>Thomas Hudson</b> (now <b>Richard Rider</b> ), Superintendent of Utilities, 1089 S Hickory St, Loxley, AL 36551, 251-964-5162, <a href="mailto:loxleypud@townofloxley.org">loxleypud@townofloxley.org</a>	<b>Melissa Lawrence</b> , Town Clerk, 1089 S Hickory St, Loxley, AL 36551, 251-964-5162, <a href="mailto:melissal@townofloxley.org">melissal@townofloxley.org</a>
Panama City, FL 9/19/2004-10/3/2004	<b>Removed &amp; Disposed:</b> vegetation, C&D, stumps <b>Reduced</b> by burning <b>Provided</b> generators	\$264,161	22,165	<b>Ken Hammonds</b> , (now <b>Jeff Brown</b> – Interim) City Mgr, 9 Harrison Ave, Panama City, FL 32401, 850-872-3010, <a href="mailto:jbrown@pcgov.org">jbrown@pcgov.org</a>	<b>Neil Fravel</b> , PW Dir, 9 Harrison Ave, Panama City, FL 32401, 850-872-3015, <a href="mailto:nfravel@pcgov.org">nfravel@pcgov.org</a>
Pascagoula, MS 9/23/2004-10/15/2004	<b>Removed</b> leaves & debris from storm gutters to prevent potential flooding	\$337,000	41,367	<b>Kay Kell</b> (now <b>Joseph Huffman</b> ), City Mgr, 603 Watts Ave, Pascagoula, MS 39567, 228-938-6614, <a href="mailto:jhuffman@cityofpascagoula.com">jhuffman@cityofpascagoula.com</a>  <b>Brian Nelson</b> , PW Dir, 4011 14 <sup>th</sup> St, Pascagoula, MS 39567, 228-938-6623, <a href="mailto:banelson@cityofpascagoula.com">banelson@cityofpascagoula.com</a>	<b>Jaci Turner, P.E.</b> , Program Mgr, 4015 14 <sup>th</sup> St, Pascagoula, MS 39567, 228-938-6726, <a href="mailto:jturner@cityofpascagoula.com">jturner@cityofpascagoula.com</a>
Robertsdale, AL 9/22/2004-11/24/2004	<b>Removed &amp; Disposed:</b> vegetation, C&D, stumps <b>Reduced</b> by grinding	\$1,475,614	129,212	<b>Charles Murphy</b> , Mayor, 22647 Racine St, Robertsdale, AL 36567, 251-947-8903, <a href="mailto:charles.murphy@gulfel.com">charles.murphy@gulfel.com</a>	<b>Scott Gilbert</b> , PW Dir, 22650 E Chicago St, Robertsdale, AL 36567, 251-947-8950, <a href="mailto:scottgilbert@robertsdale.org">scottgilbert@robertsdale.org</a>
Walton County, FL 9/29/2004-1/12/2005	<b>Removed &amp; Disposed:</b> vegetation, C&D, mulch, stumps, white goods, freon <b>Reduced</b> by grinding <b>Rake</b> , pile, load & haul debris from beach	\$2,610,759	171,827	<b>Bill Imfeld</b> (now <b>Wanda Quimby</b> ), Dir of Purchasing, 176 Montgomery Cir, DeFuniak Springs, FL 32433, 850-892-8176, <a href="mailto:quiwanda@co.walton.fl.us">quiwanda@co.walton.fl.us</a>	<b>Al Ford</b> , EM Coordinator, 63 Bo Pete Manor Rd, DeFuniak Springs, FL 32433, 850-892-8065, <a href="mailto:foralfred@co.walton.fl.us">foralfred@co.walton.fl.us</a>
<b>2004 Hurricanes Charley, Frances &amp; Jeanne</b>	24 Contracts Activated - 50 DMS Managed for Event	<b>\$177,251,685</b> Total Event Cost	<b>9,715,763</b> Total Event CY		
Brevard County, FL 9/21/2004-2/16/2005	<b>Removed &amp; Disposed:</b> vegetation, C&D, mulch <b>Reduced</b> by grinding <b>Raked</b> & cleaned Beach area	\$10,695,512	835,786	<b>“Euri” Euripides Rodriguez</b> , SW Dir, 2725 Judge Fran Jamieson Way, Bldg A, Ste 118, Viera, FL 32940, 321-633-2042, <a href="mailto:euripides.rodriquez@brevardcounty.us">euripides.rodriquez@brevardcounty.us</a>	<b>Leslie Rothering</b> , Purchasing Mgr, 2725 Judge Fran Jamieson Way, Bldg A, Ste 118, Viera, FL 32940, 321-617-7390, <a href="mailto:Leslie.Rothering@brevardcounty.us">Leslie.Rothering@brevardcounty.us</a>
Edgewater, FL 8/20/2004-10/31/2004	<b>Removed &amp; Disposed:</b> vegetation, C&D	\$3,149,341	151,775	<b>Mike Tenney</b> , Environmental Svcs Deputy Dir, 409 Mango Tree Dr, Edgewater, FL 32132, 386-424-2476, <a href="mailto:mtenney@cityofedgewater.org">mtenney@cityofedgewater.org</a>	<b>Jon C. Williams</b> , Finance Dir, 409 Mango Tree Dr, Edgewater, FL 32132, 386-424-2400 ext.1302, <a href="mailto:jwilliams@cityofedgewater.org">jwilliams@cityofedgewater.org</a>
Ft Lauderdale, FL 9/8/2004-12/15/2004	<b>Emergency Push</b> <b>Removed &amp; Disposed:</b> vegetation, C&D, mulch, leaners/hangers <b>Reduced</b> by grinding <b>Site restoration</b> , sand reclamation on all City beach areas	\$2,524,320	91,817	<b>Albert Carbon</b> (now <b>Hardeep Anand, P.E.</b> ), PW Dir, 220 SW 14 <sup>th</sup> Ave #4a, Ft Lauderdale, FL 33312, 954-828-5341, <a href="mailto:hanand@fortlauderdale.gov">hanand@fortlauderdale.gov</a>	<b>Rick Andrews</b> , Procurement Specialist, 100 N Andrews Ave, 6 <sup>th</sup> Floor Rm 619, Ft Lauderdale, FL 33301, 954-828-4357, <a href="mailto:randrews@fortlauderdale.gov">randrews@fortlauderdale.gov</a>



OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT	
<b>Ft Myers, FL</b> 8/19/2004-11/5/2004	<b>Removed &amp; Disposed:</b> mulch	\$2,559,287	145,810	<b>William Mitchell</b> , City Mgr, 2200 Second St, Ft Myers, FL 33916, 239-321-7022, <a href="mailto:citymanager@cityftmyers.com">citymanager@cityftmyers.com</a>	<b>Saeed Kazemi</b> , PW Dir, 2200 Second St, Ft Myers, FL 33916, 239-321-7215, <a href="mailto:skazemi@cityftmyers.com">skazemi@cityftmyers.com</a>
<b>Ft Myers Beach, FL</b> 8/24/2004-10/15/2004	<b>Removed &amp; Disposed:</b> vegetation, C&D, white goods <b>Reduced</b> by burning	\$781,388	71,233	<b>Cathie Lewis (now Scott Baker)</b> , PW Dir, 2523 Estero Blvd, Ft Myers Beach, FL 33931, 239-765-0202 ext.138, <a href="mailto:sbaker@fortmyersbeachfl.gov">sbaker@fortmyersbeachfl.gov</a>	<b>Michelle Mayher</b> , Town Clerk, 2523 Estero Blvd, Ft Myers Beach, FL 33931, 239-765-0202 ext.114, <a href="mailto:michelle@fmbeach.org">michelle@fmbeach.org</a>
<b>Hardee County, FL</b> 8/21/2004-1/28/2005	<b>Emergency Push</b> <b>Removed &amp; Disposed:</b> vegetation, C&D, stumps <b>Reduced</b> by burning	\$5,822,356	484,689	<b>Richard Shepard</b> , EM Dir (Former), 404 W Orange St, Wauchula, FL 33873, 863-773-6373, <a href="mailto:rich.shepard@hardeecounty.net">rich.shepard@hardeecounty.net</a>	<b>Jill Newman</b> , EM Dir, 404 W Orange St, Wauchula, FL 33873, 863-773-6373 ext.8443, <a href="mailto:jill.newman@hardeecounty.net">jill.newman@hardeecounty.net</a>
<b>Waste Management Jupiter, FL</b> 9/9/2004-10/10/2004	<b>Emergency Push</b> <b>Removed &amp; Disposed:</b> vegetation, C&D, leaners/hangers <b>Reduced</b> by grinding	\$2,353,413	465,883	<b>Jim Wilkinson</b> , Superintendent Parks & PW 561-741-2316, <a href="mailto:jimw@jupiter.fl.us">jimw@jupiter.fl.us</a>	
<b>Jupiter Island, FL</b> 9/7/2004-11/8/2004	<b>Emergency Push</b> <b>Removed &amp; Disposed:</b> vegetation, C&D, stumps <b>Reduced</b> by grinding	\$910,009	65,157	<b>Bobby Hurst</b> , PW Dir, PO Box 7, Hobe Sound, FL 33475, 772-545-0171, <a href="mailto:bhurst@tji.martin.fl.us">bhurst@tji.martin.fl.us</a>	<b>John Yoakum</b> , Assistant PW Dir, 772-545-0172, <a href="mailto:joakum@tji.martin.fl.us">joakum@tji.martin.fl.us</a>
<b>Lee County, FL</b> 8/19/2004-12/31/2004	<b>Removed &amp; Disposed:</b> vegetation, C&D, stumps <b>Reduced</b> by grinding & burning	\$14,000,000	902,555	<b>Mr. Lindsey Sampson</b> , SW Dir, 10500 Buckingham Rd, Ft Myers, FL 33905, 239-533-8000 <a href="mailto:LSampson@leegov.com">LSampson@leegov.com</a>	<b>Jason Fournier</b> , SW Ops Mgr, 10500 Buckingham Rd, Ft Myers, FL 33905, 239-533-8000 ext.8920, <a href="mailto:jfournier@leegov.com">jfournier@leegov.com</a>
<b>Waste Management Martin County, FL</b> 9/28/2004-11/20/2004	<b>Removed &amp; Disposed:</b> vegetation, C&D <b>Reduced</b> by grinding	\$508,414	43,570	<b>Patrick Yancey</b> , SW Administrator, 9101 SW Busch St, Palm City, FL 34990, 772-288-5772	<b>Wendy Parker</b> , SW Program Mgr, 9101 SW Busch St, Palm City, FL 34990, 772-419-6940
<b>Orange County, FL</b> 8/16/2004-9/5/2004 9/5/2004-3/18/2005	<b>Emergency Push</b> <b>Removed &amp; Disposed:</b> vegetation, C&D, stumps <b>Reduced</b> by grinding	\$59,955,312	2,151,802	<b>Ralphetta Aker</b> , PW Administrative Mgr, 4200 S John Young Pkwy, Orlando, FL 32839, 407-836-8011, <a href="mailto:ralphetta.aker@ocfl.net">ralphetta.aker@ocfl.net</a>	<b>Bill Baxter (now Mark Massaro)</b> , PW Dir, 4200 S John Young Pkwy, Orlando, FL 32839, 407-836-7970, <a href="mailto:mark.massaro@ocfl.net">mark.massaro@ocfl.net</a>
<b>Orlando, FL</b> 8/17/2004-11/24/2004	<b>Emergency Push</b> <b>Removed &amp; Disposed:</b> vegetation, C&D, mulch, (ROW & Parks) stumps, leaner/hangers <b>Reduced</b> by grinding <b>Beach</b> cleaning	\$15,000,000	610,063	<b>Mike Carroll</b> , SW Division Mgr, 1028 S Woods Ave, Orlando, FL 32805, 407-246-3050, <a href="mailto:mike.carroll@cityoforlando.net">mike.carroll@cityoforlando.net</a>	<b>Jonathan Guilliam</b> , SW Ops Mgr, 1028 S Woods Ave, Orlando, FL 32805, 407-246-2795, <a href="mailto:jonathan.guilliam@cityoforlando.net">jonathan.guilliam@cityoforlando.net</a>
<b>Palm Beach County, FL</b> 9/14/2004-10/3/2004	<b>Removed &amp; Disposed:</b> vegetation, C&D	\$289,533	30,477	<b>Mark Hammond</b> , Exec Dir, 7501 N Jog Rd, West Palm Beach, FL 33412, 561-640-4000	<b>Dan Pellowitz</b> , Assistant Dir, 7501 N Jog Rd, West Palm Beach, FL 33412, 561-640-4000
<b>Palm Coast, FL</b> 9/11/2004-10/29/2004	<b>Removed &amp; Disposed:</b> vegetation, C&D <b>Reduced</b> by burning	\$402,346	27,940	<b>Jim Landon</b> , City Mgr, 160 Cypress Point Pkwy, Ste B-106, Palm Coast, FL 386-986-3702, <a href="mailto:jlandon@palmcoastgov.com">jlandon@palmcoastgov.com</a>	<b>Renee Shevlin</b> , PW Ops Mgr, 1 Wellfield Grade, Palm Coast, FL 32137, 386-986-4781, <a href="mailto:rshevlin@palmcoastgov.com">rshevlin@palmcoastgov.com</a>



OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT	
Polk County, FL 8/21/2004-12/4/2004	<b>Removed &amp; Disposed:</b> vegetation, C&D, stumps <b>Reduced</b> by grinding (8 Sites)	\$23,420,373	2,087,584	<b>Pete McNally</b> , EM Dir , 1890 Jim Keene Blvd, Winter Haven, FL 33830, 863-298-7023 <a href="mailto:PeteMcNally@polkfl.com">PeteMcNally@polkfl.com</a>	<b>Nelson Stiles</b> , Capital Projects Mgr, 1011 Jim Keene Blvd, Winter Haven, FL 33880, 863-298-4238, <a href="mailto:nelsonstiles@polk-county.net">nelsonstiles@polk-county.net</a>
Pompano Beach, FL 9/22/2004-10/21/2004	<b>Removed &amp; Disposed:</b> vegetation, C&D, mulch, leaners/hangers, stumps, backfill stump holes <b>Reduced</b> by grinding	\$357,304	26,767	<b>Russell Ketchum</b> , PW Recycling Specialist, 1201 NE 5 Ave, Pompano Beach, FL 33061, 954-545-7011, <a href="mailto:Russell.Ketchum@copbfl.com">Russell.Ketchum@copbfl.com</a>	<b>Lamar Fisher</b> , Mayor, 100 W Atlantic Blvd, Pompano Beach, FL 33060, 954-786-4623, <a href="mailto:lamar.fisher@copbfl.com">lamar.fisher@copbfl.com</a>
Sanibel Island, FL 8/21/2004-1/23/2005	<b>Emergency Push</b> <b>Removed &amp; Disposed:</b> vegetation, C&D, stumps, leaners/hangers, canal debris <b>Reduced</b> by grinding & burning <b>Provided</b> Police Services	\$6,103,458	362,587	<b>Gates Castle</b> , (now <b>Keith Williams</b> ) PW Dir, 800 Dunlop Rd, Sanibel, FL 33957, 239-472-6397, <a href="mailto:keith.williams@mysanibel.com">keith.williams@mysanibel.com</a>	<b>Scott Krawczuk</b> , PW Deputy Dir, 800 Dunlop Rd, Sanibel, FL 33957, 239-472-6397, <a href="mailto:scott.krawczuk@mysanibel.com">scott.krawczuk@mysanibel.com</a>
VMS-Indian River County, FL 9/17/2004-11/7/2004	<b>Removed &amp; Disposed:</b> vegetation, C&D	\$3,830,105	136,624	<b>Dale Justice</b> , EM Coordinator, 4225 43 <sup>rd</sup> Ave, Vero Beach, FL 32967, 772-226-3852,	<b>Etta LaPresti</b> , EM Planner, 4225 43 <sup>rd</sup> Ave, Vero Beach, FL 32967, 772-226-3857
Volusia County, FL 8/16/2004-12/17/2004	<b>Removed &amp; Disposed:</b> vegetation, C&D <b>Reduced</b> by burning (2 Sites)	\$18,200,000	624,340	<b>George Recktenwald</b> , (now <b>John Angiulli</b> ) PW Dir, 123 W Indiana Ave, Deland, FL 32720, 386-736-5965, <a href="mailto:jangiulli@volusia.org">jangiulli@volusia.org</a>	<b>Leonard (Lenny) Marion</b> , Dir of Recycling & SW, 3151 E New York Ave, Deland, FL 32724, 386-943-7889, <a href="mailto:lm Marion@volusia.org">lm Marion@volusia.org</a>
Wellington, FL 9/8/2004-11/29/2004	<b>Removed &amp; Disposed:</b> vegetation, C&D, mulch, stumps <b>Reduced</b> by grinding	\$6,147,547	389,318	<b>Tim Hunt</b> , 561-798-6378 <a href="mailto:tim-hunt@jun.com">tim-hunt@jun.com</a>	<b>Jesse Wright</b> , SW Srvc Supervisor, 14000 Greenbriar Blvd, Wellington, FL 33414 561-791-4078, <a href="mailto:jwright@wellingtonfl.gov">jwright@wellingtonfl.gov</a>
<b>2003 Hurricane Isabel</b>	16 Contracts Activated - 19 DMS Managed for Event	<b>\$66,344,733</b> Total Event Cost	<b>5,447,815</b> Total Event CY		
<b>2003 Ice Storm</b>	1 Contract	\$1,000,000	185,000		
<b>2002 Ice Storm</b>	2 Contracts	3,500,000	5,70,000		
<b>1999 Hurricane Floyd</b>	5 Contracts	20,100,000	2,110,000		
<b>1999 Flooding</b>	1 Contract	\$870,000	LS		
<b>1998 Hurricane Georges</b>	1 Contract	\$3,600,000	400,000		
<b>1996 Hurricane Fran</b>	2 Contracts (USACE - 20 Counties)	4,380,000	1,040,000		
<b>1995 Hurricane Opal</b>	3 Contracts				
<b>1994 Ice Storm</b>	2 Contracts 5 DMS Sites Managed	7,700,000	3,200,000		
<b>1993 Hurricane Andrew</b>	10 Contracts	8,580,000			
<b>1990 Hurricane Hugo</b>	1 Contract	\$5,200,000	90,000		
<b>1983 Hurricane Alicia</b>	1 Contract	\$4,300,000	800,000		
<b>1979 Hurricane Frederic</b>	1 Contract - USACE	\$21,000,000	5,000,000		

## C. Experience with State of Florida Emergency Management, Federal Emergency Management Agency (FEMA) / Public Assistance Program

For almost four decades, the majority of CrowderGulf's work (95%) has been with municipalities that received reimbursement from FEMA under the Public Assistance (PA) Reimbursement Program. CrowderGulf officials are proud of the solid working relationships we have established and maintained over the years with numerous State Emergency Response Agencies as well as other key agencies involved in disaster response and recovery, including FEMA, the U.S. Army Corps of Engineers (USACE), the United States Coast Guard and U.S. Fish and Wildlife

The knowledge and experience of our Florida management team regarding federal, state and local regulatory guidelines is derived from our team member's many years of experience and previous positions in Florida local and state government. Florida team members include: John Wilson, previous Lee County Emergency Management Director, FEMA Region IV employee and Florida Dept. of Emergency Management Planner, John Campbell, previous Operations Chief for Leon County, Florida, Charlie Hunter, previous Solid Waste and Operations Director for Brevard County, Florida and Eric Hall, Senior Reduction Specialist, and longtime resident of Davenport Florida with 28 years experience in incineration. Our Team's previous work experience and expertise in the state of Florida is invaluable to our clients and the overall success of our Company.

CrowderGulf has worked the following Florida Federal Disaster Events over the last **10 years**. Additional information regarding the types of debris removed, quantities and points of contact may be obtained from our Past Performance submitted in this section:

### Experience in Florida Federal Disasters (FEMA Public Assistance Program Reimbursement)

EVENT	County / Municipality	
2016 Hurricane Matthew	Flagler County City of Cocoa Beach	City of Bunnell City of Deltona
2016 Hurricane Hermine	Leon County	City of Edgewater City of Ormond Beach City of Palm Coast City of Stuart Clay County
2014 Severe Flooding	Escambia County	City of Tallahassee
2012 Hurricane Sandy	Fort Lauderdale, FL	Walton County
2012 Hurricane Isaac	Town of Ft. Myers Beach	Walton County City of Key West
2012 Tornado	Polk County	
2012 T.S. Debby	Town of Ft. Myers Beach	
2012 T.S. Beryl	Nassau County	
2008 T.S. Fay	Brevard County	Leon County, FL
2005 Hurricane Wilma	City of Aventura, City of Ft. Lauderdale, City of West Palm Beach City of Pembroke Pines	Collier County City of Ft. Myers Town of Ft. Myer
		City of Pompano Beach City of Sanibel Island Village of Wellington Village of Lazy Lake City of Naples
		Lee County City of North Miami City of Wilton Manors

CrowderGulf has seen extensive changes in the organization and documentation required for federal government reimbursement. We are continuously reviewing policy and regulation changes to the Public Assistance Program to guarantee our clients are provided with the latest policy guidance along with accurate and complete documentation to assist in the reimbursement process. In an effort to provide the best service to clients, all CrowderGulf Management and field staff are trained in the FEMA's Debris Management Guide (FEMA 325), and Public Assistance Debris Monitoring Guide (FEMA 327). In addition, our staff is encouraged to take FEMA courses both online and at conferences and collectively hold hundreds of FEMA course certifications. CrowderGulf has several debris specialists on-staff to assist the City with debris related issues.

- **Gary Jones** has over 28 years working for the Federal Emergency Management Agency (FEMA). Gary served as Deputy Regional Director of FEMA Region VI for 17 years. During those 17 years as Deputy, he also served as Acting Regional Director for 4 years. Gary was responsible for administration of emergency management programs in the FEMA Region 6 states of Texas, Arkansas, Louisiana, New Mexico and Oklahoma. He provided direct oversight and implementation of response and recovery operations for presidentially declared disasters in the five-state region. Additionally, Gary served as a Branch Chief managing several Technological Hazards Branch programs to include Radiological Emergency Management Preparedness, Radiological Defense, Hazardous Materials, Earthquake Preparedness, Hurricane Preparedness, Dam Safety and Chemical Stockpile Emergency Preparedness programs. Gary was designated Federal Coordinating Officer for Hurricanes Katrina, Rita and Georges and provided executive leadership to over 300 federally declared disasters.
- Our Assistant Director of Operations, **Buddy Young**, served as Regional Director of FEMA Region VI from 1993 – 2001 and served as Administrator for 133 federally declared disasters and emergencies. He is nationally known and recognized in the Emergency Management business and is extremely knowledgeable about FEMA policies and procedures.
- **Barrett Holmes** recently joined CrowderGulf after 31 years experience in public service, leadership and planning. He served as the primary Department of Defense representative with **FEMA Region IV**. He has vast knowledge of and extensive experience working with civilian authorities at local, state, and federal levels concerning crisis management and disaster response. He was instrumental in planning, coordinating, integrating, and executing support for numerous disasters which include Hurricanes Earl, Isaac, and Sandy, as well as the Gulf Coast clean-up following the Deep Water Horizon oil spill.
- Project Manager, **John Wilson**, served as the Emergency Management Director of **Lee County, Florida** from 1993 -2012. As Director and Incident Commander, he managed incidents which included hurricane and flooding events such as the floods of 1992 and 1995, Hurricane Charley 2004, Hurricane Wilma 2005, Tropical Storm Fay 2007 and Hurricane Isaac 2012. He served as a Team Leader on the State of Florida Incident Management Team and a member of the Hurricane Liaison Team. Prior to 1993, John worked as a Project Manager for FEMA Region IV where he coordinated the first interstate hurricane evacuation study. And for four years, he worked for the Florida Department of Community Affairs, Division of Emergency Management in which he was instrumental in writing and reviewing comprehensive Emergency Management Plans for 67 county governments. Mr. Wilson's experience in Florida Emergency Management, policy and procedures is of great asset to our team and our clients.
- **John Campbell**, Regional Director / Senior Project Manager, has over 40 years experience in disaster response planning and management. Mr. Campbell has a Masters degree in Logistics Management from the Florida Institute of Technology. After retirement from the U.S. Army as a full Colonel with 30 years of service, he served for six years as Chief of Operations for Lee County Emergency Management in Fort Myers, Florida. He has direct experience in debris recovery operations from Hurricane Iniki in Hawaii and Hurricanes Charley, Ivan and Wilma that impacted Southwest Florida. He also provided mutual aide to Escambia County, Florida following Hurricane Ivan.

Mr. Campbell served as Senior Project Manager for CrowderGulf for all activated contracts in Florida following T.S. Debby in 2012 Mr. Campbell was previously qualified as an **accredited Professional Emergency Manager through the Florida Emergency Preparedness Association (FEPA)** and remains active in the organization. (NIMS Certified Instructor)

- Our Quality Control Specialist, **Leigh Anne Ryals** has 17 years in Emergency Management as Director with 12 Federally Declared Disasters. Her experience in working with FEMA Region IV and her specific knowledge of the FEMA public assistance program has been of valuable use to our clients. Her experience includes FEMA policy and application, project worksheet formulation, Pilot Program implementation and documentation requirements. Ms. Ryals has had firsthand experience in the FEMA/Office of Inspector General audit process.

And, she along with other CrowderGulf team members, provide training and education classes to our clients on policy and regulation changes. Prior to coming on board with CrowderGulf, Ms. Ryals served on the Hurricane Liaison Team and received her Certified Local Emergency Manager Certification from the Alabama Emergency Management Agency and her Advanced Certification in Emergency Management from the Alabama Association of Emergency Managers.

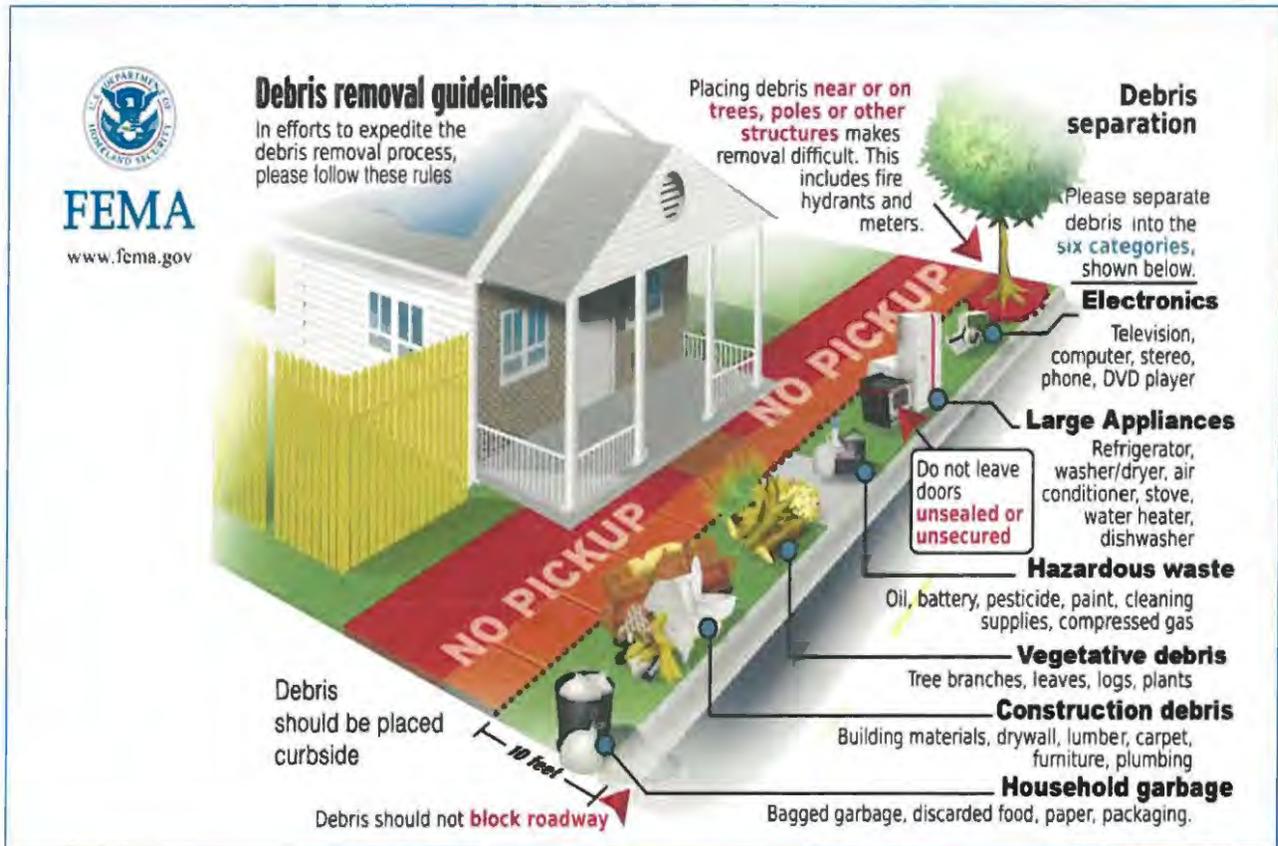
Because CrowderGulf has been one of the leading and most respected debris contractors for longer than any other company, many FEMA representatives are familiar with our company's work ethic, ability to work as a team and our constant endeavor to complete every project to the satisfaction of the Client and FEMA. The Company's goal is to establish communication with the FEMA representative/s (through the Client) and maintain a positive working relationship with all FEMA representatives throughout the recovery effort.

As the field work is completed, FEMA's project review and auditing will begin. CrowderGulf has successfully worked with many monitoring companies as well as directly with municipalities to ensure that all documentation is complete and correct. Throughout any invoicing and auditing process, we are responsive to all FEMA and client requests. Because of our responsible record keeping and our record storage policy, we are able to provide documentation and answer questions with a very quick turnaround. This becomes extremely important when the applicant/client is trying to get reimbursed by FEMA.

**Maximizing Reimbursements under the Sandy Recovery Improvement Act (SRIA) Program**

FEMA's SRIA program is intended to increase the effectiveness of debris removal by providing incentives to subgrantees (counties/municipalities) who choose to take advantage of all or only parts of the program. CrowderGulf's Management Team are very experienced in working within the guidelines of FEMA's Public Assistance program and the new Pilot program initiatives. CrowderGulf is available to assist clients in taking advantage of the alternate procedures of the Pilot program in order to expedite debris removal and receive additional reimbursement. CrowderGulf can assist our clients in the following way:

<i>SRIA Program Incentives for Subgrantees</i>	<i>CrowderGulf's Capabilities and Commitment to Clients (subgrantees)</i>										
<p><b><u>Accelerated Debris Removal - Increased Federal Cost Share (Sliding Scale)</u></b>                      The Pilot program authorizes an increased federal cost share for the collection, hauling processing, and disposal of debris when subgrantees perform removal operations within a specified time frame.</p> <table border="1" style="width: 100%; border-collapse: collapse; margin-top: 10px;"> <thead> <tr> <th colspan="2" style="text-align: center;"><b>Alternative Procedure Federal Cost Share</b></th> </tr> <tr> <th style="text-align: center;"><b>Debris Removal Work (Days from Start of Incident Period)</b></th> <th style="text-align: center;"><b>Federal Cost Share</b></th> </tr> </thead> <tbody> <tr> <td style="text-align: center;">0-30</td> <td style="text-align: center;">85%</td> </tr> <tr> <td style="text-align: center;">31-90</td> <td style="text-align: center;">80%</td> </tr> <tr> <td style="text-align: center;">91-180</td> <td style="text-align: center;">75%</td> </tr> </tbody> </table> <p style="font-size: small; margin-top: 5px;">Federal dollars will NOT be provided for debris removal after 180 days (unless an extension is granted by FEMA)</p>	<b>Alternative Procedure Federal Cost Share</b>		<b>Debris Removal Work (Days from Start of Incident Period)</b>	<b>Federal Cost Share</b>	0-30	85%	31-90	80%	91-180	75%	<ul style="list-style-type: none"> <li>• <b>Assisting with debris segregation information for dissemination to the</b>                      Providing segregation information to citizens helps to educate them on the proper way to separate and place debris at curbside. Proper segregation will speed removal and help prevent incidents due to downed power lines and hydrant and mailbox destruction.                      (See graphic below.)</li>   <li>• <b>Provide public notifications and schedules for debris removal</b>                      Alerting citizens of removal schedules provides them planning information they need for placement of debris at curbside. It can also be a good reminder for citizens to bring debris to curbside for prompt removal.</li>   <li>• <b>Adding additional crews and equipment</b>                      Working with our clients to establish removal priorities and development of an accelerated debris schedule allows CrowderGulf to meet the removal expectations of our client and aids in establishing clear objectives while providing a safe working environment for workers and the traveling public.</li> </ul> <p style="font-size: x-small; margin-top: 10px;">*Recently performed for Liberty County, GA - Hurricane Matthew                      And Dorchester County, SC - Ice Storm</p>
<b>Alternative Procedure Federal Cost Share</b>											
<b>Debris Removal Work (Days from Start of Incident Period)</b>	<b>Federal Cost Share</b>										
0-30	85%										
31-90	80%										
91-180	75%										



<b>SRIA Program Incentives for Subgrantees</b>	<b>CrowderGulf's Capabilities and Commitment to Clients (subgrantees)</b>
<p><b>Recycling</b>                      Subgrantees/municipality may retain revenues received through recycling eligible disaster debris. The subgrantee shall provide the grantee/state written notification of the revenue received as part of its final accounting of actual costs. The accounting shall include the following:</p> <ul style="list-style-type: none"> <li>• completion date of debris removal</li> <li>• description of the quantity and types of debris recycled</li> <li>• cost for processing debris for recycling</li> </ul> <p>The grantee/state will forward this information to FEMA in the accounting of the final project costs. Costs for managing, processing and additional sorting as part of the debris recycling for this program cannot be claimed by the subgrantees (counties/municipalities). The revenue from the debris recycling can only be used for the approved project purposes as outlined in <i>FEMA Public Assistance Alternative Procedures Pilot Program Guide for Debris Removal (version 2) dated June 27, 2014.</i></p>	<ul style="list-style-type: none"> <li>• CrowderGulf's President, John Ramsay utilizes his degrees in Agriculture and his many years of experience in agronomy, tree farming and debris management to assist our clients in identifying recycle opportunities, providing consumers for recyclables and developing innovative solutions to recycling challenges. In addition, our Company has developed a debris specific accounting system to track individual and specialized project costs. This system allows for reliable documentation to our clients for reimbursement. Upon contract award, our team will work with the County to establish recycling goals and objectives.</li> </ul> <p><b>Examples of Innovative recycling practices performed by CrowderGulf in past disaster events:</b></p> <ul style="list-style-type: none"> <li>• During Hurricane Isabel, when damaged areas were saturated with residual woodchips, CrowderGulf found consumers overseas as part of the Kyoto International Treaty, that paid for the chips. These chips were used in place of coal for electricity generation. The chips were loaded on barges and shipped overseas to Turkey and Italy.</li> <li>• For another Client, CrowderGulf found farmers that would take the residual (tested and approved) ash for use in their planting fields. The concentration of phosphorus in pot ash and the nutrients found within, were of greater benefit and more economical to area farmers than the high cost of fertilizer for their crops. By donating the ash to the area farmers, it reduced the need for final disposal / tipping fees and provided a needed benefit to area farmers which saw a better return on their crops for several years.</li> </ul>



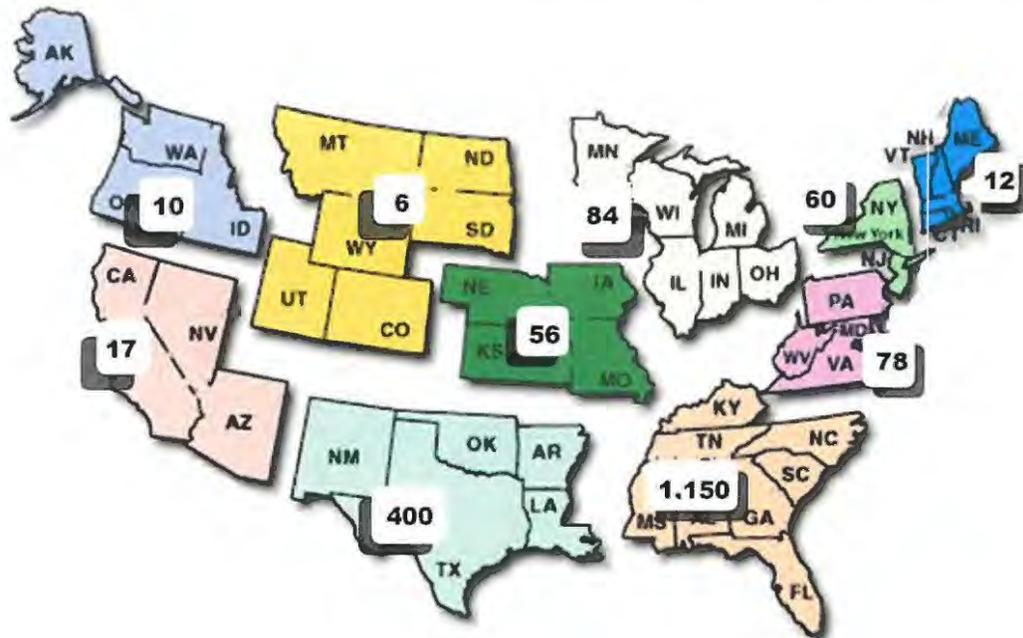
	<ul style="list-style-type: none"> <li>• After Hurricane Ivan, CrowderGulf transported downed trees to saw mills transforming them into lumber for re-sale. Much of the lumber was re-introduced into the community for re-building following the devastating Category 3 hurricane.</li> <li>• After every major storm since 2003, CrowderGulf identified manufacturing plants that would use clean chips for bio-fuel. Chips were used in various plants in Florida, Louisiana, Texas and Virginia.</li> </ul>
<p><b>SRIA Program Incentives for Subgrantees</b></p>	<p><b>CrowderGulf's Capabilities and Commitment to Clients(subgrantees)</b></p>
<p><b>Straight Time and Force Account Labor:</b> When a subgrantee has elected to participate in the Straight-Time Force Account Labor Procedure to perform all or part of the debris removal operations, FEMA will reimburse the base wages with associated fringe benefits as well as any overtime labor costs and the hiring of additional staff.</p>	<p>CrowderGulf will work directly with clients to augment the client's staff. This may be accomplished by dividing the client's damaged area into segregated or zone areas. Specific zones can be assigned to CrowderGulf crews for debris removal. Other zones will be designated for the client to use force account labor to remove debris. This partnership can expedite debris removal and allow for client crews to remain active and working when normal work could be delayed or be non-existent, due to disaster conditions.</p> <p><b>CrowderGulf has always maintained that our relationships with clients are invaluable. No job is too small and we have never failed to fulfill any contractual obligations.</b></p>
<p><b>Debris Management Plan Procedure:</b> If a subgrantee has a FEMA - accepted Debris Management Plan and one or more pre-qualified debris removal contractors before the start date of a declared incident, the subgrantee may elect to receive the one-time 2% federal cost share increase incentive. This program is limited to the first 90 days of debris removal, beginning the first day of the incident period.</p>	<p>CrowderGulf is intimately familiar with the new FEMA Debris Management guidelines and will work with our clients to collaborate on the development of their Plan and provide assistance in review and updates each year.</p> <p>In addition, CrowderGulf will work diligently with our clients to maximize our resources in order to remove debris as quickly and safely as possible in order to support our clients in taking full advantage of this cost saving measure.</p>

## D. Subcontracting

It is company policy to utilize **qualified local subcontractors** to the maximum extent possible in **compliance with 44 CFR 206.10 and 2 CFR 200**. Per Client compliance requirements under **44 CFR 13.36(e)**, CrowderGulf, as Prime Contractor, will take all affirmative steps required to assure that minority firms, women's business enterprises, and labor area surplus firms are used when possible.

In addition, we maintain a national subcontractor **database of over 1,800 pre-qualified subcontractors**, which allows us to identify companies by size, equipment and geographical location. Prospective subcontractors may visit our website, [www.crowdergulf.com](http://www.crowdergulf.com), to register or may fax information to the Disaster Administration Office for review. Due to CrowderGulf's reputation of always treating our subcontractors fairly and paying them on a weekly basis, we have a surplus of subcontractors throughout the nation ready to work at a moment's notice.

The graphic below gives a breakdown of the number and general region that we have registered subcontractors. The number changes periodically as new subcontractors register on our website. For several reasons this number grows after a major disaster.



### Subcontracting Practices

It is the practice of CrowderGulf to subcontract debris work and services using the following guidance:

1. Subcontract to the maximum extent possible with local firms and small businesses. In addition, preference will be given to qualified local vendors for equipment rental and supplies sourced in the jurisdictional boundaries.
2. Promote the use of local contracting by tasking a senior manager to assure notification through local media and organizations.
3. Promote subcontracting only with the assured compliance with equal opportunity hiring.
4. Provide all subcontractors a clear chain of command for purposes of official and/or unofficial communications.
5. Accept, process and pay invoices of subcontractors in accordance with the CrowderGulf policy.
6. Provide priority subcontracting considerations to/for subcontractors that have provided quality work to CrowderGulf in past operations – consistent with the subcontracting policy.
7. CrowderGulf does not have a set-a-side percentage of subcontracted work for any particular classification of subcontractor, but will give special attention to small, disadvantaged firms and/or women owned small business firms for contract work or services needed.
8. CrowderGulf is committed to promoting the use of small minority, disadvantaged firms and/or women-owned small business firms for contract work, whenever and wherever possible.
9. We currently maintain an active pre-qualified subcontractor database, tracking current certifications of local and regional D/M/W/SBE qualified subcontractors. Subcontractors can mail, fax, e-mail or log on to [www.crowdergulf.com](http://www.crowdergulf.com) to submit their company information for review. If necessary, we will use additional outlets such as newspapers, publications, websites, etc.
10. As required by each awarded contract, CrowderGulf will meet or exceed goals and expectations on the local minority workforce population and the utilization of minority professional firms, consultants and/or suppliers. CrowderGulf will maintain all requirements set forth by the Client.

“Mr. Campbell and Mr. Ramsay have been wonderful to work for, and a thrill to be around. The entire CrowderGulf organization is very impressive, and I am amazed by how efficient CrowderGulf operates. Thank you CrowderGulf for allowing me to work for you all and I hope that in the future I can work for CrowderGulf again.”

*CrowderGulf Subcontractor*

## Subcontracting Policy

It is standard policy that all subcontractors comply with all of the contractual conditions and commitments of CrowderGulf. As such, all subcontractors shall agree to the following:

1. Enroll in the E-Verify program and provide acceptable evidence of enrollment at the time of subcontract execution. Acceptable evidence consists of a copy of the properly completed E-Verify Company Profile page or a copy of the fully executed E-Verify Memorandum of Understanding for the company. It shall be the **Subcontractor's** responsibility to familiarize themselves with all rules and regulations governing this program.
2. Read and formally acknowledge by signature the CrowderGulf Contract for subcontractors and Safety Manual as provided by CrowderGulf.
3. Provide satisfactory evidence of bonding and licensing that complies with contract and jurisdictional requirements.
4. Provide assurances that no current owner, principal or officer of the firm is or has ever been debarred by the state and/or federal government.
5. Obtain and furnish satisfactory evidence of required insurance from a responsible insurer.
6. Give all notices and fully comply with all local, state and federal laws – including, but not limited to, social security, workers compensation and unemployment insurance, DOT, etc.
7. Begin work to be performed within two full workdays after a subcontractor is notified of a subcontract award, unless otherwise stipulated in the subcontract arrangements. The subcontractor will pay for all materials, equipment and labor used in the performance of the subcontract(s).
8. In the event a subcontractor makes an untimely start, or is unable to supply sufficient skilled workmen, equipment or materials to satisfy the subcontract arrangements, CrowderGulf may terminate the employment/contract of the subcontractor for cause.
9. Take all reasonable safety precautions with respect to contracted work, complying with all safety, workplace standards and environmental measures as directed by CrowderGulf.
10. Furnish periodic progress reports on the work as directed by CrowderGulf, plus use the debris reporting system selected by CrowderGulf.
11. Provide CrowderGulf with progress payment billings (as agreed in the respective subcontracts).
12. Final payments to subcontractor(s) may be deferred pending receipt of contractual or statutory lien waivers, releases, closeout documents or other encumbrances.
13. Other stipulations may apply as may be required by unique local conditions.

## Understanding Requirements

CrowderGulf takes several steps during the proposal preparation process to ensure local subcontractor participation as well as M/WBE utilization policies and 44 CFR 13.36(e) compliance are met. Understanding exactly what the Client is requesting during this initial proposal phase is key to implementation upon activation. In order to clearly define the expectations required we take several preliminary steps. The first step is to review M/WBE policies and procedures to determine specific goals set by the Client. Our second step is to determine utilization breakdowns required.

Lastly, we identify all required certifications and/or M/WBE directories to be used for soliciting M/WBE firms and any further breakdowns of percentage goals. Once these steps are completed and we have a clear understanding of all requirements we continue with the following process:

## Steps in the Process:

1. Before any subcontractors are solicited, CrowderGulf compiles a list of local subcontractors from our Database of pre-qualified subs. These companies have either worked for CrowderGulf and are in good standing, have registered with us through our website, [www.crowdergulf.com](http://www.crowdergulf.com), or have been previously solicited by CrowderGulf. All subcontractors must meet the following requirements to be considered for prequalification:
  - a. Verification through one or more of the following websites:
    - *The **System for Award Management (SAM)** is a **Federal Government owned and operated free web site that consolidates the capabilities in CCR/FedReg, ORCA, and EPLS. SAM is used to review all subcontractors' debarred status prior to approval as a prequalified subcontractor*** (<https://www.sam.gov/>)
    - *SBA HUBZone Search-confirmation.* ([http://dsbs.sba.gov/dsbs/search/dsp\\_searchhubzone.cfm](http://dsbs.sba.gov/dsbs/search/dsp_searchhubzone.cfm))

- *Dun and Bradstreet, (<https://sso.dnbi.com>)*
  - b. Enroll in the E-Verify program and provide acceptable evidence of enrollment at the time of subcontract execution. Acceptable evidence consists of a copy of the properly completed E-Verify Company Profile page or a copy of the fully executed E-Verify Memorandum of Understanding for the company. For additional information regarding the Employment Eligibility Verification System (E-Verify) program visit the following website: <http://www.dhs.gov/E-Verify>. It shall be the **Subcontractor's** responsibility to familiarize themselves with all rules and regulations governing this program.
  - c. Obtain and furnish satisfactory evidence of required insurance from a responsible insurer.
2. If specific directories are to be used, CrowderGulf will check the Client website for directory access or contact the M/WBE Office for a list of potential M/WBE firms to be utilized then compare this list to our current list of local prequalified subcontractors to find possible matches.
  3. Contact is then made with M/WBE firms that offer services similar to our scope of work. Initial contact is made by phone then followed up by fax and/or email, confirming the phone conversation.
  4. Emailed and/or faxed correspondence provides MBE firms with specific details regarding the request, i.e., scope of work directly from the RFP documents, registration and requirements information, and specific deadlines for submittal of these documents to the CrowderGulf M/WBE Subcontracts Manager.
  5. Should letters of intent from interested firms and further proof of M/WBE certifications be required by the Client, CrowderGulf will compile the received documentation and review for completeness.
  6. Only those firms that have met set deadlines and returned all requested documentations will be considered for inclusion in final proposal to the Client as a responsive M/WBE Firm.
  7. All contacted firms are listed in proposal and delegated either responsive or non-responsive and the reason for this status.
  8. Should the appropriations assigned to the responsive M/WBE firms not meet the Client's percentage goal, firm percentages will be adjusted and executed by both parties upon mutual agreement.
  9. Once the RFP evaluation process is complete and award notices are received, these M/WBE firms are notified of results and any additional documentation is requested to keep in the Client's file.
  10. Current CrowderGulf client folders are updated yearly with current local pre-qualified subcontractors as well as M/WBE firm confirmations.
  11. Upon Client activation, if any of the proposed local M/WBE firms are no longer able to fulfill assigned goals, CrowderGulf will identify other certified M/WBE firms to replace inactive M/WBE firms to maintain our proposed percentage goals. CrowderGulf will provide a detailed explanation as well as further commitments from other M/WBE certified subcontractors to perform scope of work in lieu of previously committed Subcontractors.

## Reporting

With the nature of "Stand-By" event contracts being on an "as needed" basis, utilization/activation of the identified M/WBE firms will be based on CrowderGulf's activation by Client. Should the Client have yearly or quarterly reports to be submitted, CrowderGulf will file the needed reports upon request.

## Good Faith Effort

As required by each awarded contract, CrowderGulf will meet or exceed goals and expectations on the local minority workforce population and the utilization of minority professional firms, consultants and/or suppliers. CrowderGulf will maintain all requirements set forth by the City to maintain compliance with **44 CFR 13.36 (e) and FEMA SuperCircular 2 C.F.R. Chapter 2, Part 200.**

### Affirmative Steps Include:

1. Placing qualified small and minority businesses and women's business enterprises on solicitation lists;
2. Assuring that small and minority businesses, and women's business enterprises are solicited whenever they are potential sources;
3. Dividing total requirements, when economically feasible, into smaller tasks or quantities to permit maximum participation by small and minority businesses, and women's business enterprises;
4. Establishing delivery schedules, where the requirement permits, which encourage participation by small and minority businesses, and women's business enterprises; and

- Using the services and assistance, as appropriate, of such organizations as the Small Business Administration and the Minority Business Development Agency of the Department of Commerce.

### Subcontractor Oversight

In the past, CrowderGulf has mobilized over **300** subcontractors with as many as **3,000 people, 1,600 trucks, and 600 pieces of loading equipment**. To assure the same quality control and efficient operations for the City, CrowderGulf's management team will rely on NIMS management protocols to identify the proper number of supervisors for each debris management operation. CrowderGulf is fully prepared to marshal as many Field Project Managers and Debris Supervisors as needed to meet the City's debris management requirements. Project Managers and Field Supervisors will have the direct responsibility to ensure all workers have received the proper safety training and education on Federal Rules and Regulations as they pertain to debris removal operations.

### Subcontractors Including M/SBE

The chart below is a list of Subcontractors that we currently have prequalified in our system. We pride ourselves on working throughout the year to increase the number of qualified subcontractors in our database. CrowderGulf is continually reaching out to new subcontractors and furthering our relationships with our current subcontractors. Since this is a pre-event contract and there is currently no work to be completed, it is difficult to determine exactly how much work would be assigned to the participating subcontractors. CrowderGulf agrees to meet and exceed any local participation goals established by the City for MBE participation. Once the contract is awarded and an activation occurs, we will submit a list of subcontractors and percentages to the City for review and approval.

Potential City of Stuart Subcontractors	City	SmBus	M/WBE, VET, SDB or HUB	PUSH	PastExp - CG	Marine	White Goods	HaulOut	CarHaulers	DMSTesting	RedGrind	RedBurn	RedConcrete	Recycling	HazMat	SandScreener	TreeWork	DebrisHauler	VendorStaffing
Eliazar Camacho Tree Service and Sodding	Homosassa		X	X	X														
King Cut Land Management LLC	Lecanto		2																
Top Gun Lawn Care LLC	Inverness	X	2															X	
2 Chicks and a Backhoe	Wauchula	X	X															X	
BJD Enterprises	Wauchula	X	X	X	X													X	
Jack See Construction, LLC.	Wauchula	X																X	
Rimes & Sons Agriculture Services, Inc.	Bowling Green	X			X													X	
Cascais Enterprises, LLC.	Spring Hill																	X	
Luminus Mulch	Springhill	X									X	X						X	
Underwood Disaster Recovery LLC	Aripeka		X	X	X			X			X	X						X	
5-T Hauling	Brandon	X	X															X	
Adam Boyd's Bobcat Service Inc.	Riverview	X			X													X	
ADS Services, Inc.	Tampa	X	X															X	
All American T.S., Inc.	Lithia	X	X																
All Out On A Limb, LLC.	Ruskin	X																X	
Arbor Bay Tree Service	Tampa	X		X														X	
Evergreen Development & Construction Company	Tampa	X																X	
Pete & Ron's Tree Service, Inc.	Tampa	X															X	X	
Recovery One Disaster Services Inc.	Plant City	X									X	X					X	X	
Stillwater Holdings	Odessa	X																X	
Suarez Grading Enterprises, Inc.	Tampa	X	X	X															
Tarragon Debris Removal	Riverview		2															X	
Wetherington Tractor Service, Inc.	Plant City	X		X				X										X	
World Haulers, Inc.	Tampa		X															X	
Bio-Mass Tech, Inc.	Land O Lakes	X	X	X	X													X	
Cavalls Tree Service	Dade City	X															X	X	
Stuart Earth Moving, Inc.	Hudson	X	2	X														X	
George B. Alred Build. Cont. Site Prep	Land O Lakes	X			X													X	
GFH Enterprises, Inc.	Port Richey	X	3																
Loretta R. Mazzucco Building Contractor	New Port Richey			X	X													X	
Optimal Recovery, LLC	Dade City	X			X														
PAW Materials, Inc.	Hudson			X								X	X					X	



**CrowderGulf**  
**RFP #2017-167 - Disaster Debris Disposal Services**  
**City of Stuart, FL**

Potential City of Stuart Subcontractors	City	SmBus	MWBE, VET, SDB or HUB	PUSH	PastExp - CG	Marine	White Goods	HaulOut	CarHaulers	DMSTesting	RedGrind	RedBlum	RedConcrete	Recycling	HazMat	SandScreener	TreeWork	DebrisHauler	VendorStaffing
Richard Budd S/P	Webster	X			X													X	
TNT Environmental, LLC	Dade City	X		X	X												X	X	
Tree-Mendous Tree Services	Spring Hill	X	X	X													X	X	
Treespade Services & Tree Farm, Inc.	Dade City		X	X														X	
Vari Construction Services	Lutz																	X	
AAA Service Company	Stuart	X		X	X														
Action Labor of Florida, LLC	St. Petersburg	X	X																
Alltight Construction	Pinellas Park	X																X	
Bigga Inc.	Stuart			X													X	X	
Caladesi Construction Co.	Largo	X	X	X														X	
Castco Construction, Inc	Largo		X	X														X	
Clark Hunt Construction, Inc.	Stuart		X	X														X	
Dive-Tech International, Inc.	Pinellas Park					X													
Huffman General Contractors, Inc.	St Petersburg			X														X	
JB Property Maintenance, LLC	St. Petersburg	X	X														X	X	
Norm's Stump Removal Inc.	Largo									X									
Residual Solutions, Inc.	St. Petersburg	X																	
Southeast Abatement Services Inc.	Largo	X																X	
Swissteam Performance Cleaning, Inc.	St. Petersburg	X																	
Tagarelli Construction, Inc.	Tarpon	X		X														X	
Terra Construction Group, Inc.	St. Petersburg			X														X	
U R House LLC	St. Petersburg	X																X	
Value Environmental Services	Largo	X	X											X					
Waterfront Property Services	St Petersburg	X		X		X													
Albritton Tractor Service, Inc.	Alturas	X		X														X	
Bluewater Site Contractors, Inc.	Lake Wales	X		X														X	
C & J Transport, Inc.	Eaton Park				X			X										X	
Florida Excavating & Engineering	Lake Alfred	X		X														X	
Gursky's Lawn Care	Haven	X																X	
JLM Equipment, Inc.	Lake Wales																		
Liberty Hauling, Inc.	Polk City	X	X	X	X			X										X	
Muncy Environmental Services, LLC	Lakeland	X									X							X	
Central Florida Transport	Coleman			X				X										X	
RMC Jobsite Development	Lake Panasofkee	X		X		X												X	
Thunderhead Environmental Services	Bushnell		X	X														X	

### CrowderGulf Letters of Commitment from Florida based Subcontractors

CrowderGulf maintains full compliance with current procurement regulations, specifically 44 CFR 206.10 and 2 CFR 200.321. Currently, we have subcontracts or Letters of Commitment with 122 Florida Subcontractors. Of these potential subcontractors, 86 are designated Small Business and 66 are Certified MWBE, HUB, Veteran Owned or Small Disadvantaged Businesses. Copies of the subcontracts or Letters of Commitment can be provided upon request at contract award. See names of Commitments listed below:

Currently held Letters of Commitment with potential Florida Subcontractors	City	Small Business	MWBE, HUB, SDB or Vet	Currently held Letters of Commitment with potential Florida Subcontractors	City	Small Business	MWBE, HUB, SDB or Vet
4 Jays Land Services, Inc.	Debary	X		Green Thumb Landscaping, Inc	W. Melbourne	X	
A & E Land Clearing, Inc	Loxahatchee	X		Gulf Coast Site, Inc.	Cape Coral	X	X
A Net Result, Inc. (Lil'Mo)	Cape Coral			Gulf Coast Utility Contractors, LLC	Panama City		
AAG Environmental, Inc.	Newberry	X		Gulf Marine Construction, Inc.	Pensacola	X	
ABC Hauling Services, Inc.	Miami	X	X	Hale Contracting, Inc.	Midway		X
ABC Landclearing & Development, Inc	Cocoa	X	2	Hearn Debris Removal, LLC	Cocoa	X	X
Absorbent & Safety Solutions	Longwood	X		Holland Pump Co.	Oriando	X	X
ADS Maintenance	Lehigh Acres			Honc Industries Inc	Saint James City	X	
All Florida Tree	Coral Springs	X		Hotel Planner	West Palm Bch		
All Pro Custom Paint & Pressure Washing	Palm Bay			HSA Golden	Oriando	X	
Ameri-Force	Jacksonville			HydroPro Compactor Services, LLC	Fort Myers		
Anytime Biohazard, LLC	Fort Myers			Image Lawn Maintenance, Inc.	Pembroke Pines	X	
Arborist Services, Inc.	Coral Springs	X		International Builders & Consultants, Inc.	Lehigh Acres	X	X
Artem, Inc.	Pahokee	X	X	Jack See Construction, LLC.	Wauchula	X	
Austin Tupler Trucking	Davie			JCB Construction, Inc.	Oriando		
Battista Farms	Fort Myers		X	Jerry Herring Outdoor Services	Gainesville	X	
Bio-Mass Tech, Inc.	Land O Lakes	X	X	Jerry's Tree Service, Inc.	Mims	X	
BioResource Management, Inc.	Gainesville			Johnson & Sons Tree Service, Inc.	Newberry	X	X
BKW, Inc.	Pensacola	X	X	Junk-King	Sarasota		
Blankenbaker Land Service, Inc.	Ft. Pierce	X	X	Kathy Jakubcin Const WBE	Oviedo		2
Blue Ridge Storm Recovery	Intercession	X		Keith Fendley	Pensacola		
C & J Transport, Inc.	Eaton Park			Landrum Staffing Service	Pensacola		
C & W Trucking, Inc.	Winter Garden			Langston Tree Service, Inc.	Trenton	X	
Caladesi Construction Co.	Largo	X	X	Liberty Hauling, Inc.	Polk City	X	X
Cameron's Disaster Relief, LLC	Live Oak	X		Loretta R. Mazzucco Building Contractor	New Port Richey		
Cascais Enterprises, LLC.	Spring Hill			MAB Trucking	Kissimmee	X	X
Cason's Tree & Tractor Service, Inc.	Fort White	X		Master of Disaster & Land Care Inc.	Cape Coral	X	X
Central Florida Transport	Coleman			Metric Engineering, Inc.	Miami		
Conch Tree & Landscape Professionals	Key Largo	X	X	MJC Land Development, LLC.	West Palm Bch	X	2
Conidaris Builders & General Contractors	Fort Myers			Nail Farms, Inc.	Melbourne		
CSA International, Inc.	Stuart			Nease, Inc.	Fort Myers	X	X
D & D Tractor & Truck Service, Inc.	Oriando	X		Old Cracker	North Fort Myers	X	X
D. A. Eccleston & Son Debris Mgt.	Estero	X	X	Olin Hydrographic, Inc	Coconut Grove	X	
Daniel R. Jones Excavation & Demolition	St. Augustine		X	P.J.'s Land Clearing & Excavating, Inc.	Greenacres	X	
Disaster Solutions, LLC	West Palm Bch	X	2	Pavement Maintenance, Inc	Fort Myers	X	
Drinkwater & Drinkwater, Inc.	Oriando	X		Pensacola Environmental Services, Inc.	Pensacola	X	X
Florida Developers, Inc.	Tallahassee	X	X	Phoenix Hayes, Inc.	West Palm Bch	X	
Florida Land Specialist, LLC	Jupiter	X	X	R Peaden Inc.	Leesburg	X	X
FLP	Oriando	X		RBM Contracting Services	Santa Rosa Bch	X	
Forristall Enterprises, Inc.	Palmetto	X	3	Recovery One Disaster Services Inc.	Plant City	X	
Four R Equipment	Miramar	X					
G. S. Obler, Inc.	Boca Raton	X	X				
GB Green Construction Mgmt & Consulting	Pensacola	X	3				
GFH Enterprises, Inc.	Port Richey	X	3				
GlobeTec Construction, LLC	Deerfield Beach						
Grahams Welding & Fabrication, Inc.	Ft Walton Beach	X	X				
Great Waste and Recycling Service	Opa-Locka	X					
Greater Graders, Inc.	Fort Myers	X					

## Prime Subcontractors

### CrowderGulf Prime Subcontractors

All of CrowderGulf's Prime Subcontractors are in compliance with current regulations and maintain the required Insurance Standards. Each subcontractors has a proven past performance with CrowderGulf over the past 10 – 15 years maintaining CrowderGulf's high standards and meeting our expectations. They have standing subcontracts on file for future activations as needed. Copies of said subcontracts and any other documentation may be provided upon request.

Prime Subcontractor	Number of Activations	PUSH	ROW/ROE Debris Hauling	Leaners and Hangers	Stumps	Grinding	Haul Outs	Sand / Beach	Demotion	Concrete
ABC Hauling Services (FL)	7		X				X	X		X
All Florida Tree & Landscaping (FL)	19	X	X	X	X			X		
Bakers Construction (TN)	5		X	X	X		X			
Bio-Mass Tech, Inc. (FL)	7		X							
C & J Transport (FL)	5		X	X						
C & W Trucking, Inc (FL)	6		X							
Cain's Tree & Landscaping ( AL)	6	X	X	X	X					
Clark Trucking (NC)	30	X	X	X				X		
Dawn Til Dusk Disaster LLC (MO)	16		X	X	X			X		
Dotson & Sons (MO)	11		X	X	X					
Double G Trucking (VA)	7		X	X						
Four R Equipment (FL)	13		X	X			X			X
Hauling Away, LLC (AL)	33		X	X	X			X	X	
Jerry Herring Outdoors (FL)	6	X	X							
Jerry's Tree Service (FL)	11	X	X	X	X					
MAB Trucking (FL)	7	X	X	X			X			
P.J.'s Land Clearing & Excavation (FL)	15		X	X			X			
S. St. George Enterprises (NY)	21					X				
Statewide Tub Grinding / WLW (FL)	13	X	X	X	X	X				
Timberline Trading, Inc (MO)	22		X	X	X					
Tri-Rivers Logging (MO)	17		X	X	X					
WBI Contracting of Palm Beach (FL)	6	X	X							
Zehendner Disaster Relief, LLC (MO)	69		X	X	X			X	X	

## CrowderGulf Prime Subcontractors Past Performance

Below is a detailed version of our Prime Subcontractors past performance.

Subcontractor	Storm Event	Work Location	
<b>ABC Hauling Services (FL)</b> (ROW hauling, Haul outs hauling Beach/ Sand) 7 Activations	2011 Tornado (MO)	Asbell	WCA
	2011 Irene	Dare Co, NC	
	2008 Ike	Bolivar Peninsula, TX League City, TX	Manvel, TX
	2005 Wilma	Ft. Lauderdale, FL	
<b>All Florida Tree &amp; Landscaping (FL)</b> (ROW hauling, Tree Work, L & H, ROE hauling, Beach/ Sand) 19 Activations	2016 Matthew	Cocoa Beach, FL Stuart, FL	Edgewater, FL Hilton Head Island, SC
	2012 Sandy	Ft. Lauderdale, FL	
	2012 T.S. Isaac	Key West, FL	
	2011 Irene	Duck, NC	Newport News, VA
	2005 Wilma	Ft. Lauderdale, FL Lazy Lake, FL Sanibel, FL	Wellington, FL Wilton Manors, FL
	2005 Rita	Ft. Lauderdale, FL	
	2005 Katrina	Ft. Lauderdale, FL Pompano Beach, FL	Wilton Manors, FL
	2004 Francis	Pompano Beach, FL	
	2004 Charley	Sanibel Island, FL	
<b>Bakers Construction (TN)</b> (ROW hauling, Tree Work, Haul Outs) 5 Activations	2008 Ike	Beaumont, TX	
	2005 Wilma	Ft. Myers Beach, FL	Lee Co, FL
	2004 Ivan	Escambia Co, FL	
	2004 Charley, Frances, Jeanne	Lee Co, FL	
<b>Bio-Mass Tech, Inc. (FL)</b> (ROW hauling) 7 Activations	2008 Ike	Beaumont, TX Jefferson County, TX	Montgomery Co, TX
	2005 Katrina	Ft. Lauderdale, FL	Pembroke Pines, FL
	2005 Wilma	Ft. Lauderdale, FL	Wellington, FL
<b>C &amp; J Transport (FL)</b> (ROW Hauling, L & H, ROE Hauling) 5 Activations	2005 Katrina	Ft. Lauderdale, FL	Wilton Manors, FL
	2005 Wilma	Aventura, FL	Ft. Lauderdale, FL
	2004 Charley, Frances, Jeanne	Lee County, FL	
	2011 Irene	Duck, NC Jacksonville, NC Onslow Co, NC Robersonville, NC	Richlands, NC Williamston, NC Newport News, VA
<b>Clark Trucking (NC)</b> (ROW hauling, L & H, ROE hauling Beach/ Sand) 30 Activations	2010 BP Oil Spill	Alabama Coastline	
	2008 Ike	Angleton, TX Bayou Vista, TX Boliver Peninsula Clute, TX	Freeport, TX Galveston Co, TX League City, TX Tiki Island, TX
	2005 Rita	Calcasieu Parish/ Lake Charles, LA	
	2005 Katrina	Biloxi, MS D'Iberville, MS Harrison Co, MS	Pascagoula, MS Pass Christian, MS
	2005 Dennis	Escambia Co, FL	
	2005 Cindy	Jefferson Parish, LA	
	2004 Ivan	Escambia Co, FL	
	2004 Charley, Frances, Jeanne	Orange Co, FL	
	2003 Isabel	Poquoson, VA Isle of Wight, VA	Southampton Co, VA

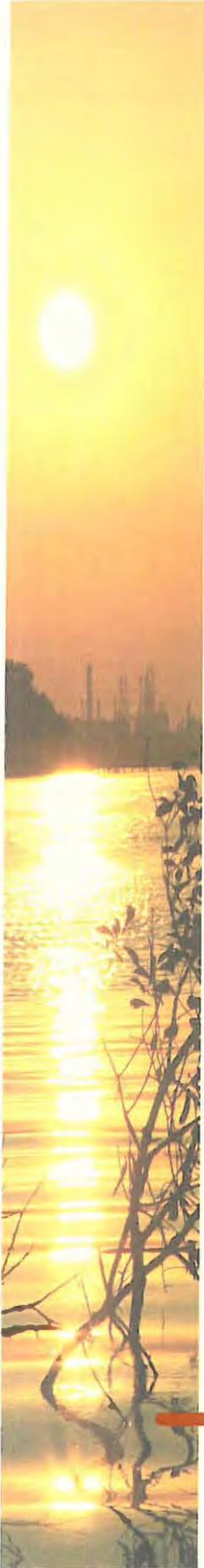


<b>Dawn Til Dusk Disaster LLC (MO)</b> (ROW hauling, Tree Work, L & H, ROE hauling, Beach/ Sand) 18 Activations	2016 Matthew	Deltona, FL		
	2016 Flooding	Ouachita Parish, LA		
	2016 Texas Flooding / Misc	Newton Co, TX	Corpus Christi, TX	
		Waller Co, TX	Montgomery Co, TX	
	2015 SC Flooding	SCDOT		
	2014 Ulysses – Ice Storm	Greensboro, NC		
	2014 AL Tornado	ACCA – Blount Co, AL		
	2012 Sandy	Kitty Hawk, NC		
	2011 Irene	Kitty Hawk, NC	Dare Co, NC	
		Kill Devil Hills, NC	Nags Head, NC	
2008 Ike	Montgomery Co, TX			
2005 Katrina	Pascagoula, MS	Carver Court- Pasc.		
2004 Ivan	Baldwin Co, AL			
<b>Four R Equipment (FL)</b> (ROW hauling, Haul Outs, L & H, ROE hauling, Waterway Debris) 13 Activations	2016 Matthew	Edgewater, FL	FL Dept. of Environmental Protection	
	2016 Hermine	Tallahassee, FL	Leon County, FL	
	2014 Pax ( Ice Storm)	Dorchester Co, SC		
	2011 Irene	Newport News, VA	Duck, NC	
	2008 Ike	Kemah, TX	Galveston Co, TX	
		League City, TX	Bolivar Peninsula	
	2005 Wilma	Pembroke Pines, FL		
2004 Ivan	Baldwin County, AL			
<b>Hauling Away (AL)</b> (ROW hauling, L & H, ROE hauling, Stumps, Sand, Demo, Waterway Debris) 33 Activations	2016 Matthew	Hilton Head Island, SC	Garden City, GA	
		FL Dept. of Environmental Protection		
	2016 Flooding	Ouachita Parish, LA		
	2016 Texas Flooding / Misc	Newton Co, TX	Corpus Christi, TX	
	2016 Tornado	Rowlett, TX		
	2015 Flooding	Limestone Co, AL		
	2015 SC Flooding	SCDOT		
	2015 Demolition	Orange Beach, AL		
	2015 Winter Storm	Raleigh, NC		
	2015 Texas Flooding / Misc	Blanco County, TX	Republic Services, TX	
		Corpus Christi, TX	Friendswood, TX	
	2014 Tornado	ACCA		
	2014 AL Flood	ALDOT	Baldwin Co, AL	
	2014 Pax (Ice Storm)	Dorchester Co, SC	Berkeley Co, SC	
	2012-2013 Sandy	NJ Waterways		
	2012 Isaac	Biloxi, MS	Magnolia, MS	
		McComb, MS	Pascagoula, MS	
	2011 Tornado (MO)	Joplin, MO		
	2011 Tornado (AL)	Walker Co, AL		
	2011 Irene	Rocky Mount, NC		
	2010 Bp Oil Spill	Alabama Coast		
	2008 Ike	Galveston Co, TX		
	2006 Ice Storm	Erie Co, NY		
2005 Wilma	West Palm Beach, FL			
2005 Katrina	Biloxi, MS			
<b>Jerry Herring Outdoors (FL)</b> (ROW hauling, ROE hauling) 6 Activations	2012 FL Tornado	Polk Co, FL		
	2012 Debby	Polk Co, FL		
	2012 Beryl	Nassau Co, FL		
	2008 Ike	Montgomery Co, TX		
	2004 Charley, Frances, Jeanne	Brevard Co, FL	Volusia Co, FL	
<b>Jerry's Tree Service (FL)</b> (ROW hauling, Tree Work, L & H, ROE hauling, Stumps) 11 Activations	2016 Matthew	Flagler County, FL	Flagler Beach, FL	
	2016 Hermine	Tallahassee, FL	Leon County, FL	
	2014 Ulysses – Ice Storm	Greensboro, NC		
	2012 FL Tornado	Polk Co, FL		
	2012 Beryl	Nassau Co, FL		



	2011 Irene	Manteo, NC	Nags Head, NC
	2008 Ike	Montgomery Co, TX	
	2008 Fay	Brevard Co, FL	
<b>MAB Trucking (FL)</b> (ROW hauling, Tree Work, L & H, Haul Outs) 7 Activations	2011 Irene	Edenton, NC	Rocky Mount, NC
	2011 Tornado (MO)	WCA Joplin, MO	
	2005 Wilma	Ft. Lauderdale, FL	West Palm Beach, FL
	2005 Katrina	Pascagoula, MS	
	2005 Dennis	Escambia Co, FL	
<b>P.J.'s Land Clearing &amp; Excavation (FL)</b> (ROW hauling, Haul Outs, L & H, ROE hauling) 15 Activations	2016 Matthew	Edgewater, FL	Stuart, FL
		Brevard County, FL	
	2008 Ike	Galveston Co, TX	
	2005 Wilma	Ft. Lauderdale, FL North Miami, FL	Wilton Manors, FL
	2005 Rita	Ft. Lauderdale, FL	Calcasieu Parish, LA
	2005 Katrina	Ft. Lauderdale, FL	Pompano Beach, FL
	2004 Charlie	Lee County, FL	
2004 Frances	Ft. Lauderdale, FL Pompano Beach, FL	Wilton Manors, FL	
<b>Statewide Tub Grinding/ WLW (FL)</b> (ROW hauling, Tree Work, L & H, ROE hauling) 13 Activations	2016 Matthew	Brevard County, FL	Cocoa Beach, FL
		Ormond Beach, FL	
	2012 Tornado (FL)	Polk Co, FL	
	2008 Ike	Galveston Co, TX La Marque, TX	Texas City, TX Tiki Island, TX
	2005 Wilma	Ft. Lauderdale, FL	West Palm Beach, FL
	2005 Katrina	Harrison Co, MS	Pass Christian, MS
	2004 Ivan	Escambia Co, FL	
<b>Timberline Trading, Inc (MO)</b> (ROW hauling, Tree Work, L & H, ROE hauling) 22 Activations	2016 Matthew	Clay County, FL	
	2011 Irene	Williamsburg, VA James City Co, VA York Co, VA	Newport News, VA NCDOT Various
	2008 Ike	Bolivar Peninsula, TX Galveston Canals, TX Galveston Co, TX League City, TX	Montgomery Co, TX MUD Canals Pearland, TX
	2006 Ice Storm	Erie Co, NY	
	2005 Katrina	Aventura, FL Ft. Lauderdale, FL	Pembroke Pines, FL Pompano Beach, FL
	2005 Dennis	Escambia Co, FL	
	2004 Ivan	Escambia Co, FL	
	2004 Charley, Frances, Jeanne	Orlando, FL	Sanibel, FL
<b>Tri-Rivers, Inc (MO)</b> (ROW hauling, Tree Work, L & H, ROE hauling) 17 Activations	2008 Ike	Bolivar Peninsula, TX Deer Park, TX Friendswood, TX Galveston Co, TX Kemah, TX	League City, TX Manvel, TX Tiki Island, TX TX GLO Sand Webster, TX
	2006 Ice Storm	Erie Co, NY	
	2005 Rita	Calcasieu Parish / Lake Charles, LA	
	2005 Katrina	Biloxi, MS	Pascagoula, MS
	2004 Ivan	Baldwin Co, AL	
	2004 Charley, Frances, Jeanne	Brevard Co, FL	Orlando, FL
<b>WBI Contracting of Palm Beach (FL)</b> (ROW hauling, ROE Hauling) 6 Activations	2005 Wilma	Ft. Lauderdale, FL	Wilton Manors, FL
	2005 Katrina	Ft. Lauderdale, FL	Pompano Beach, FL
	2004 Charley, Frances, Jeanne	Jupiter, FL	Lee Co, FL

## **TAB 3. OPERATIONAL PLAN**



## TAB 3 - OPERATIONAL PLAN

### A. Principles of Project Management

#### Standards

CrowderGulf conducts all debris operations to meet or exceed all regulations and program standards of FEMA (FEMA 325 Debris Management Guide), the Occupational Safety and Health Administration, the Environmental Protection Agency, and all other local, state and federal agencies.

#### Responsiveness

CrowderGulf will be in contact with the City's Debris Manager at least 48 hours prior to a hurricane making landfall or immediately upon the occurrence of any debris generating event within the City of Stuart. Within 12 hours of receiving a NTP, CrowderGulf will have our Management team report to the City representative for operations planning and mobilization of personnel and equipment. Mobilization for PUSH operations will begin within 12-24 hours of NTP and we will be fully operational and hauling debris within 48 hours of initial NTP. In addition, we will have a DMS fully operational for reduction and disposal of debris within 72 hours of the NTP. CrowderGulf will maintain full debris hauling operational capacity seven days a week during daylight hours until completion of the project to the satisfaction of the City of Stuart. The DMS may, if required to meet the needs of the City, operate 24 hours per day.

#### Reimbursement Assistance

CrowderGulf's debris management staff consists of previous FEMA Regional Directors and Deputy Directors, City and County Emergency Management Directors and emergency operations personnel with over 20± years of experience in working State and Federal Disaster Declarations. CrowderGulf is prepared to share its knowledge and experience concerning reimbursement matters with City personnel in order to obtain maximum reimbursement by utilizing accurate record keeping and exacting quality control measures. Specifically, CrowderGulf will assist with:

- Estimating debris volumes for initial damage assessment
- Developing Project Worksheets/Damage Survey Reports
- Identifying eligible and ineligible reimbursements
- Documenting every element of the recovery process and reviewing all records to assure that they meet federal and state reimbursement guidelines
- Orientating and training City of Stuart personnel on requirements for quality and quantity of required documentation
- Closeout and final audit
- Hazard Mitigation Planning efforts
- FEMA Disaster Assistance policy changes

#### Corporate Support On-Site Operations

Daily operational decisions and daily communications with the City of Stuart will be facilitated by the CrowderGulf on-site Management team. If needed, one or more field offices will be set up immediately upon NTP. Local citizens will be employed and trained to work in the field office under experienced CrowderGulf management supervision. Local employees are always an asset to the response and recovery operation. Their knowledge of the area and its people is invaluable to CrowderGulf's overall operations. The Team will be fully reinforced at all levels by logistical support, records management/storage, report development and other operations at CrowderGulf's main office in Theodore, Alabama.

#### On-Site Project Management

CrowderGulf employs National Incident Management Systems (NIMS) principles in our command structure, planning, operations, logistics and administration. This will not only facilitate an easy interface with the City's Emergency Operations Center, but also ensures maximum quality control by limiting the span of supervision for individual field managers. Each of these key roles identified below is critical to an effective CrowderGulf emergency debris response and must possess a high degree of professional experience, skill, and leadership ability.

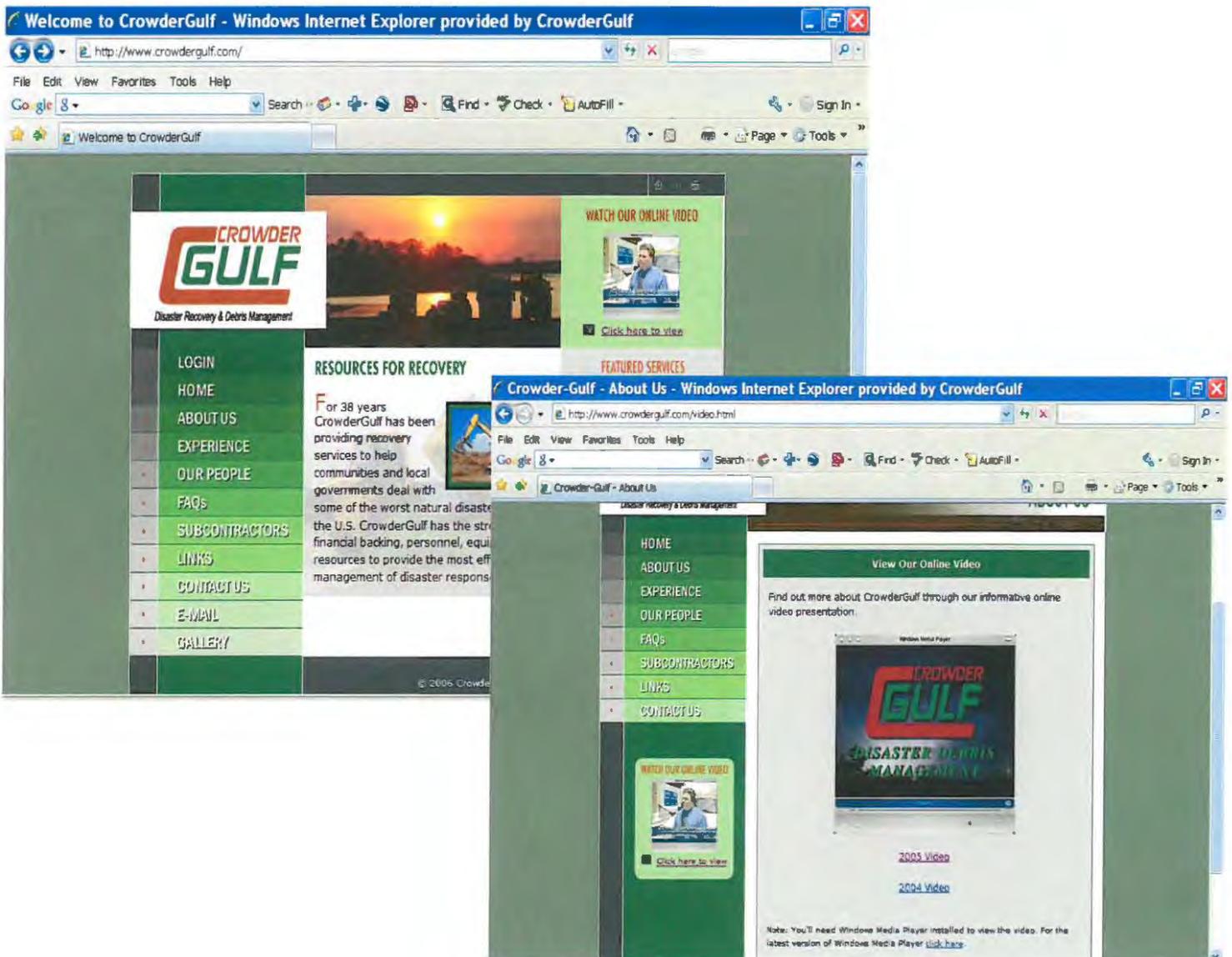
## Pre-Planning - Readiness Planning and Training

On at least an annual basis, CrowderGulf specialists will provide training and pre-planning sessions. In addition, our Debris Reduction specialists will be available to review and advise on potential Debris Management Sites. Preparedness training will be tailored to the City of Stuart needs and requests.

### Audio/Visual Presentations

CrowderGulf has the capability to generate audio and video presentations to help the City communicate necessary information to the public or to document the overall operation as a whole. One of our first tasks is to video all of the existing conditions. This is typically done during the initial damage assessment. Please visit our website to see some of our previous video documents.

*Please view our Website @ [www.crowdergulf.com](http://www.crowdergulf.com) for more information and watch our Videos Online.*



## B. Debris Operations Plan

The CrowderGulf **Debris Operations Plan** establishes an early appraisal of disaster damage, moves trained and well-equipped crews into affected areas in the shortest time possible and follows a disaster-specific work plan. This ensures that our personnel and equipment will be mobilized and in place to remove and reduce debris in the most efficient and effective manner and with the least possible impact to citizens.

The amount of damage that occurs during a natural disaster and the effort required to restore the affected areas varies with each situation. CrowderGulf's comprehensive **Debris Operations Plan is a flexible strategy that integrates Critical Operations and Essential Support Functions** to insure the most efficient and cost effective debris management for the City of Stuart. These Operations and Functions are identified below and fully defined in the following sections. Each is integral to a comprehensive debris management effort.

### Critical Operations *(action items that are set in motion by an event)*

- Mobilization
- Debris Emergency Response
- Debris Recovery Operations
- Documentation and Reimbursement

### Essential Support Functions *(support functions for Critical Operations)*

- Readiness Support and Training
- Subcontracting
- Quality Control
- Health and Safety
- Environmental Sensitivity
- Public Relations



The **Debris Operations Plan** was developed with only one objective – to assist Clients that have suffered the effects of a disaster return to normal as quickly, as efficiently and as inexpensively as possible. The Plan's components have been the cornerstone of all of CrowderGulf's disaster relief efforts for the past 47 years.

When an event is likely to occur, all stakeholders are put on alert and resources are marshaled. Immediately after the event occurs, Mobilization of personnel and equipment resources begins in anticipation of the initial Debris Emergency Response or "PUSH" period. As additional resources flow to the impacted areas, Debris Recovery Operations – the most demanding phase - is initiated. This is the phase in which CrowderGulf delivers what it has promised and makes certain that debris is removed and reduced as quickly and as efficiently as possible. Throughout the operation, the Documentation of all work must be completely and accurately documented in order for Reimbursement to occur.

The four Critical Operations described here - **Mobilization, Debris Emergency Response, Debris Recovery Operations and Documentation and Reimbursement** - form the central core of the CrowderGulf Debris Operations plan. These elements are supported and enabled by six Essential Support Functions. Although not as visible during the debris management process, each support function - **Readiness Support and Training, Subcontracting, Quality Control, Health and Safety, Environmental Sensitivity, and Public Relations**, - is fundamentally important to CrowderGulf being able to provide a successful debris management effort. All of these elements are discussed briefly in the following sections.

## CRITICAL OPERATIONS

### ➤ Mobilization

#### Alert and Team Notifications

If there is advanced notice (i.e., a hurricane), this phase will commence as soon as a disaster appears to be a credible threat to the City of Stuart. The CrowderGulf call-down list will be checked to verify accuracy. Field Project Managers and Field Supervisors will be advised to check e-mail and voice mail at least twice a day, and additional communication devices and cell phones may be distributed to key personnel.



The CrowderGulf Director of Operations will assess the information received from the National Weather Service and in consultation with the City of Stuart's Debris Manager will determine the necessity for a full notification action. If it is determined that notification is needed, he will direct activation of the CrowderGulf Calling Plan with stand-by instructions for individual contractors/subcontractors to be notified. Specific individuals will be called and, in turn, they will call additional CrowderGulf employees in a rapid cascading manner. This list of calling assignments is kept current with no less than two exercises per year if not exercised for a legitimate activation preparation.

#### Preparation

Based on the high probability of a known event, the Director of Operations (DO) will direct initial preparation of manpower and equipment. He will inform all responding personnel as to situation status, departure, tasking and assets to mobilize. The Director of Operations will manage the commencement of mobilization, the tasking of the support units, and the dispatch of managers, crews and equipment.

#### Mobilization of Resources

CrowderGulf shall contact the City's Debris Manager a minimum of 48 hours prior to a hurricane event or immediately upon the occurrence of a major disaster or debris generating event in which there is no advance warning.



Mobilization will take place immediately upon receipt of a NTP and in accordance with requirements as defined by the City's Debris Manager. Within eight hours of receiving the NTP, CrowderGulf management team will be working on site with the City and its Debris Manager to begin planning the required mobilization and operations for debris removal. Debris removal from streets and roads ("PUSH") shall begin within 12 hours of receipt of the NTP and reduction and disposal operations shall be in full operation within 48-72 hours. The severity of the disaster will determine how many employees and/or subcontractors will be assigned to a specific disaster event. Depending on the scope of the disaster, CrowderGulf will use a combination of company crews

and subcontractors to perform work. We will begin with CrowderGulf personnel and proceed to add additional manpower and subcontractors until we have a sufficient workforce in place to effectively manage and handle the disaster recovery effort. Specific management personnel that will be assigned to this contract are provided in later sections of this proposal.

## Staffing the Emergency Operations Center

CrowderGulf will commit a senior employee to be stationed in the City's Emergency Operations Center to coordinate plans for debris operations, communications and scheduling with the City's Emergency Management personnel. If requested by the City, this senior management representative will be on site in the Emergency Operations Center prior to storm landfall.

## Staging of Resources

When a disaster is imminent, we will review the need for staging equipment within 100-150 miles from the potential area of impact. Local equipment and resources will be secured in safe locations and readied for mobilization. As soon as the storm passes the area and a Task Order (TO) issued, equipment and manpower will be staged at a convenient location near the truck certification area for the City.

Very early in the mobilization process, CrowderGulf will obtain a large hard surfaced parking area which will be used as a staging area to begin truck and equipment certification and safety inspections. These important steps must take place in advance of moving debris on a unit price payment basis.

The staging area becomes the initial reporting location for all subcontractors. Subcontractors employed under pre-event subcontracts, subcontractors and individuals seeking work, and potential suppliers and vendors, will be directed to this central point. If necessary, we will position a Mobile Emergency Response Command Center Unit at this location to facilitate operations. Additionally, if temporary fueling and shelter facilities are required, they will be positioned at this location, if possible.

## Communications/Mobile Command Center

Should disaster conditions warrant the need, CrowderGulf may establish a self-sufficient Mobile Command Center, with full **communications capability**, in the disaster area and dedicate it solely to the recovery effort. If needed or requested, our Command Center will be provided to the City to serve in the field as its command unit.

The Command Center, or field office/s, will be set up within 24-48 hours after activation. Local citizens will be employed and trained to work in the field office under experienced CrowderGulf management supervision. Local employees are always an asset to the response and recovery operation. Their knowledge of the area and its people is invaluable to CrowderGulf's overall operations.

Each Command Center has two gas powered generators that supply power for the following:

- Multiple work stations with LCD computer/TV monitors, with copier/fax/scanner capability
- A conference room with a large table and a 42" plasma monitor/TV
- Two satellite TV receivers
- VSAT for broadband internet and VoIP lines



CrowderGulf's management team, all supervisory personnel, and crew foremen will use company radios, digital radio/telephones, and/or cellular phones. All drivers and subcontractor supervisory personnel will be required to have radios and/or telephones in their vehicles. **Upon request, we will furnish key City personnel with our system radios.**

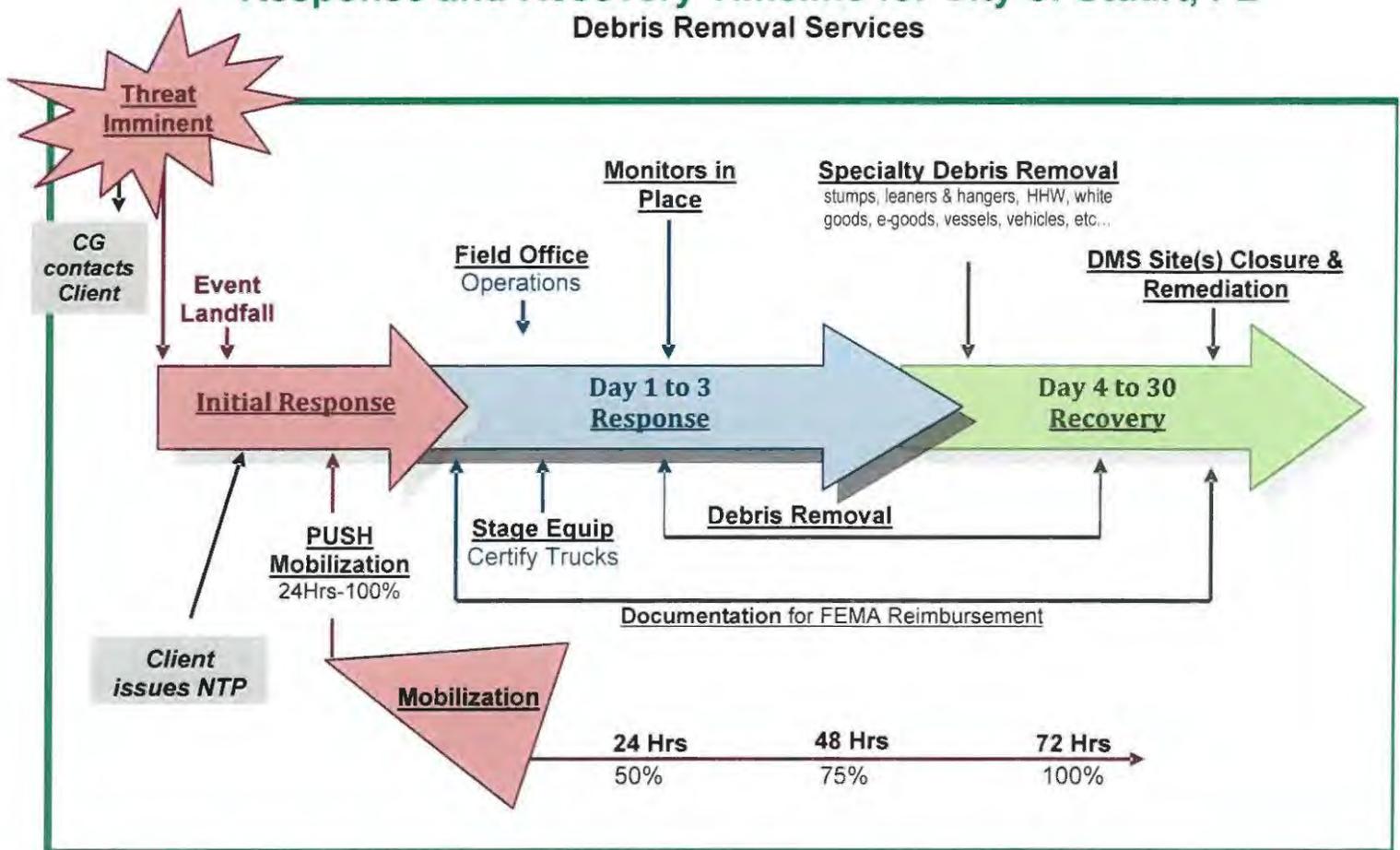
## Operational Support

CrowderGulf's main office will serve as headquarters for "back-office" operational support and documentation center. Throughout the project, this office will support field operations on all levels and maintain backup files and records for reimbursement.

**Mobilization Parameters**

- Providing an advance CrowderGulf representative to the City's Emergency Operations Center **24** hours prior to a predicted disaster event.
- Providing an Operations Manager and team on-site within 8-12 hours of NTP to assist in planning for the operation and mobilization of personnel and equipment necessary to perform the work.
- Staging personnel and equipment in close proximity to the City to provide rapid deployment after the storm, while protecting those assets from damage/destruction by the event.
- Mobilizing resources and being operational for clearing debris and opening critical routes (“PUSH”) **within 12 hours of NTP if requested by the City.**
- Being fully operational for **hauling, sorting, and storing of debris within 48 hours of initial NTP.**
- **Being fully operational for reduction and disposal of debris within 72 hours of initial NTP.**
- Maintaining full operational capability, **24 hours per day, 7 days per week for an extended period of time.**
- **Being able to clear all debris from all City maintained streets, roads and highway rights-of-way within 90 days from initial NTP.**
- Rapidly adjusting the flow of resources based on the extent and magnitude of damage/debris.

**Response and Recovery Timeline for City of Stuart, FL**  
**Debris Removal Services**



## ➤ Debris Emergency Response

Debris Response activities occur immediately after an event in order to clear emergency access routes. This initial phase of operations normally consists of clearing debris that may hinder immediate life saving actions within the disaster area and/or pose an immediate threat to public health and safety.

The Debris Response phase includes immediate actions for the removal of debris in order to facilitate search and rescue efforts, allow access to critical facilities, and prevent flooding. Actions required during the response phase are usually completed within a matter of days following a disaster event.

During Debris Response, CrowderGulf will conduct an emergency "PUSH" of critical streets and roads sufficient to allow for the movement of emergency vehicles. "PUSH" crews can be on-site and working within hours of an event. City staff shall determine priorities for "PUSH" activities with primary emphasis on major thoroughfares. Multiple crews will be conducting emergency "PUSH" activities within 12 hours of receipt of a NTP.

Requirements for government services increase dramatically following a major disaster. After emergency access has been provided to hospitals, police and fire stations, the next priority normally is to open access to other critical community facilities, such as schools, municipal buildings, water treatment plants, wastewater treatment plants, power generation units, airports and seaports.

As soon as critical facility locations are identified, CrowderGulf will dispatch "clearing crews". Depending on the damage, a minimum of 4 crews will be deployed within 24 hours of receiving a NTP. The "clearing crews" will use all available resources with focus on local personnel and firms. These "clearing crews" at a minimum will consist of:

- Two pieces of rubber-tired pushing / loading equipment such as backhoe loaders, rubber tired front-end loaders, and skid steer loaders with operators
- Two - three chain saw operators, laborers, flaggers with transport vehicles
- Five 16 to 20 cubic yard capacity dump trucks with drivers
- One Quality Control/Foreman with communications capability and pickup truck
- Equipment and resources needed to transport crew from one site to another

To maximize efficiency, the clearing crew may, depending on the size of the roadway and severity of damage, split into two work teams clearing at different locations on the same street or road. If a crew divides into two work teams, visual contact and effective radio or cellular communication will be maintained between the teams.

When needed, Search and Rescue Support Crews will be provided. At a minimum, each crew will consist of the following:

- One trackhoe excavator, minimum 150hp with operator,
- Three laborers/riggers
- One crew foreman
- Slings, riggings, implements
- Transport equipment

Safety of the clearing crews in this early stage of work will be a paramount concern. Downed power lines, falling trees, equipment and chain saw injuries, worker fatigue, and a host of unanticipated hazards demand constant attention by all team members. Therefore, **toolbox safety discussions** will be a **daily requirement** for the team. Work areas will be surveyed for hazards before work begins and throughout the clearing operation. Special hazard observation responsibility will be assigned to the Quality Control Manager.

**"Perhaps most noteworthy of the CrowderGulf team was the selfless partnership they exhibited. While it was anticipated that a contractor would seek to profit from work opportunities, there were multiple occasions when the CrowderGulf team chose not to take advantage of the City and instead openly expressed that it would not be in the City's financial best interest to take certain measures that would have actually benefited CrowderGulf. It was this cooperative attitude that convinced us that the City of Newport News had made the right decision to make CrowderGulf our debris recovery management company of choice."**

*Ralph Caldwell, Public Works  
Assistant Director  
Newport News, VA*

The following is an example a Debris Response priority list:

- Fire, police, and ambulance service routes
- Access routes to trauma centers, hospitals, critical care units and jails
- Major arterial routes
- Roads and streets to the emergency operations center
- Supply routes to emergency supply distribution centers
- Roads and streets to government facilities
- Communication towers and systems access
- Utility access routes
- Routes to shelters
- Routes to the debris management centers



All other roads and streets are normally cleared as soon as the emergency and major access routes are opened and the City transitions to the recovery operations.

**Debris Assessment Capabilities**

All of CrowderGulf's managers have experience in damage assessments after a disastrous event. As you know, the damage assessment is a key component in the FEMA Project Worksheets, so an accurate assessment is crucial to aid in FEMA reimbursement. CrowderGulf has begun utilizing the latest in Drone Technology to investigate and document projects. As of 2015, CrowderGulf has used the 3D Robotics Solo Smart Drones on its projects. The "CG Disaster Drone" as we call it, has provided beneficial intelligence of existing conditions to help better prepare the response for areas that are still unreachable by truck or boat. The HD videos allow us to access areas that may not be reached by vehicle or even vessel. The ability to already know the extent of damage and the required equipment is of great benefit, both in generating an accurate damage assessment and also being prepared to respond quickly with the necessary equipment and personal to handle the determined scope of work. The videos are held on file for no less than 10 years.

**Self Sustaining Crews**

All of CrowderGulf's employees and subcontractor resources are self-sustaining. Our teams will provide all of our necessary housing, catering/food, water, temporary power, fuel and mechanics needed for our operational response. At such time, when local businesses start to recover and hotels, restaurants, fueling stations etc. are open, CrowderGulf teams will utilize local facilities for our needs. This often times brings extra revenue to area businesses that have suffered economic loss due to the storm event. If needed, CrowderGulf can assist the Town with logistical materials and supplies. Our partnering companies like Granny's Alliance, OK's Cascade and Garner Emergency Response can assist us with providing the following:

Available Materials, Equipment & Supplies		
Sleep Trailers (over 1,000)	Bottled Water	Generators
Sleep Tents (over 1,000)	Light Towers	Temporary Office Space
Catering/Food Preparation	First Aid Kits	Laundry Services
Hot meals	Trash Receptacles	Satellite Telecommunications
Box lunches	Garbage Disposal	Emergency Fuel
Ice	Internet Distribution Panels	Bulk Gas & Diesel Delivered
Reefer & Refrigerated Trailers	Air Conditioning	Fueling Stations
Shower Trailers	Heating	Satellite Communications
Portable Restrooms	Pump Trucks for johns/shower trailers	Hand Wash Stations

## ➤ Debris Recovery Operations

Debris Recovery consists of the removal and disposal of FEMA eligible storm-related debris in order to ensure the orderly recovery of the community, and eliminate less immediate threats to public health and safety. The debris removal, reduction and disposal procedures are addressed in specific detail in the following paragraphs.

**Important Operational Considerations:** At this point in the operation, decisions regarding the movement, storage, reduction and disposal of the debris will have a huge impact on the efficiency and effectiveness of the overall project. As in all CrowderGulf debris operations, we apply a set of standard principles to managing debris operations which include but are not limited to the following:

- Never load debris on a truck before the dump site has been identified.
- Handle only debris that meets FEMA's eligibility criteria.
- Sort debris before initial loading, whenever possible, to increase efficiency.
- Clean streets/roads thoroughly at each pass, i.e., "Clean As You Go" policy.
- If at all possible, load debris only once and deliver directly to the final disposal site.
- Use temporary debris management sites (TDMS) only when they increase operational efficiency
- Use the most efficient reduction method approved by the client.
- Recycle if costs to benefits are favorable.
- Use privately-owned or if available, publicly-owned landfills for final disposal.

## Collection Methods

The fundamental component of a debris management strategy is the collection of debris. Implementation of debris collection immediately after a disaster event will assure the public that recovery efforts are in progress and that the community will return to normal quickly. The debris type, amount, and urgency determines which collection method is used. The two main methods of debris collection are curbside collection and collection centers. Both types of collection methods may be used and will be determined by the City of Stuart.

Curbside collection requires that only storm related debris be placed at the curb or public rights-of-way. *Source-segregated debris collection* offers the potential of high salvage value and efficient recycling/reduction processing. This method is important when collecting hazardous and environmentally sensitive debris, such as household hazardous waste and white goods. *Collecting mixed debris* allows for residents to place all debris types in one specified area, usually along the public rights-of-way in front of their residence. While this is the most convenient for the public, it does not facilitate effective recycling and reduction efforts, as the debris will need to be handled multiple times. This method prolongs recycling and reduction efforts and increases operational costs.

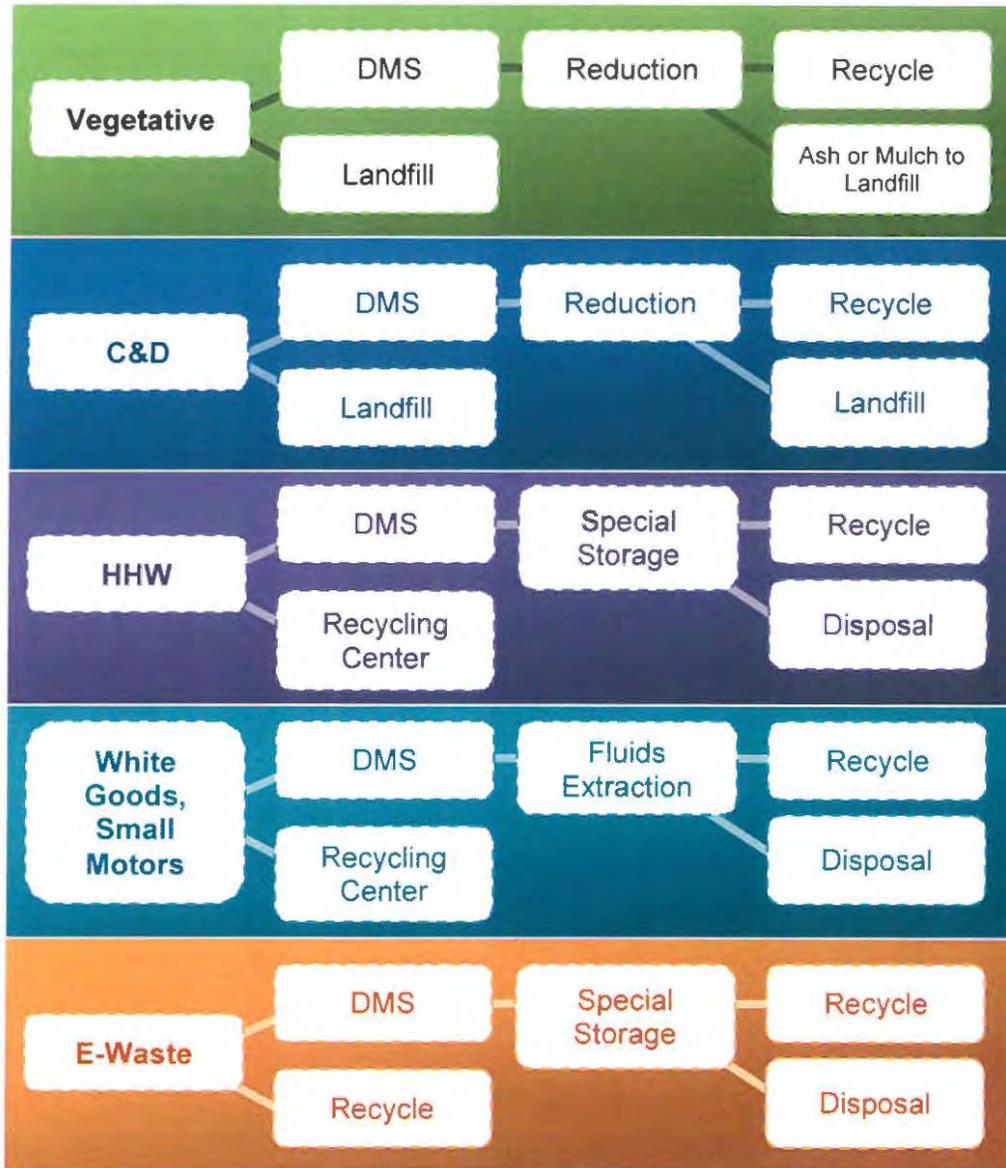
Collection Centers, the second type of collection method, relies on having residents transport their debris to a common location. Large roll-off bins may be placed on public rights-of-way or public property for the residents to bring their debris for collection. Separate bins can be designated for particular types of debris. If Collection Centers are used, they must be monitored to ensure only of the citizens use the Center and all debris is storm-related eligible debris.

Regardless of the collection methods used, educating the residents before a disaster occurs and keeping them informed after a disaster about the how, when and where of the debris removal operations, will alleviate a lot of stress for everyone. CrowderGulf can assist with keeping the public informed with the information needed to get their debris removed safely and in a timely manner.

## Debris Types

The City of Stuart will determine the scope of the debris to be managed under this contract. However, CrowderGulf is prepared to assist the City in hauling, reducing and disposing of all eligible debris types in accordance with FEMA 325 guidelines. These include: vegetative debris, construction & demolition (C&D) debris, hazardous wastes, white goods, household hazardous waste (HHW), electronic waste (e-goods), abandoned vehicles and vessels, putrescent debris, infectious waste, chemical, biological, radiological, and nuclear-contaminated debris.

The following diagram is a breakdown of the general **debris stream**:



**Right of Entry Debris Removal**

The City may need to enter private property to remove debris or demolish structures made unsafe by disasters to eliminate immediate threats to life, public health, and safety. In some cases, the costs of performing demolition of private structures may be eligible for Public Assistance grant funding. CrowderGulf has a wide variety of debris removal experience to include demolition and private property debris removal. We will work with the City and FEMA to follow all guidelines for Private Property and Demolition projects in accordance with Section 403(a) (3) (D) of the Stafford Act and Public Assistance Program and Policy Guide (Page 71-73) Coordination and documentation to include hold harmless agreements, rights of entry forms, etc., will be of utmost importance to our debris removal process. At no time will our crews perform work on private property without the written consent/task order assignment from the City.

Here is an example of a Private Property Waiver also known as a Right of Entry agreement (ROE) that CrowderGulf has utilized in past disaster debris management projects.

- **Drainage Easements, Culverts and Stormwater Structures**

CrowderGulf has on numerous occasions removed debris from drainage areas, storm-water system components, easements, structures and other miscellaneous municipality owned outfalls. CrowderGulf along with our prime subcontractors, have the necessary equipment recourses, such as shallow draft barges, skid steers with wench capabilities and menzi mucks as shown below to meet all the City's debris removal needs.



**Truck Certification**

All debris hauling trucks will be certified by the City or a City representative before any hauling begins. The inside bed dimensions of all trucks will be accurately measured and all safety requirements will be checked and approved. This information along with the description and a picture of the truck, driver's name, license and tag number will be recorded on the FEMA compliant certification forms provided by CrowderGulf. The City will retain the original copy of the form and provide CrowderGulf and the driver with copies. The driver's copy must remain in the truck at all times. A placard displaying the trucks identification and measurement information will be displayed on both sides of the vehicle at all times. Specific truck documentation requirements are discussed in the [Documentation and Reimbursement Section](#) of this proposal.

**RIGHT OF ENTRY AGREEMENT EXAMPLE**

I/We \_\_\_\_\_, the owner(s) of the property commonly identified as \_\_\_\_\_ (street) \_\_\_\_\_, State of \_\_\_\_\_ (city/town) \_\_\_\_\_ (county) do hereby grant and give freely and without coercion, the right of access and entry to said property in the County/City of \_\_\_\_\_, its agencies, contractors, and subcontractors thereof, for the purpose of removing and clearing any or all storm-generated debris of whatever nature from the above described property.

It is fully understood that this permit is not an obligation to perform debris clearance. The undersigned agrees and warrants to hold harmless the City/County of \_\_\_\_\_, State of \_\_\_\_\_, its agencies, contractors, and subcontractors, for damage of any type, whatsoever, either to the above described property or persons situated thereon and hereby release, discharge, and waive any action, either legal or equitable that might arise out of any activities on the above described property. The property owner(s) will mark any storm damaged sewer lines, water lines, and other utility lines located on the described property.

I/We (have \_\_\_\_\_, have not \_\_\_\_\_) (will \_\_\_\_\_, will not \_\_\_\_\_) received any compensation for debris removal from any other source including Small Business Administration (SBA), National Resource Conservation Service (NRCS), private insurance, individual and family grant program or any other public assistance program. I will report for this property any insurance settlements to me or my family for debris removal that has been performed at government expense. For the considerations and purposes set forth herein, I set my hand this \_\_\_\_\_ day of \_\_\_\_\_, 19\_\_\_\_

\_\_\_\_\_  
 Witness

\_\_\_\_\_  
 Owner

\_\_\_\_\_  
 Owner

\_\_\_\_\_  
 Telephone No. and Address

## **Sectioning and Crew Assignments**

Upon NTP, CrowderGulf will assist the City of Stuart in assessing damage and developing a specific plan of action. The affected areas will be divided into sections and then crews, subcontractors, and equipment will be assigned. All areas will be served simultaneously.

## **Loading Debris**

### **Prerequisites for Loading Debris:**

- Truck certification and safety inspections completed on all trucks hauling debris
- Identification of disposal site
- If needed for efficiency, identification and preparation of debris management sites
- Sectioning of City with subcontractor assignments
- Quality Control organization operational
- Load ticketing and data management process operational
- Accident Prevention Plan (APP), Site Safety and Health Plans (SSHP), Activity Hazard Analyses (AHAs)
- Initial safety and health briefing for all personnel complete
- Specific training on traffic control complete for all debris crews
- Preparatory inspections of each worksite by Quality Control staff and debris crew foreman
- Work area cleared of safety and health hazards such as downed power lines and hazardous materials
- Inspection of work area for water meters, fire hydrants, utility pedestals and other infrastructure components that could be damaged by equipment
- FEMA debris eligibility criteria communicated to all Crew Foremen, Superintendents, Quality Control staff, Project Managers, and Equipment Operators
- Overhead power lines and other utility lines identified for safe clearance of loading equipment

### **Crew Composition**

CrowderGulf matches equipment to the requirements of the task. Crew composition varies depending on the type of equipment used in performing the loading operation. For example, crews with self-loading trucks do not need separate loading equipment that is required to support a crew consisting of dump trucks or trailers. However, every crew requires traffic control personnel, a foreman and a designated quality control person. Also, each crew requires a chain saw operator and laborer(s) to assist in the ground support work. Usually each piece of loading equipment (self-loading truck or separate loader) is supported by one saw operator, two laborers and two flaggers.

At a minimum, debris separation crews will consist of two laborers, one chain saw operator with saw, one skid steer loader with operator and implements, all equipment necessary to transport personnel and equipment from one work site to another. When necessary, ground crews will separate and sort the debris by type, saw fallen trees and vegetative debris at the public rights-of-way, and be constantly alert for water meters, fire hydrants, utility pedestals and other infrastructure components that could be damaged by equipment.

**Crew Sizes**

The size of debris loading crews will be dictated by the severity and localization of damage. Each crew foreman will be experienced in organizing and directing debris crews and will be provided with sufficient chain saw operators, flagmen, laborers and knuckle boom operators to assure rapid and efficient debris removal.

**An example of a Crew is demonstrated in the chart below:**

Manpower/Equipment Required	Task Responsibility	No. per Crew
Crew Foreman with experience in organizing & running crews with previous work in disaster related jobs	Provide on-site management of crew to ensure quality performance, safety & maximum productivity	1
20 – 60 CY dump trucks with skilled operators &/or 80 - 140 CY self-loader trucks	Pick up debris from curbside & haul to DMS or final disposal	4-6 (or as area dictates)
Chain Saws & Experienced Operators (as needed)	Reduce large trees & limbs to manageable size & trim debris hanging from loaded trucks	1-2
Flagmen	Direct traffic flow & truck movement	3-6
Laborers	Gather small debris that loaders are unable to grasp	2

**Truck and Equipment Considerations:**

The number of debris hauling trucks assigned to each crew will be determined by the time required to transport a load of debris to the disposal site, dump the load and return to the loading site. Sufficient trucks or trailer hauling equipment will be assigned to each crew to preclude having idle loading equipment. If hauling equipment is found idle and frequently waiting to be loaded, some of the hauling equipment will be reassigned to other crews. Crews will be adjusted as needed to maximize the use of all trucks and equipment.

Often on the first pass of debris removal work, large stumps, tree trunks and other heavy debris must be left for loading by larger more specialized equipment. CrowderGulf will make every attempt to "Clean As You Go". However, there are situations when the need for expedient debris removal precludes achieving this standard completely. As required and directed, specialized equipment will be mobilized on subsequent passes to handle the removal of stumps, other large debris and backfill of stump holes.

Truck Drivers will not be issued a load ticket until:

- The tailgate is secured to prevent debris from falling out of the truck while in route to disposal site
- Trimming of overhanging limbs and debris from around the truck or trailer is complete. This includes debris protruding from the truck bed that may pose a risk of utility line damage. (Actual height depends on local line installation height)
- The debris hauling container is loaded as completely (fully) as safely possible

Once the load ticket is issued, the truck driver will safely move the vehicle out of the loading zone and into normal traffic flow in route to the disposal site or to a Temporary Debris Management Site (TDMS).

**Hauling Debris**

The hauling or transport process begins at the time the truck or trailer leaves the "loading zone". Safe transport of the debris material to the disposal site becomes the drivers' primary concern. Drivers remain responsible for their loads until safely dumped at the disposal site.

All drivers will follow the most direct and safe pre-planned route to the nearest disposal site. Particular attention to safety is required in the areas near school buses, school zones and other areas of pedestrian foot traffic. Tarps or load covers are applied as required by local or state regulations.

On arriving at the disposal site, the driver will maneuver the hauling container for inspection by a City representative in the inspection tower. The load will be "called" by the City representative estimating the percent of the full volume or by estimating the number of cubic yards short of full volume. Drivers working for CrowderGulf are instructed never to disagree or complain about the load "call". Any concerns the driver has are to be directed to his or her crew foreman or supervisor for resolution.

When the debris is safely delivered to the disposal site, it will be mandatory to dump the load only when the truck and trailer are level. This prevents the dangerous hazard of trucks and trailers tipping over. CrowderGulf will employ spotters at the dumpsite to assist drivers in dumping safely.

When the dumping process is complete, the driver will maneuver the hauling container back to the inspection tower for a quick check to make sure all debris has been removed during the dumping process. Any debris hung in the truck or trailer bed must be removed before the truck or trailer leaves the disposal site.

All dumpsites will have a dumpsite manager to supervise and oversee the day to day operations. A safety officer will also be onsite to ensure all safety measures are being executed. Flaggers will be strategically placed at the site to direct traffic flow into and out of the disposal site.

### **Debris Hauling Prerequisites:**

- Debris will only be transported in trucks or trailers capable of rapidly and mechanically unloading.
- No self-load trailers will be used. Exceptions to this standard may be necessary to efficiently and safely transport HHW, E-Waste, ACM or white goods.
- All trucks and trailers hauling debris must have completed the truck certification process establishing approved volume for the debris-hauling container.
- All trucks and trailers must have successfully completed the prescribed Safety Inspection.
- Drivers will be instructed to use the most direct and safe route to the nearest disposal site.
- Drivers will be required to wear safety vests and steel-toed shoes when working.
- If loads are required to be covered during transport, the hauling container must be equipped with a functional cover or "tarp" to prevent flying debris during transport.

*Note: Proper trimming of loads at the loading site is the best prevention for debris falling out during transport.*

### **Safety Measures**

The Safety Manager and Safety Officers will monitor all safety procedures and daily reports of accidents and/or property damage. The Safety Manager or designee will also be responsible for coordinating and conducting safety meetings with crewmembers and subcontractor personnel. Safety is critical throughout all operations and is discussed later within this **Debris Operations Plan**.

### **Truck and Equipment Maintenance**

Well maintained trucks and equipment are essential for efficient operations. CrowderGulf's crew foremen, subcontractor foremen, and the Field Project Manager will be responsible for keeping all trucks and equipment in good working condition and prepared for each workday. A CrowderGulf mechanic will be on the job for troubleshooting and maintenance of equipment. Local mechanic shops will also be utilized.

### **Traffic Control**

CrowderGulf will use its best efforts to mitigate the impact of debris removal operations on local traffic. Sufficient signing, flagging, barricading, safety equipment and communications devices will be used to ensure the safety of vehicular and pedestrian traffic in all work areas. All work shall be done in conformity with applicable federal, state, local laws, regulations and ordinances.

### **Hours of Operation**

Debris will be collected and loaded during visible daylight hours (dawn to dusk) seven days per week. Debris reduction at the DMS may take place 24 hours per day, seven days per week if required by demand and approved by the City.

## Number of Passes

CrowderGulf will make as many passes as the City may direct in order to successfully complete the debris removal process. Normally, a few days may need to elapse between each pass so that the citizens have time to get their debris to the ROW.

## Daily Coordinated Issue Management Meetings

Daily meetings will be held between the Field Project Manager, Field Supervisors, the Subcontractor Crew Foremen and representatives of the City of Stuart to discuss progress, needed adjustments and other issues. Decisions to increase/decrease manpower and/or equipment or change work areas will be made with approval of the City.

## Accurate Record Keeping

CrowderGulf utilizes a number of systems to assure accurate truck certification and debris hauling information. Production reports, shift inspection checklists, safety meeting reports, quality controls, daily crew and equipment usage reports are some of the Quality Control measures used to provide accuracy in the documentation process.

Using the most appropriate technology provides the necessary information to make decisions during the recovery operation. It also improves our ability to provide all documentation needed for maximum reimbursement from FEMA and other agencies. Details of our documentation procedures are fully described in the [Documentation and Reimbursement section of this proposal](#).

## Documenting and Resolving Damages

During the debris removal process there will always be some minor damage situations that occur regardless of the care taken during the work. CrowderGulf will respond quickly to all damage claims by the City or its citizens and will work diligently to resolve such claims to the satisfaction of all involved. We are well aware of the trauma and disruption to normal lifestyles that result from a natural disaster. Our personnel are thoroughly indoctrinated regarding our policy to always be caring, courteous, polite, and responsive to the needs of the citizens of the community.

**“From this resident, we thank you and all of your crews for keeping the recovery from being another disaster, as often happens. It has been a pleasure having your team in our backyards.”**

*Citizen, High Island, TX*

Citizens will be provided an avenue to report damages. One option will be a citizens' hot line. The City, the monitoring company or CrowderGulf may provide the hot line. Regardless of the method chosen to provide the information, CrowderGulf is committed to resolving the damage complaint as quickly as possible to the satisfaction of the City and its citizens.

We will employ a Claims Resolution Person (CRP) to handle all property damages that may occur during the recovery process. If possible, a local resident with excellent communication and negotiating skills will be employed to fill this position. This person will be tasked with responding to and amicably resolving all incidents that may occur.

## Debris Management Site Development

CrowderGulf has vast experience with selecting, developing, managing and operating Temporary Debris Management Sites. We are committed to efficient and safe DMS operations and require all personnel to be vigilant in using safe practices at all times.

In the context of this proposal, the terms **“Temporary Debris Separation and Reduction Site”** and the term **“Debris Management Site”** (DMS) are used interchangeably.

DMS are established when debris cannot be taken directly from the collection point to the final disposition location. A DMS is a location to temporarily store, reduce, segregate, and/or process debris before it is hauled to its final disposition.

### **DMS Site Selection**

Site selection is probably the most important decision effecting DMS operations. CrowderGulf will work closely with the City of Stuart to identify and secure suitable locations. Specific Site Plans will be developed for each DMS either upon activation or upon request by the City, and will be in compliance with FEMA 325 regulations for site plan development.

Once site selection is approved by the appropriate Debris Managers, CrowderGulf will perform baseline environmental testing protocols as required and will obtain any required special permits and environmental permissions. All costs associated with the preparation, operation, and restoration of DMSs is included in CrowderGulf's pricing structure for the contract. Site selection should be based on the following criteria:

- Ownership
- Potential for Land Lease Agreements
- Size
- Location
- Environmental and historic concerns (baseline study findings)
- Required Permits

### **DMS Design and Operational Features**

The information gathered during the baseline data collection becomes important to the design of the site. The efficiency and the overall success of the DMS operations are determined by how the site is designed. A minimum of the following features will be designed into the DMS plan.

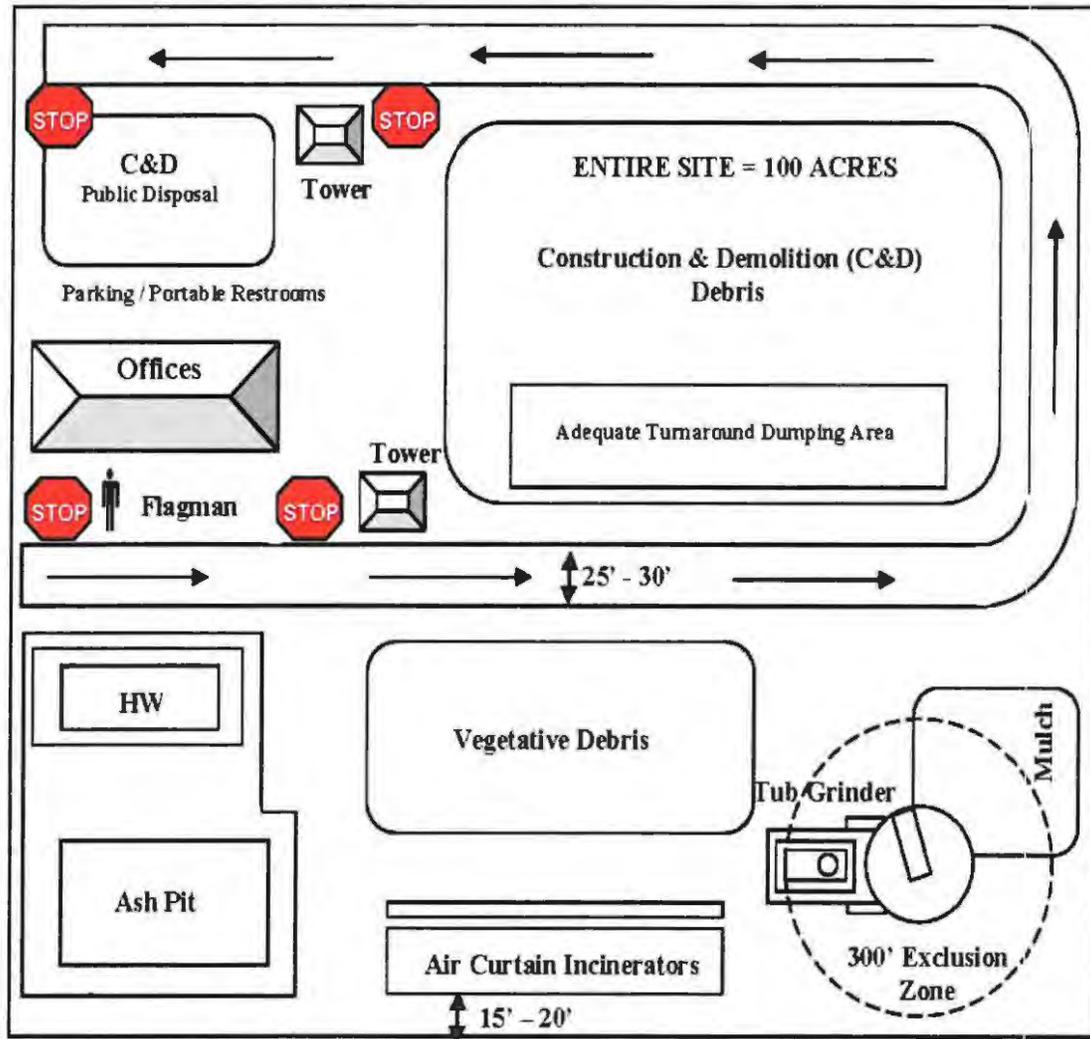
- Portable toilet facilities will be conveniently located to serve the inspection towers, crews working on the site, and office facilities
- Perimeter chain-link fencing, erosion and sediment control fencing, and other necessary drainage control methods
- Site traffic flow will provide for orderly movement of vehicles and equipment to avoid crossing traffic lanes with the construction of two entrances/exits with lockable gates
- At the request of the City of Stuart, the DMS(s) may be restricted to City and Contractor vehicles only
- Safe and ready access of fire safety and rescue equipment will be provided to all functional sections of the site and to debris stockpiles
- A Safety Zone of at least 200' will be established around the grinder
- Air Curtain Incinerator (ACI) or Open burning safety zone will be established and will be 1,200' from any structure (other than inspection tower) and no less than 250' from any other pile or type of debris on site
- Ash storage pit will be adjacent to ACI units
- Compacted crushed rock and/or mulch will be used on ingress/egress road surfaces
- Designated personnel parking area for 30 vehicles will be established
- Space for two 12'x50' office trailers will be established
- Development of a lined Hazardous Materials Containment Area surrounded by a berm
- Two vegetative debris piles for grinding operations
- Sufficient area for chip piles to minimize pile height to prevent spontaneous combustion
- C&D debris area will be separate from other debris areas
- Adequate area maintained at each site for truck maneuverability and a level stable surface for equipment to complete the dumping process
- Site orientation will provide for ACI operations and grinding operations to be located downwind from offices and inspection towers (i.e., prevailing winds will be considered when setting up site)
- If necessary, separate areas/sites for the public to use for dumping vegetative and C&D debris will be provided. Depending on the process prescribed for allowing this, a separate tower may be required to facilitate accounting for the material entering the public section. If off site citizen collection areas are developed in accordance with the City's Debris Management Plan, CrowderGulf will remove debris from those sites on a regular basis as directed by the City's Project Manager.

**DMS Site Plan**

A DMS Plan will be prepared to a scale of 1" = 50'. The Task Order specific Management and Operations Plan will be updated to include the Site Management Plans for all DMSs and Disposal Sites operated by CrowderGulf. The DMS Plan will display such functions as:

- Access to the Site
- Site Preparation – clearing, erosion control, and grading
- Traffic Control
- Site Security, Safety and Segregation of debris storage areas
- Location of ash disposal area, hazardous material containment area, contractor work area, and inspection towers
- Location of incineration operations and chipping operations
- Location of existing structures or sensitive areas requiring protection
- Household Hazardous Waste (HHW) or Hazardous, Toxic and Radioactive Waste (HTRW) storage
- A detailed list of equipment
- Sanitation facilities

The general site plan shown below will be modified to fit the needs of each specific DMS and will incorporate all specifications addressed in the FEMA 325 and all local, state and federal regulations and requirements.

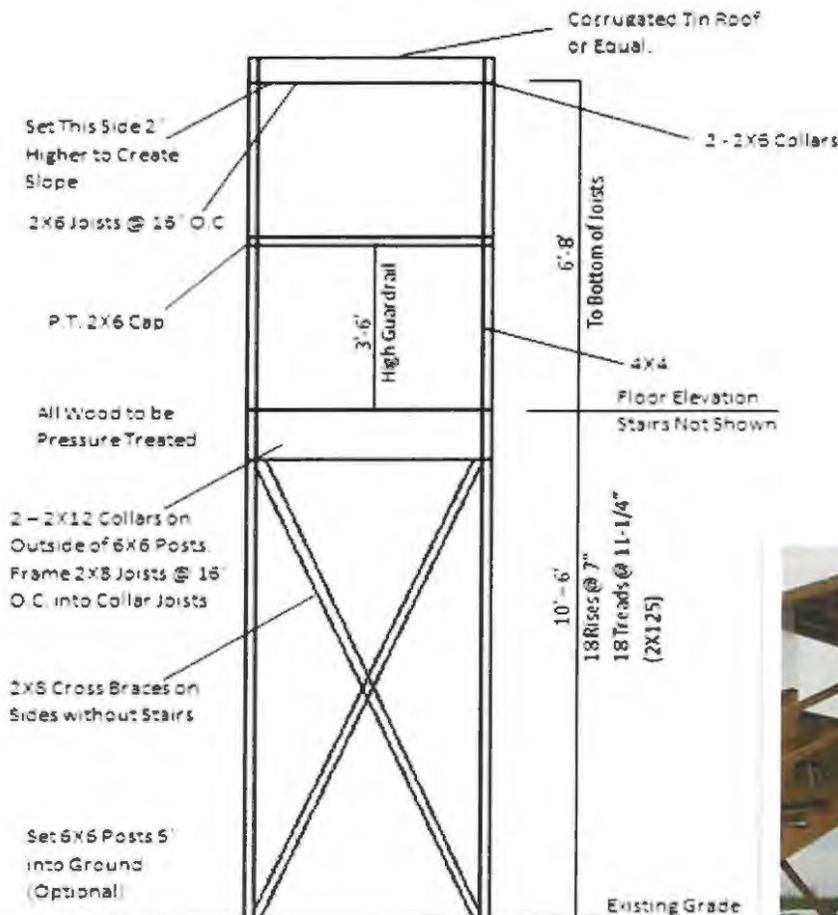


**Inspection Towers**

At no cost to the City of Stuart, CrowderGulf will construct a minimum of one inspection tower at each site adjacent to the roadway. A minimum of one exit lane for all trucks to use will be visible from a tower. This allows for checking truck beds before exiting, ensuring that they are completely empty. The Inspection tower site location will provide a .25 mile approach outside the public road system to accommodate any truck back up.

- All towers will be OSHA and FEMA compliant. At a minimum, the towers will be constructed with pressure treated wood with the floor elevation of the tower 15' above the existing ground elevation; the floor area shall be 8'x 8', constructed of 2"x8" joists, 16" O.C. with 3/4" plywood supported by four 6"x 8" posts.
- The perimeter of the floor area will be protected by a 4' high wall constructed of 2"x 4" studs and 1/2" plywood. The floor area will be covered by a corrugated tin roof.
- The roof shall provide a minimum of 6'8" of headroom below the support beams.
- Wooden steps will provide access with a handrail. In addition, the construction of towers will comply with all applicable City building codes.
- Inspection towers shall be capable of seating a minimum of three inspectors each.
- Towers will be removed at the completion of the project or when the site is no longer in need.

**Inspection Tower**

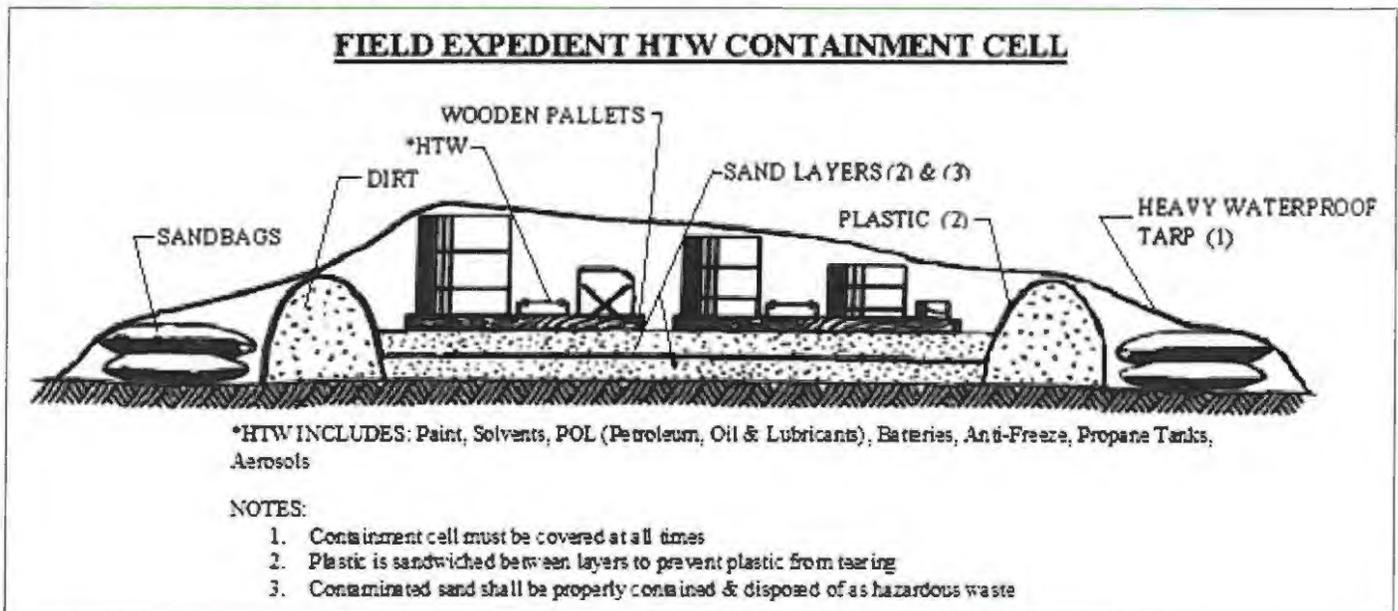


### Hazardous Materials Containment Area

In accordance with FEMA 325 specifications, CrowderGulf will construct an area designed for the temporary storage and confinement of hazardous material. Material deposited into this facility will be inventoried and stabilized. Any leaking containers will be placed in "over pack drums". A well-marked, defined and enforced NO SMOKING area will be established within 200 feet of this area.

*Minimum Design Criteria for the Hazardous Materials Containment Area:*

- 30'x 30' in size, the perimeter lined with hay bales staked in place
- Water proof liner or plastic ground protection cover
- Rain and snow cover for the entire area



## **Debris Separation and Reduction**

### **Debris Separation**

The Debris Reduction Manager will supervise the separation and segregation of all loads deposited at the DMS. If site segregation is required because of mixed loads, the separation will reflect the six categories cited below. Each of the following categories of debris will be dealt with in full compliance with the CrowderGulf Environmental Plan and local, state and federal standards:

- Clean, vegetative debris
- Vegetative debris containing other foreign matter
- Construction and Demolition (C&D) Debris
- Salvageable or recyclable debris
- White Goods, e-goods
- Hazardous or toxic materials / waste

Vegetative debris will be placed into two or more piles (no more than 15' high) which will allow for volume reduction without interfering with the ongoing dumping operation or until the dumping and/or reduction operations are complete. As directed by the City's representative, all construction and demolition (C&D) debris will be hauled directly to a certified landfill or prepared for reduction or recycling if feasible. White goods will be degassed, crushed and bailed for sale as scrap metal.

**Methods of Debris Reduction**

There are two primary types of reduction methods – incineration and chipping/grinding. After all major storms, we have used both grinding and burning to reduce debris, however, grinding has become the more common method due to environmental issues with burning.

• **Chipping and Grinding**

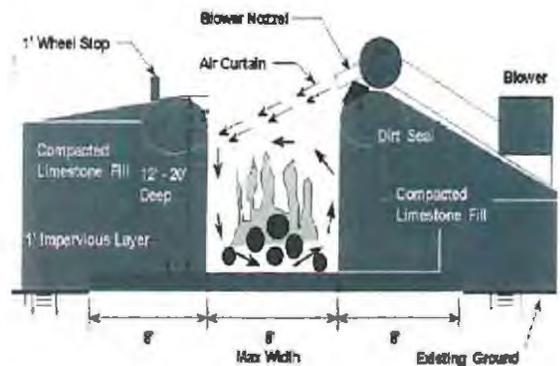
The chipping and grinding of vegetative debris reduces the volume by 75%. Many times clean chips will be recycled as bio-mass fuel. CrowderGulf is very experienced with chipping/grinding debris and has used this method in the majority of our disaster contracts for the past ten years. When grinding/chipping is utilized as the reduction method, all safety and compliance regulations are enforced throughout the operation.

• **Incineration**

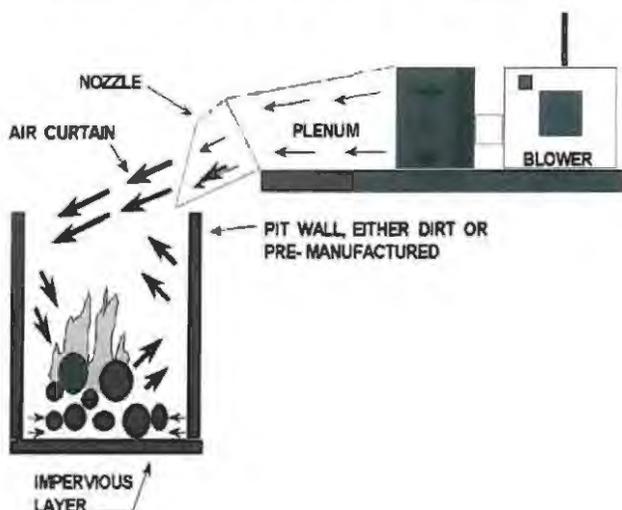
There are several incineration methods available for volume reduction. These include uncontrolled open-air incineration, controlled open-air incineration, air curtain pit incineration, and portable air curtain incineration. Portable air curtain incineration is the most efficient incineration system available because the pre-manufactured pit is engineered to precise dimensions to complement the blower system. Any burning method used will only be conducted with concurrence from the City.

Burning vegetative debris can produce up to a 95% reduction rate. In those situations where air curtain incineration may be approved by the City, all environmental compliance and safety, concerns will be addressed within the site specific plan. Setbacks and buffer zones will be established within and around the reduction sites not only for the public safety but also for the safety of the debris operations. A setback of at least 100' will be maintained between the debris piles and the incineration area. There will be a buffer of 1,000' between the incineration area and the nearest building in order to create a zone for emergency vehicles, if needed. The fire will be extinguished two hours before anticipated removal of the ash mound. The ash mound will be removed before it reaches two feet below the lip of the incineration pit. To prevent explosions, hazardous or contaminated flammable material will not be placed in the pit. Finally, fencing and signage are simple and effective means to keep the public away from the incineration area.

**Air Curtain Pit Burner**



**Overview of an Air Curtain Operation**



The CrowderGulf Environmental Protection Plan address and provides detailed guidance on DMS environmental concerns such as dust, smoke, erosion, storm water plus hazardous and toxic wastes. If the DMS is near an environmentally sensitive area or has historical sites in close proximity, special environmental consideration will be taken to protect and preserve such areas.

**Debris Reduction Time Lines**

The following Debris Reduction Plan Time Line provides an overview of tasks and identifies both the management personnel responsible and the time frame within which each task shall be completed.

DEBRIS REDUCTION PLAN TIME LINE	
TASK	TIME FRAME (from NTP)
Conduct requirements assessment of damaged area for DMS	Within 24 hrs
Develop DMS according to Management Plan, including rd construction, erosion control, portable office & toilet facility	Within 48 hrs
Construct observation platform per FEMA requirements	Within 48 hrs
Construct grinding, burn pit, ash storage & hazardous waste storage areas	Within 48 hrs
Determine the number of burners &/or grinders/chippers required per site	Within 48 hrs
Ensure Hazardous Waste Plan in place	Within 48 hrs
If burning is permitted, begin construction of burn pits	Within 48 hrs
Complete installation of burners	Within 72 hrs
Secure permits & transport grinders/chippers to designated reduction areas	Within 72 hrs
Set up grinders/chippers	Within 72 hrs
Maintain records of hours worked for operators, location worked, repairs, etc.	Daily
Ensure maintenance of burners &/or grinders/chippers	Daily
Make dumpsite adjustments	Daily
Provide daily operations reports to Project Manager & City Rep	Daily
Inspect DMS operations for safety & quality control monitoring	Daily & periodically
Handle storage & disposal of hazardous waste	As required
Restoration of site upon project completion to City's specifications	Upon completion of project
Provide for demobilization of equipment	Upon completion of all tasks

**Basic Debris Reduction Crews**

Personnel / Equipment	Task Responsibility	Number per Crew
DMS Reduction Project Mgr	Supervise set up & daily ops of debris reduction site; Ensure all safety regulations enforced	1 / Site
Day Foreman	Monitor incoming trucks, direct separation of materials; Supervise reduction crews; Monitor for safety regulations being followed and report infractions to Foreman	1 / Site
Night Foreman (if burning)	Supervise crews & secure site; Monitor safety regulations & report infractions to Foreman	1 / Site
Spotters	Monitor incoming debris types; Ensure drivers drop loads in proper locations at stockpiles; Direct clean loads of recyclable material to storage areas; Follow all safety requirements & report any infractions to Foreman	2 - 4 / Site
Flagmen	Direct flow of incoming & outgoing trucks at site; Follow all safety requirements & report any infractions to Foreman	2 - 4 / Site
Laborers	Separate recyclable materials from incoming debris & move it to designated storage areas; Assist other workers with debris separation	2 - 4 / Site
Tower Monitor	Check all ticket copies for legibility & accuracy; Alert monitor writing tickets of errors; Monitor for safety infractions & report to Foreman	1 / Site
Water Truck w/spray nozzles & high pressure hose	Spray nozzles used for dust control; High pressure for hose for fire control	1 / Site
Road Grader w/Operator	Maintain rds & site	1 / Site
Onsite Fuel & Oil Storage Tanks	Replenish equipment as needed	2 - 4 / Site
Track Hoe w/grapple w/Operators	Build burn pit according to Ops Manual; Clean ash from pits & pile in designated areas; Supply debris to burn pit & grinder	2 - 4 / Site
Bulldozer &/or Rubber Tire Loader w/Operator	Stockpile material; Push debris with Trackhoe	2-4 / Site
Burner Technician / Mechanic	Initial burner set-up; Assist starting fires according to Ops Manual; Daily maintenance & care of burner & loader equipment	1 / Site when burning
1000-1200hp Tub or Horizontal Grinder	Grind vegetative debris	1 / Site when grinding
Grinder Operator	Fuel tub grinder & control grinder operation.	1 / Grinder

## **Debris Disposal**

Final disposition of the products of debris reduction will be made in accordance with instructions from the City and in keeping with all federal, state and local laws.

### **Vegetative Debris**

Based on the City's decision, all vegetative debris will be ground or burned. If ground, the reduced vegetative mulch will be hauled to a properly permitted final disposal site in accordance with all local, state and federal regulations. If vegetative debris is burned, the ash will be hauled to a properly permitted final disposal site. In past disasters we have also recycled the clean ash as fertilizer on farm land. We will properly recycle mulch and ash to the greatest extent possible and within permitted regulations.

### **Construction and Demolition Debris**

All C&D material shall be disposed of in facilities approved by the City of Stuart in accordance with all federal, state and local laws.

### **Specialty Debris**

CrowderGulf's supervisory personnel are experienced in identifying and assessing potential problems imposed by specialty debris including **abandoned vehicles and vessels, wet marine debris, white goods and electronic wastes, hazardous materials and waste, bio-hazardous wastes, dead animals, and hazardous trees and stumps**. As mentioned above, CrowderGulf works in conjunction with all federal, state and local regulatory agencies and strictly follows all regulatory guidance. If removal and disposal is beyond the area of our expertise, we will use Garner Environmental Services ([www.garner-es.com](http://www.garner-es.com)), a highly qualified and licensed Hazmat contractor, to remove and dispose of any such materials.

**Marine Debris Removal** Over the past ten years, CrowderGulf has established itself as one of the leading marine debris removal and disposal companies in the United States. Crowder Gulf, has conducted several successful, large scale marine side scan sonar operations and marine debris removal on the Gulf Coast after hurricanes Katrina, Rita, and Ike. In 2013, months after Hurricane Sandy devastated the coast of New Jersey, CrowderGulf was awarded a waterway contract and assigned the central coastline of New Jersey that was hardest hit by Sandy. This project included utilizing sonar imaging to locate marine debris for removal, removal of houses from waterway, removal of ocean sand sediment from bay, screening and returning sand back to the beach. CrowderGulf managed an aggregate site and stored over 150 vessels and several cars there. All paperwork for vessels and vehicles were properly handled per the state and local regulations. CrowderGulf worked closely with the law enforcement to properly document and process all vessels and vehicles.

### **Drainage Easements, Culverts and Stormwater Structures**

CrowderGulf has, on numerous occasions, removed debris from drainage areas, storm-water system components, easements, structures and other miscellaneous municipality owned outfalls. If this presents as a problem, CrowderGulf will first assist the Contract Entity in determining if the debris meets FEMA eligibility or if it must be addressed by a specific private property debris task order. Many times this type of debris may have to be handled by the "cut and toss" method, in order to mitigate the immediate hazard or threat (flooding, citizen injury) with the debris left in the vicinity for later hauling. However, in the event that the debris can immediately be hauled to a final disposal site, it must be tracked separately from the ROW debris removal operations since it will be paid by a different unit of measure. CrowderGulf and its prime subcontractors own the necessary equipment, such as shallow draft barges, skid steers with wench capabilities and menzi mucks.

**Sand Screening** CrowderGulf is fully experienced with all aspects of sand screening and beach restoration as well as marine debris removal. The Company has the capacity to remove, collect and stockpile displaced sand, prior to screening it with a Beach Master Mobile Screen or a stationary power screen. The clean sand will then be available for replacement as approved by the Town and regulatory agencies.



Our normal operating procedures for sand cleaning and screening will include the following:

- Sand washed from beaches onto the road ways and other public property will be collected and stock piled, screened, loaded, hauled and placed back on the beach.
- If it's only necessary to screen existing sand on the beach to remove debris, CrowderGulf will use a Beach Master Mobile Screen or a stationary power screen to screen the top 12 inches of sand.
- The sand will pass over a 3/16 inch debris screen and debris removed.
- The clean screen sand will be collected and returned to beach.
- The clean sand placed on the beach after screening and will be groomed according to the Town's requirements to restore the beach to its pristine condition.

## **Debris Recycling Plan**

Based on the debris management goals and objectives of the City of Stuart, CrowderGulf will implement debris recycling programs as marketing opportunities allow. When recycling is feasible, CrowderGulf will monitor procedures to ensure that the recycling contractors comply with local, tribal, state and federal environmental regulations. Any reimbursement for recycled material will be credited or returned directly to the City.

### **Vegetative Debris**

The vast amount of vegetative debris produced by a natural disaster creates a real recycling challenge. We will make maximum efforts to recycle all organic material. Experience has taught us that it will still require freight cost and tipping fees, but recycling is still the best option as opposed to using up valuable landfill space.

Specifically, our plan involves the following:

1. Debris crews will be encouraged to cut tree trunks into 8' or longer lengths for delivery to dump site. Quality logs will be separated and marketed to pulp mills, saw mills, and veneer mills. Timber in the log form is always marketable, and depending on quality can be transported to market even if the markets are relatively far away.
2. Stumps usually have large quantities of dirt attached, which contributes to the low quality of fuel chips. Stumps will be split and burned if burning is permitted. If burning is not permitted split stumps will be ground and resulting chips will be kept separate.
3. Limbs, twigs, short blocks and inferior logs will be ground or burned. To reduce contamination of chips with dirt, care will be taken to use rubber-tire loaders with rakes and track hoes with grapples.
4. Every effort will be made to move chips to organic fuel users in a wide area. CrowderGulf will begin moving chips as soon as possible to prevent the buildup of massive chip piles that create a potential fire hazard.
5. CrowderGulf has contacts with major paper mills, sugar mills, and other organic fuel users in the Southeast. Once CrowderGulf is awarded a contract, we will work to get tentative agreements with users who are in close proximity.
6. If local laws and regulations permit, CrowderGulf will secure land in a rural area(s) as close as possible to our chipping operations. Chips unfit for fuel or chips surplus will be piled on the property, mixed with ash from burning operations that has been tested and free of contaminants, and turned periodically to produce quality marketable compost suitable for landscaping use or applications to farm land.

After Hurricanes Isabel in 2003, and Ivan in 2004, CrowderGulf shipped clean vegetative chips to Italy to be used as bio-mass fuel. After Hurricanes Charley in 2004, and Irene in 2011, local power plants took chips for use as bio-mass fuel. In 2012, after Hurricane Isaac, Mississippi paper mills received all of our clean chips to use for bio-mass fuel.

### **C&D Debris**

Concrete, asphalt and masonry products can be crushed and used as base material for certain road construction products or as a trench backfill. Debris targeted for base materials will need to meet certain size specifications as determined by the end user. The City may choose to recycle these products themselves. As an example, after Hurricane Ike, Galveston County recycled the crushed concrete (from home slabs on Bolivar Peninsula) by using it for road reconstruction and for a new government building foundation. Hurricanes and tornadoes can cause extensive damage to mobile homes, sun porches, and green houses. Most of the nonferrous and ferrous metal debris is suitable for recycling. Trailer frames, trailer parts, appliances and other metal items will be properly separated, crushed, baled and recycled. Any proceeds will be credited to the City of Stuart.

## Site Closure and Restoration

Upon completion of debris reduction operations, all DMSs will be restored to pre-existing conditions. All equipment, inspection towers, and any other temporary buildings will be removed. Burn pits will be returned to existing grade. Ash will be tested for contaminants before being taken to a disposal site. Any unburned or chipped materials will be hauled to an appropriate facility. Separated metals, plastics, white goods or other materials and types will be recycled as required by contract or regulations. Soil and/or ground water will be tested for contaminants (if required). All storage areas and roads will be returned to pre-existing grade. All disturbed areas will be turned by disc and seeded with appropriate grass species and watered if necessary. A final site inspection will be conducted by County authorities and any discrepancies will be corrected.

All work, including site restoration and closeout will be concluded within 30 calendar days of notice from the County that the last load of debris has been delivered.

## ➤ Documentation and Reimbursement

CrowderGulf has been successful in the past in supporting our Clients with accurate and complete documentation records. This documentation is readily available to the City, FEMA, FHWA and any other agency that provides reimbursement. Superior record keeping using the best available technology from the beginning to the end of the project is critical.

Financial accountability is maintained throughout the process by using a system of checks and balances that are tied directly to the quantitative documentation originating in the field. Throughout the project, FEMA 325 requirements are followed and serve as the foundation of our documentation and accounting systems.



The image shows a 'Truck / Equipment Certification Form' from CrowderGulf. The form has several sections: 'Equipment Information' with fields for Equipment Type, Quantity, and Capacity; 'Operator Information' with fields for Operator Name, License Number, and Date of Birth; and 'Inspection Information' with fields for Inspector Name, License Number, and Date of Inspection. There are also checkboxes for 'Inspected' and 'Certified'. A placard is attached to the form, displaying 'TRUCK NO 49993' and 'CUBIC YARDS 30'. The placard also features the CrowderGulf logo (C/G).

## Documentation for Debris Hauling

In an effort to maximize accuracy of accounting, CrowderGulf utilizes the following system of project controls:

### Phase 1 - Truck Certification

All debris hauling trucks are certified in accordance with FEMA 325 regulations. Part of the certification procedure includes truck safety checks. Any trucks not meeting the safety requirements will not be certified until infractions are remedied. Documentation procedures include:

- Measuring the interior dimensions of all debris hauling truck beds to determine the measured cubic yard capacity
- Safety and insurance requirements check is part of the certification process
- The City's representative, CrowderGulf and the driver will each retain a copy of the completed *Truck Certification Form*
- All equipment are affixed with placards displaying the owner's name, equipment number and certified capacity
- A Capacity Certification Log is maintained in the field as a quality control tool
- All tower inspectors are provided with a current Capacity Certification Log to enforce the integrity of the valid documentation against the truck placard

## Phase 2 - Debris Load Ticket Completion

The term "load ticket" refers to the primary debris-tracking document that records the transport of debris from the original collection point to the DMS or final disposal site. By positioning the debris monitors at each point of the operations (collection, DMS and/or final disposition), the eligible scope of work can be properly documented.

This process includes the following procedures:

- Completion of a multi-part *Debris Load Ticket* for each truckload of debris
- City representative(s) at the loading site(s) will inspect each loaded truck, legibly and accurately record the required information on the ticket and provide the debris hauler with a partially completed ticket
- City representative(s) at the temporary or final disposal site(s) inspection tower take the ticket from the driver and complete the disposal information
- City representative(s) retain the original completed ticket and a copy is provided to the driver and a CrowderGulf representative
- CrowderGulf representatives collect ticket copies and perform the first of many quality control checks
- CrowderGulf field office personnel process the tickets sending electronic copies to the Home Office for additional quality control checks, data entry and storage



Accurate completion of these two phases of quantitative and descriptive debris information is imperative for cost reimbursement and contractor invoicing. When electronic ticketing is used, the above procedures are slightly modified according to the firm acquired, while still maintaining the same quality of information and satisfying requirements.

## **Documentation of Special Projects**

There are usually several additional recovery projects besides ROW debris removal and disposal that are required in order to address geographically unique storm damage. Each project is preceded by a specific task order to serve as a formal request to proceed with the project. The Task Order outlines the parameters of the project and establishes the pay rates associated. Detailed documentation that meets FEMA 325 requirements will be kept for each project.

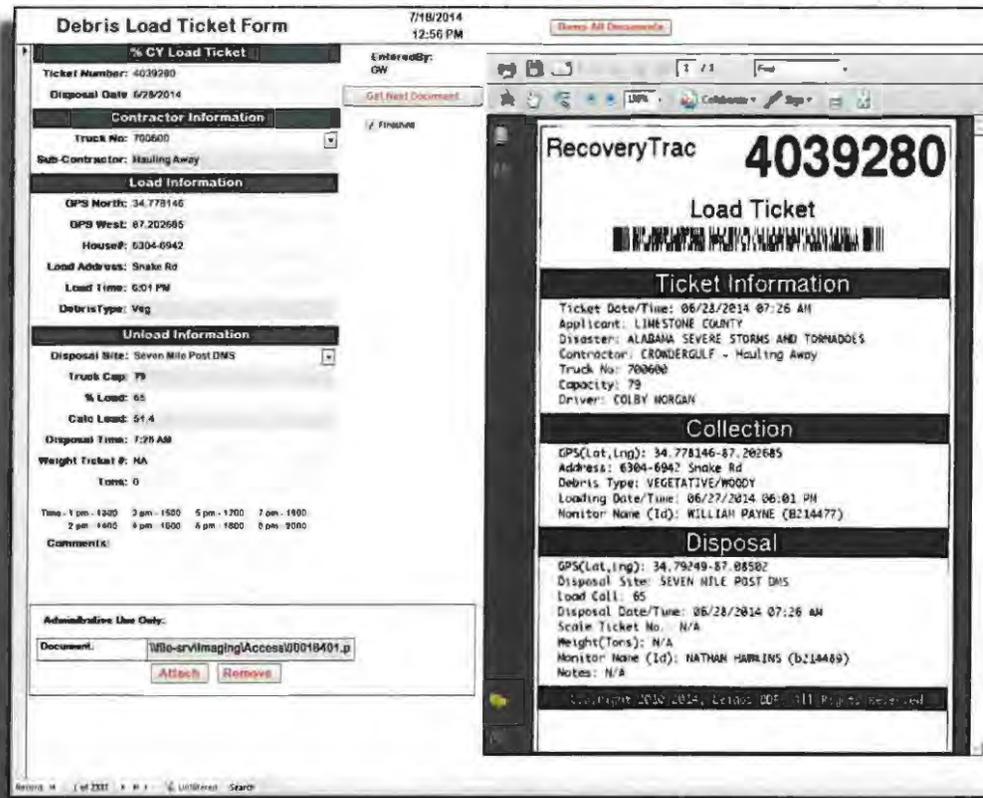
**Development and Management of Aggregate Sites for Vessels and Vehicles** CrowderGulf has setup and managed aggregate sites in Texas after Hurricane Ike and in New Jersey after Hurricane Sandy. Each state has different but similar requirements for documenting and storage vehicles and vessels. If Aggregate Sites are needed, CrowderGulf has the experience and expertise to comply with all State regulations and work with all agencies involved. CrowderGulf will coordinate with the City to identify an adequate site for vehicle and vessel aggregation. Upon site selection, a safety risk assessment shall be conducted and all necessary site safety policies and procedures will be established and implemented. CrowderGulf will maintain full compliance with all removal, salvage and disposal guidelines and directives pursuant to State of Florida laws, Codes and Regulations. Site management staff will follow strict time lines for proper notification to governing agencies, property owners and public advertisement mandates as directed by the City. Each vehicle and vessel will be inventoried by its vehicle identification number or vessel documentation number, make, model and tag number and photographed. All documentation will be recorded electronically using CrowderGulf's Vehicle Storage & Reporting Form.

Vessels which are removed pursuant to Florida Code, and as directed by the City, will be disposed of in a reasonable and environmentally sound manner, giving deference to those methods which can generate monetary benefits to the City. All services will be performed within the specified time as mandated by the City and all services will abide by the orders and direction of the City's debris manager. There are usually several additional recovery projects besides ROW debris removal and disposal that are required in order to address geographically unique storm damage. Each project is preceded by a specific task order to serve as a formal request to proceed with the project. The Task Order outlines the parameters of the project and establishes the pay rates associated. Detailed documentation that meets FEMA 325 requirements will be kept for each project.

## Data Management

CrowderGulf utilizes a comprehensive and seasoned data collection and storage process with all projects. Regardless of whether electronic (ADMS) or paper ticketing documentation is used by the City or representative, CrowderGulf easily adapts data capturing procedures to accommodate all requirements. CrowderGulf's database is specifically designed to capture and track quantitative and descriptive debris data for the entire project while storing ticket images for reconciliation support and audit documentation support.

Here is an example of the CrowderGulf database and document capture capability:



The screenshot displays a web-based interface for a 'Debris Load Ticket Form' and a 'RecoveryTrac' document capture window. The form is titled 'Debris Load Ticket Form' and shows the following information:

- Ticket Information:** Ticket Number: 4039280, Entered By: OW, Disposal Date: 6/28/2014.
- Contractor Information:** Truck No: 700600, Sub-Contractor: Hauling Away.
- Load Information:** GPS North: 34.778146, GPS West: 87.202685, House#: 6304-6942, Load Address: Snake Rd, Load Time: 6:01 PM, Debris Type: Veg.
- Unload Information:** Disposal Site: Seven Mile Post DMS, Truck Cap: 79, % Load: 65, Calc Load: 51.4, Disposal Time: 7:29 AM, Weight Ticket #: NA, Tons: 0.
- Administrative Use Only:** Document: \\file-srv\imaging\Access\0018401.p (with Attach and Remove buttons).

The RecoveryTrac window shows a document titled 'RecoveryTrac 4039280 Load Ticket' with the following sections:

- Ticket Information:** Ticket Date/Time: 06/28/2014 07:26 AM, Applicant: LIMESTONE COUNTY, Disaster: ALABAMA SEVERE STORMS AND TORNADOES, Contractor: CROWDERGULF - Hauling Away, Truck No: 700600, Capacity: 79, Driver: COLBY MORGAN.
- Collection:** GPS(Lat,Lng): 34.778146-87.202685, Address: 6304-6942 Snake Rd, Debris Type: VEGETATIVE/WOODY, Loading Date/Time: 06/27/2014 06:01 PM, Monitor Name (Id): WILLIAM PAYNE (B214477).
- Disposal:** GPS(Lat,Lng): 34.79249-87.08582, Disposal Site: SEVEN MILE POST DMS, Load Coll: 65, Disposal Date/Time: 06/28/2014 07:26 AM, Scale Ticket No.: N/A, Weight(Tons): N/A, Monitor Name (Id): NATHAN HAWKINS (b214469), Notes: N/A.

Technology has made documentation, reconciling and invoicing a more efficient, transparent process that can help expedite FEMA reimbursement. However, the technology is only as good as the people using it. CrowderGulf has capable, well-trained personnel with the commitment to ensure functionality and accurate information on a continuous basis. CrowderGulf has these qualified, committed personnel full-time throughout the year ready to provide documentation support even years after the project is complete.

## Monitoring Companies and Electronic Ticketing

CrowderGulf has vast experience working with several monitoring companies and are familiar and compatible with their programs, processes and procedures. It is important that to the Client that CrowderGulf and Client representative (i.e., monitoring company) establish and maintain a positive and professional rapport throughout the project. This is necessary in order for the communication flow to be open with the central focus of making sure all documentation for eligible work is accurate and complete.

## Reports and Information

Reports display tracking of debris through work completed to aid and support ongoing project planning. CrowderGulf has the capability and know how to conform reports to the unique specifications of any project or even portions of a project. Reports can be developed quickly to capture specific City requested data. These reports serve as a valuable tool to everyone in decision making throughout the recovery process.

We can provide the City with the following daily and weekly reports (at a minimum):

- Total cubic yards hauled
- Total cubic yards of vegetative debris hauled
- Total cubic yards of C&D debris hauled
- Total cubic yards of Stump debris hauled
- Total leaners or hangers cut
- Total cubic yards of mulch debris hauled
- Total cubic yards hauled to each DMS
- Other customized reports as requested

Reports may be provided in Excel format, Word format or PDF format.

### Reconciliation and Invoicing

An important aspect of the documentation process is the reconciling of all the truck certifications and load tickets prior to invoicing. CrowderGulf has earned a solid reputation with clients and monitoring firms by working closely with them to ensure that data reconciling is completed before invoicing. Whether reconciling with a monitoring company or with our clients direct, our database has all the information needed to expedite this process.

CROWDERGULF DEBRIS MANAGEMENT						FEMA-DR-4019	
Load and Haul Debris						Hurricane Irene 2011	
Daily Debris Removed Report							
Dare County, NC						Report Date: Sunday, April 23, 2012	
DEBRIS REMOVED ON: 5/5/2011						REPORT DATE: Sunday, April 23, 2012	
Date	Ticket#	Debris Type	Delivered To	Truck #	Capacity	% Load	Load (CY)
9/6/2011	B104105	C&D	Stump Point	033884	49.00	65	26.95
9/6/2011	B104109	C&D	Stump Point	033884	49.00	60	29.40
9/6/2011	B104274	Vegetative	Stump Point	033875	72.00	66	46.80
9/6/2011	B104275	Vegetative	Stump Point	033876	69.00	65	39.36
9/6/2011	B104276	Vegetative	Stump Point	033879	63.00	70	40.80
9/6/2011	B104277	Vegetative	Stump Point	033880	49.00	70	34.30
9/6/2011	B104278	C&D	Stump Point	033877	53.00	70	37.10
9/6/2011	B104279	Vegetative	Stump Point	033878	49.00	70	34.30
9/6/2011	B104280	Vegetative	Stump Point	033877	53.00	70	37.10
9/6/2011	B104281	Vegetative	Stump Point	033878	49.00	70	34.30
9/6/2011	B104282	Vegetative	Stump Point	033877	53.00	70	37.10
9/6/2011	B104283	Vegetative	Stump Point	033878	49.00	70	34.30
9/6/2011	B104284	Vegetative	Stump Point	033877	53.00	70	37.10
9/6/2011	B104285	Vegetative	Stump Point	033879	49.00	70	34.30
9/6/2011	B104286	C&D	Stump Point	033875	45.00	65	31.86
9/6/2011	B104287	C&D	Stump Point	033877	50.00	55	29.16
9/6/2011	B104623	C&D	Stump Point	033883	50.00	85	42.50
9/6/2011	B104625	C&D	Stump Point	033884	49.00	85	41.66
9/6/2011	B104627	C&D	Stump Point	033883	50.00	75	37.50
9/6/2011	B104629	C&D	Stump Point	033884	49.00	80	39.20
9/6/2011	B104629	C&D	Stump Point	033883	50.00	80	40.00
9/6/2011	B104630	C&D	Stump Point	033884	49.00	80	39.20
9/6/2011	B104631	Vegetative	Stump Point	033883	50.00	70	36.00
9/6/2011	B104632	Vegetative	Stump Point	033884	49.00	65	31.86

Dare County, NC  
 Loads in this Report: 24      Avg. Load Factor: 70.0      Daily Cu Yds: 565.90

After reconciliation is complete, it is time for invoicing. All invoices are fully supported by load tickets and other required documentation. CrowderGulf is very flexible in generating invoices. Invoices can be provided in different ways such as a dollar amount limit per invoice, designated work period on an invoice (i.e. one week per invoice) or single task invoices. CrowderGulf strives to accommodate by adapting to preferred formats and preferences.

Having reconciled the data prior to invoicing makes the invoicing documents easier to read from FEMA's standpoint and speeds up the audit or reimbursement process. Schedules for invoicing are usually outlined in the contract. Many times, due to the severity of the disaster and the available resources by the City the payment schedule may be modified to allow more time to pay the invoices. CrowderGulf is able to accommodate these situations due to our strong financial stability.

### Documentation Maintenance

CrowderGulf maintains all documentation for a period of at least 7-10 years, depending on the requirements. All tickets and truck certifications, task orders, and any other pertinent documentation are kept in both hard copy and electronic format. Having all documents in an organized electronic file allows for easy access if and when FEMA audits the work.

**“I would like to Thank you all, Ashley and her staff, for all of your help in providing information and documentation needed to close out our 2004/2005 Hurricanes with FEMA. It is comforting to know that we can rely on your company to provide accurate information 4 to 5 years after the fact.”**

*Jesse Wright, Village Supervisor  
 Village of Wellington, FL*

## ESSENTIAL SUPPORT FUNCTIONS

### ➤ Readiness Support and Training

CrowderGulf's long and successful history of disaster response and recovery success is, in a large part, a result of continuous Readiness Planning and Training. CrowderGulf is dedicated to a year-round cycle of preparation, practice, review and analysis to refine our procedures and processes. We strive for continuous improvement with the goal of exceeding expectations where it matters, in project execution.

Joint training and pre-planning with the City will be an important part of Readiness Planning. **On at least an annual basis, CrowderGulf specialists will provide training and pre-planning sessions.** In addition, our Debris Reduction specialists will be available to review and advise on potential DMSs. Preparedness training will be tailored to the City's needs and requests.

Usually, training will consist of all or some of the following topics:

- General understanding of the disaster declaration process
- Understanding the importance of thorough documentation in all processes
- Contract scope of work & scope of work timeframe
- FEMA debris removal eligibility & FEMA required documentation
- Responsibilities of the City & the contractor for debris management
- Pre-event actions
- Management team roles & responsibilities
- Initial response & recovery operations
- Debris removal & monitoring functions
- Truck certification process
- Documentation
- Close out & reimbursement

Training and pre-planning sessions are designed by the needs of each individual Client. For example, if our Client is preparing their own session and would like CrowderGulf to prepare material for discussion for a particular time slot, material such as handouts and PowerPoint presentations are created to present to the attendees based on the discussion topic provided by the Client. This type of involvement is usually requested by Clients who have knowledgeable staff who are experienced in the debris removal process and only need a quick overview of a particular topic.

CrowderGulf also provides a more in depth session for the Clients who need training and plan development specific to their geographical location. CrowderGulf is experienced in assessing the needs of each Client and providing the knowledge and training needed for a successful event. In these situations, CrowderGulf provides in depth training and plan development through PowerPoint presentations, handouts and table top exercises. During the in depth training and planning sessions, CrowderGulf can offer assistance in helping the decision makers make informed decisions regarding such things as DMS needs and locations, City disaster debris team members and their roles, whether it is in the best interest of the Client to acquire a monitoring firm, and identifying any other concerns that may not have been previously identified.

**“The Town has been fortunate not to have had to activate CrowderGulf for a major debris event. However, CrowderGulf has been very responsive and helpful in assisting the planning and training efforts of Town staff. As a result, the Town is confident that CrowderGulf will provide appropriate response and recovery resources to help restore the community from the effects of a major disaster.”**

*Jennifer Lyle, P.E., Assistant  
Town Engineer  
Hilton Head Island, SC*

## ➤ Subcontracting

See tab2. Section D. Subcontracting

## ➤ Quality Control

The purpose of a quality control plan is to provide guidance and consistent attention to workplace policies and procedures in order to facilitate efficient, effective and safe debris removal and reduction. **CrowderGulf's success in managing quality is achieved by our commitment and attention to the people, processes, and procedures involved in our projects. This starts with identifying and communicating the following Fundamental Values to Quality Control Success:**



- Assurance of open and honest communication with clients at all levels in order to foster a clear and mutual understanding of expectations and promote mutual respect.
- Commitment to high quality standards - "Lead by Example".
- Dedication to staff training and education at all levels to ensure correct and safe performance of their tasks.
- Implementing "Clean As You Go" policy for every task

### **"Clean As You Go"**

This concept is the centerpiece of our Quality Control Plan. "**Clean As You Go**" is a simple concept that is defined as doing the best job possible the first time to reduce the necessity for redoing any work. This policy does not preclude contracted multiple passes. It simply implies that **all** the debris will be removed on every pass, regardless of the number of passes required by the City. This philosophy is especially important for debris work during emergencies or major disasters where restoration of critical public functions is the highest priority. CrowderGulf was the debris contractor that first coined the term "**CLEAN AS YOU GO**", over 14 years ago. Recently, the term has been used by other contractors and by municipalities in their RFPs. All CrowderGulf employees, subcontractors and consultants are expected to abide by this policy.

## **Inspections**

To assure the quality and timeliness of work, CrowderGulf will use a hierarchy of assigned inspection responsibilities based on the nationally recognized Incident Command System (ICS). This arrangement limits the respective spans of control to appropriate levels and has proven to facilitate optimum performance.

## **Security**

CrowderGulf will restrict general access to its DMS operations to essential company and City personnel for both security and safety. Managers and supervisors will be granted access to a site(s) based upon their duties, responsibilities and spans of control. Operating personnel will be granted access to sites relevant to their respective tasks.

## **Maintenance**

CrowderGulf follows manufacturer's maintenance recommendations on all of its equipment. CrowderGulf systematically performs "routine maintenance" appropriate to each item of equipment. This maintenance is reported on an equipment log that is retained for the life or ownership of the equipment. CrowderGulf's maintenance system uses its employee or contracted full-time mechanics and/or oilers for daily and routine maintenance. Heavy maintenance and/or major repairs of company-owned equipment are performed by heavy equipment maintenance firms under contract with CrowderGulf.

## **Knowledge and Training**

CrowderGulf's Quality Control Manager will conduct briefings and de-briefings no less than once a day for the team managers and weekly for supervisors. Organizational and functional relationships will be thoroughly reviewed with supervisory personnel on an on-going basis. CrowderGulf employs debris-experienced equipment operators, foreman, supervisors, and subcontractors. In accordance with these established practices, CrowderGulf supervisors will evaluate the knowledge and debris experience of each operator and subordinate employees, regarding the specifics of his or her assigned tasks, to determine if the employee requires additional training.

## ➤ Health and Safety

### CrowderGulf's Philosophy of Safety

All company operations are managed with an aggressive and proactive commitment to the safety and well being of employees, subcontractors and the public at large. We believe that this commitment to safety must go hand-in-hand with our commitment to quality production and cost efficiency. CrowderGulf believes that ALL injuries and accidents are preventable through the establishment of and compliance with safe work procedures. Therefore, the prevention of bodily injury and the safeguarding of health are the first considerations in all workplace actions and are the responsibility of every employee and subcontractor at all levels.

This philosophy is reinforced and fulfilled as defined below:

- The CrowderGulf Safety Plan for the City shall be in place at all times to provide mandated directives, required actions, procedures and guidance for all levels of employees from initial response to final closure. The Safety Plan is intended to ensure that all employees work safely and remain safe.
- At all times, CrowderGulf will comply with appropriate safety/security laws and regulations such as those established by:

The Occupational Safety and Health Act (OSHA),  
The EPA (Environmental Protection Agency),  
The DOT (Department of Transportation),  
All other applicable federal, state and local safety and health regulations, and Any additional safety standards required by the City

**"I would like to take this opportunity to thank you and your crews for the industrious work performed for our City as a result of Hurricane Ike. Your crews should be commended for accomplishing such a monumental task in a short period of time."**

**Toni Randall, Mayor  
League City, TX**

### Safety Performance Summary

CrowderGulf takes tremendous pride in our safety record. Since 2010, CrowderGulf has received no citations, notifications or violations, pertaining to OSHA, or state OSHA. In that time period, CrowderGulf has worked approximately 3,148,960 and experienced a total of 10 recordable, which is well below industry standards and the last recordable incident took place in 2011. CrowderGulf believes that providing the safest possible work environment is most beneficial for the company, and our clients. CrowderGulf employs a full time safety manager and maintains an up to date, all inclusive safety manual pertaining to all of CrowderGulf's vast job scope. We also believe that training, communication and monitoring are the best ways to obtain a safe work environment. CrowderGulf policy is that daily tool box meeting are mandatory, and the JSA process is to be used as a communication tool for our workers. Every person involved in a CrowderGulf project has not only the right, but the responsibility to stop the job if an unsafe act or situation is discovered, or if there is a need for more understanding of the work process. These factors have allowed us to perform above average in regards to our safety record.

<b>Year</b>	<b>Hours Worked</b>	<b>OSHA Recordable</b>	<b>Days Away From Work Cases</b>	<b>R.I.F Rate (Recordable Incident Frequency)</b>	<b>D.a.r.t. Rate (Days Away, Restrictions, or Transfers)</b>
2016	523,814	0	0	0	0
2015	94,222	0	0	0	0
2014	89,478	0	0	0	0
2013	92,630	0	0	0	0
2012	59,373	0	0	0	0
2011	775,448	3	0	.77	0
2010	1,513,995	7	2	.92	.26

As of May 15, 2017 CrowderGulf has completed the last 2,259 days of work recordable free.

*We have included OSHA's Form 300A – Summary of Work-Related Injuries and Illnesses as additional documentation of our exemplary safety record.*

OSHA's Form 300A  
**Summary of Work-Related Injuries and Illnesses** Year: 2016 Form approved OMB no. 1218-0176

All establishments covered by OSHA must complete this Summary page every 12 months, including those with 0 injuries or illnesses recorded during the year. Remember to review this Log to verify that the entries are complete and accurate before completing this Summary. Using the Log, count the injuries and illnesses you made for each category. Then write the totals below, making sure you've added the entries from every page of the Log. If you had no cases, write "0". Employees, former employees, and their representatives have the right to review the OSHA Form 300 or its entries. They also have limited access to the OSHA Form 301 or its equivalent. See 29 CFR Part 1904.33 for further details on the access provisions for these forms.

Number of Cases			
Total number of cases	Total number of cases with days away from work	Total number of cases with job transfer or restriction	Total number of other recordable cases
0 (03)	0 (04)	0 (05)	0 (06)

Number of Days	
Total number of days away from work	Total number of days of job transfer or restriction
0 (07)	0 (08)

Injury and Illness Types			
Total number of (10)			
(1) Injuries	0	(4) Poisoning	0
(2) Skin Disorders	0	(5) Hearing loss	0
(3) Respiratory conditions	0	(6) All other illnesses	0

Post this Summary page from February 1 to April 30 of the year following the year covered by the form.

Public reporting burden for this collection of information is estimated to average 30 minutes per response, including time to review the instructions, search and gather the data needed, get complete and review the collection of information, prepare and review the collection of information, and to respond to the collection of information unless it displays a currently valid OMB control number. If you have any comments about these estimates or any other aspect of this data collection, contact: US Department of Labor, OSHA Office of Statistics, Room N-3644, 200 Constitution Avenue, NW, Washington, DC 20370. Do not send the completed forms to this office.

Facility Information:	
Establishment name	CrowderGulf
Street	8436 Business Parkway
City	Thousand Oaks
State	CA
Industry description	
Standard Industry Classification (SIC)	238900
NAICS	

Employment Information	
<small>(If you don't have these figures, see the Worksheet on the back of OSHA Form 300A to estimate.)</small>	
Annual average number of employees	78
Total hours worked by all employees last year	433,816

**Sign here**  
Knowingly falsifying this document may result in a fine. I certify that I have examined this document and that to the best of my knowledge and belief, it is true, correct, and complete.

*[Signature]* SAFETY MANAGER  
 Date: 1-23-2017

## CrowderGulf's Safety Plan

The Accident Prevention Plan (APP) and Site Safety and Health Plans (SSHP) for the City shall include the following commitments:

- Maintaining a safety and health program that meets the requirements of OSHA and all applicable laws.
- Equipping employees and subcontractors with the required safety equipment, hard hats, clothing, and other safety materials necessary to perform specific work tasks.
- Preparing an Accident Prevention Plan (APP) and Site Safety and Health Plans (SSHP) to inventory and address specific work hazards.
- Providing employees and subcontractors with continuing safety and health training necessary to enable them to perform their work in a safe manner.
- Assuring that at no time, while on duty, may employees or subcontractors be under the influence of alcohol, narcotics, intoxicants or mind-altering substances. Violations of this policy may result in immediate dismissal.
- Assuring that employees and subcontractors be required to immediately report all accidents, injuries, and "near misses" to their supervisor.
- Conducting safety meetings to review past activities, plan for new or changed operations, review hazard analyses and establish safe working procedures.
- Communication of Health, Safety, Security and Environment (HSSE) standards will take place in orientation trainings, safety meetings specific to individual situations, daily tool box meetings, memo's and other ways CrowderGulf deems appropriate.
- Assuring that all associates, regardless of position know that they have the right to "Stop the Job" in the event of a HSSE deficiency.
- Conducting Job Hazard Analyses (JHA) to define the activities being performed, the sequences of work, the specific hazards anticipated, and the control measures to be implemented to eliminate or reduce each hazard to an acceptable level.

A list of local Hospitals, Police Stations, and Fire/Emergency Response Stations will be provided as part of the Safety Plan after project activation.

**SAFETY WILL BE THE PARAMOUNT CONCERN AT ALL TIMES**

## ➤ Environmental Sensitivity

CrowderGulf is committed to unequivocal protection of the environment at all work sites and surrounding areas. This is accomplished by attention to organizational, operational and performance details. CrowderGulf personnel or subcontractors assigned to specific contractual duties that substantially impact environmental quality (i.e., incinerator operators) will have the quality of their work continually evaluated by a senior supervisor. Employees with duties partially or indirectly applicable to environmental protection will have those duties evaluated daily, whether relating to noise, smoke, dust, traffic, drainage or general containment actions or containment actions specifically related to hazardous materials.



## Regulatory Permits and Compliance

CrowderGulf will ensure all applicable permits are obtained before work is started, including but not limited to the following:

- Air Quality
- Forestry
- Storm Water
- Reclamation of Surface Mining Sites
- Ground and Surface Water
- Local Health Department Permits

## Environmental and Historic Considerations

State and local regulations, laws and ordinances will be addressed and followed for all environmental and historic preservation issues. The following list provides a brief review of the primary Federal laws which must be considered during debris management practices.

- National Environmental Policy Act
- Clean Water Act
- Clean Air Act
- Coastal Barrier Resources Act
- Resource Conservation and Recovery Act
- Endangered Species Act
- Coastal Zone Management Act
- Fish and Wildlife Coordination Act
- Wild and Scenic Rivers Act
- Executive Orders
- National Historic Preservation Act

## Specific Environmental Concerns

### Spills or Leaks

Should a spill or leak occur during performance of this contract, CrowderGulf will report the spill or leak to the City. CrowderGulf shall be responsible for cleaning up all spills in compliance with federal, state, and local laws and regulations and at no cost to the City or other government entities.

### Asbestos Containing Materials

CrowderGulf is experienced and capable of managing the removal of asbestos containing material. If asbestos is encountered during a recovery effort for the City, CrowderGulf will utilize its resources to ensure all asbestos related activities are in accordance with Environmental Protection Agency (EPA) requirements, specifically the National Emission Standards for Hazardous Air Pollutants (NESHAP) 40 CFR Part 61, Subpart M.

CrowderGulf staff will always comply with all environmental laws and regulations. CrowderGulf will conduct all debris operations outlined in this proposal to meet the program standards provided for in the **FEMA 325 Debris Management Guide**. In addition, CrowderGulf will conduct all debris related operations in accordance with all applicable federal, state, and local laws, rules and/or regulations.



## ➤ Public Relations

After a disaster, residents want answers regarding recovery operations. CrowderGulf will work closely with the City to ensure that the residents are given accurate and timely information for their use and own individual planning purposes.

### Developing a Public Information Campaign

Experienced CrowderGulf personnel will be available to assist the City in the development of a public information campaign. The information could include the parameters, rules and guidelines of debris operations so residents can begin their personal recovery activities. The language used will be simple and easy for all residents to understand. Materials and information may be distributed in more than one language for it to be understood by non-English-speaking populations and neighborhoods.

### Distribution Strategy

The following are suggested vehicles for distributing the information:

- **Media** – Local television, radio, newspapers, or community newsletters
- **Internet Site** – City of Stuart's website
- **Public Forums** – Interactive meetings at town hall or shopping area kiosks
- **Direct Mail Products** – Door hangers, direct mail, fact sheets, flyers within billings, and billboards



*Gov. Christie complimenting Operations Mgr, Buddy Young, for CrowderGulf's waterway work in NJ after Hurricane Sandy.*

### Updates and Redistribution

The public information strategy will be able to address changes and revisions as debris removal operations progress. During the early stages of the operations, distribution may rely on the immediate transmission of the information through radio and television, to update the general public regarding the debris removal operations. Once operations become more routine and predictable, the information can be distributed through the print media, such as newspapers, mailings, and flyers.

### Debris Information Center

CrowderGulf can assist the City in establishing a temporary debris information center to address concerns and complaints, and answer questions that are not included in the public information campaign at-large. The debris information center may also be utilized to report fraud. Regardless of the venue, it will be important to address the residents' concerns, complaints, and questions in a timely and efficient manner. Feedback from the information center will give the Management Team an indication of how effective and efficient the operations are progressing. The City and the On-Site Management Team may use this information to adjust operations appropriately.

## TAB 4. PROPOSAL FORMS



5.1 **REVISED PRICE PROPOSAL FORM**

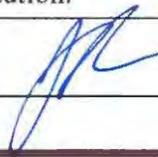
Respondents are to make no changes to the table below and are to fill the table out completely. Values must be provided for all categories or your submittal response may be deemed non-responsive.

<b>SCHEDULE A</b>			
<b>ITEM</b>	<b>DESCRIPTION</b>	<b>UOM</b>	<b>PRICE</b>
1	<b>Rights-of-Way Vegetative Collection Rate:</b> Vegetative debris collected from public or private right-of-way (ROW) and improved public lands, hauled to, and dumped at the debris management (DM) site(s) This includes the removal, collection, hauling and disposal of all stumps less than 24-inches in diameter and any stumps not originating in the ROW (including stumps removed by third parties and placed in the ROW)	Per Cubic Yard	\$ 7.50
2	<b>Private Property Vegetative Collection Rate:</b> Vegetative debris collected from private property, hauled to, and dumped at the debris management site(s). This includes the removal, collection, hauling and disposal of all stumps less than 24-inches in diameter and any stumps not originating in the ROW (including stumps removed by third parties and placed in the ROW).	Per Cubic Yard	\$ 8.00
3	<b>Public Right of Way Mixed Debris: Construction, Demolition, and Household Items Collection Rate:</b> Construction and demolition debris collected from designated work zone, hauled to, and dumped at the debris management site(s) or other designated location	Per Cubic Yard	\$ 8.00
4	<b>Cutting Partially Uprooted or Split Trees (Leaners):</b> Remove falling, partially uprooted or split trees from the ROW; remove the portion of the tree overhanging ROW and placing the debris in the ROW for haul-off.		
A	Partially Uprooted Leaner (Price is inclusive of excavating the root ball and placing it in the ROW) <u>Diameter of tree at 2-feet from base</u> <ul style="list-style-type: none"> <li>➤ Less than 24 inches</li> <li>➤ 24 - 36 inches</li> <li>➤ Greater than 36 inches</li> </ul>	Per Tree Per Tree Per Tree	\$ 60.00 \$ 100.00 \$ 160.00
B	Split Leaner (No exposed root ball) (Price is inclusive of flush cutting the tree trunk) <u>Diameter of tree at 2-feet from base</u> <ul style="list-style-type: none"> <li>➤ Less than 24 inches</li> <li>➤ 24 - 36 inches</li> <li>➤ Greater than 36 inches</li> </ul>	Per Tree Per Tree Per Tree	\$ 50.00 \$ 90.00 \$ 120.00

**COMPANY NAME:** CrowderGulf Joint Venture, Inc. 

SCHEDULE A (Continued)			
ITEM	DESCRIPTION	UOM	PRICE
C	<b>Removal of Dangerous Hanging Limbs (Hangers):</b> Removing hanging or partially broken limbs from trees in the ROW or limbs hanging over the ROW and placing the debris in the ROW for haul-off.	Per Tree	\$ 75.00
5	<b>Demolition and Collection Rate:</b> Demolish identified structures in designated work zone. Remove C&D debris from designated work zone, hauled to, and dumped at a DM Site or other designated location.	Per Cubic Yard	\$ 9.00
6	<b>Stump Removal and Collection Rate:</b> Removal and collection of stumps partially uprooted in the ROW. Stumps will be identified and certified in the ROW by the City or its representative. Stumps will be hauled to and dumped at a debris management site(s) or other designated location.  <u>Diameter of Stump at 2-feet from base</u> <ul style="list-style-type: none"> <li>➤ 24 - 36 inches</li> <li>➤ 36 - 48 inches</li> <li>➤ Greater than 48 inches</li> </ul>	Per Stump Per Stump Per Stump	\$ 130.00 \$ 210.00 \$ 260.00
7	<b>Sand Collection (Public Property) and Screening Rate:</b> Removal and collection of debris-laden sand from public property. Debris-laden sand will be hauled to a designated location, screened, and stockpiled at a debris management site(s). (Debris generated from screened rejects will be hauled to a debris management site(s) or other designated location.	Per Cubic Yard	\$ 9.00
8	<b>Sand Collection (Private Property) and Screening Rate:</b> Removal and collection of debris-laden sand from private property. Debris-laden sand will be hauled to a designated location, screened, and stockpiled at a debris management site(s). Debris generated from screened rejects will be hauled to a debris management site(s) or other designated location.	Per Cubic Yard	\$ 10.00
9	<b>Backfill:</b> Supply and placement of clean fill dirt into holes created by stump removal in the ROW.	Per Cubic Yard	\$ 10.00
10	Reduction of vegetative debris via burning at debris management site(s) or other designated location.	Per Cubic Yard	\$ 1.90
11	Reduction of vegetative debris via grinding at debris management site(s) or other designated location.	Per Cubic Yard	\$ 2.70

COMPANY NAME: CrowderGulf Joint Venture, Inc.



SCHEDULE A (Continued)			
ITEM	DESCRIPTION	UOM	PRICE
12	Reduction of C&D debris at debris management site(s) or other designated location.	Per Cubic Yard	\$ 2.70
13	<b>Haul-out of reduced vegetative debris:</b> Reduced vegetative debris hauled from debris management site(s) or other designated location to final disposal site.	Per Cubic Yard	\$ 4.00
14	<b>Haul C&amp;D, Household debris to final disposal site:</b> Reduced C&D debris and household items including white goods, hauled from debris management site(s) or other designated location to final disposal site.	Per Cubic Yard	\$ 4.30
A	Removal of White Goods from Right-Of-Way to the DMS	Per Unit	\$ 30.00
B	Removal and Transport White Goods from DMS to an Approved Recycling Facility	Per Unit	\$ 20.00
C	Freon Removal	Per Unit	\$ 30.00
15A	Removal of E-Waste from right-of-way to an approved recycling facility	Per Pound	\$ 4.00
15B	Removal of Household Hazardous Waste from right-of-way to an approved disposal site	Per Pound	\$ 4.00
<p>Has Proposer Included A Revenue Sharing Plan for Possible Sale of Collected Materials?</p> <p>Yes <input checked="" type="checkbox"/> No <input type="checkbox"/></p>			
<p>Preferred method of payment is by the City Purchasing Card (VISA). <b>DO YOU ACCEPT THE PURCHASING CARD (VISA)?</b></p> <p>Yes <input type="checkbox"/> No <input checked="" type="checkbox"/></p>			
<p>If you are not the successful proposer awarded as primary provider, would you accept serving as the secondary (backup) provider, with the same terms as conditions as your proposal? Yes <input checked="" type="checkbox"/> No <input type="checkbox"/></p>			

COMPANY NAME: \_\_\_\_\_

CrowderGulf Joint Venture, Inc.



## SCHEDULE B

### For Debris Management Site Set-up and Closure and Debris Clearance for Access

Equipment / Personnel	Hourly Equipment Rate	Hourly Labor Rate	Total Hourly Rate
Traffic Control Personnel	\$	\$ 30.00	\$ 30.00
Laborer	\$	\$ 30.00	\$ 30.00
Survey Person w / Truck	\$	\$ 32.00	\$ 32.00
Inspector w / Truck	\$	\$ 32.00	\$ 32.00
Operator w / Chainsaw	\$	\$ 35.00	\$ 35.00
Foreman w / Truck	\$	\$ 45.00	\$ 45.00
Superintendent w / Truck	\$	\$ 65.00	\$ 65.00
Climber w/ Grear	\$	\$ 100.00	\$ 100.00
5 CY Dump Truck	\$ 37.00	\$ 18.00	\$ 55.00
Tractor w/ Boxblade	\$ 37.00	\$ 18.00	\$ 55.00
Bobcat Loader	\$ 47.00	\$ 18.00	\$ 65.00
Transports	\$ 70.00	\$ 20.00	\$ 90.00
Rubber-Tired Backhoe	\$ 57.00	\$ 18.00	\$ 75.00
Trachhoe 690 J.D.	\$ 100.00	\$ 20.00	\$ 120.00
Air Curtain Burner	\$ 47.00	\$ 18.00	\$ 65.00
Water Truck (4000 Ga.)	\$ 46.00	\$ 28.00	\$ 74.00
D-6 Dozer or equivalent	\$ 110.00	\$ 25.00	\$ 135.00
Feller Bunchers 611 Hydro-Ax	\$ 100.00	\$ 30.00	\$ 130.00
Skidders 648E	\$ 80.00	\$ 14.00	\$ 94.00
Front End Loader 544	\$ 112.00	\$ 18.00	\$ 130.00
Front End Loader 644	\$ 122.00	\$ 18.00	<del>\$ 130.00</del>
Prentice Knuckleboom Loader	\$ 102.00	\$ 18.00	\$ 120.00
50 foot Bucket Truck	\$ 90.00	\$ 20.00	\$ 110.00
30 ton + crane	\$ 150.00	\$ 25.00	\$ 175.00
Diamond Z or Equiv. Tub Grinder	\$ 490.00	\$ 30.00	\$ 520.00
Street Sweeper / Leaf Collection Truck	\$ 57.00	\$ 18.00	\$ 75.00
Waste Collection Rear Loader Truck	\$ 130.00	\$ 20.00	\$ 150.00
Miscellaneous Equipment			
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$

\$140.00

**COMPANY NAME:** CrowderGulf Joint Venture, Inc.



## **CrowderGulf Offers Other Disaster Related Services**

*(Pricing can be negotiated upon request)*

### **1. BEACH RESTORATION**

We have an extensive knowledge of beach and shoreline reconstruction. Most recently after Hurricane Ike we cleaned waterways for Texas GLO, Bolivar Peninsula and Galveston County. Our projects include 27 miles of Alabama coastline and 77 miles of Mississippi coastline, as well as several smaller jobs in the Florida panhandle, North Carolina and Virginia. We have used engineered drawings to construct a beach profile that included a protective berm, and, public access.

- a. Sand that has been washed from beach onto the road way, public property and private property will be collected and handled to the beach stock piled, screened and placed back on the beach.
- b. If the city requires contractor to build a berm on the beach, the sand will be shaped per the city requirements.
- c. If it's only necessary to screen existing sand on the beach to remove debris from the sand, the contractors will use our Beach Master Mobile Screen to lift the top 12 inches of sand. The sand will pass over a 3/16 inch screen debris will be collected and the sand will be laid back on the beach.
- d. Removal of debris from beach.

### **2. RIVER & CANAL SHORELINE RESTORATION**

We have completed both earthen fill repairs and restoration, as well as, armored shorelines consisting of rip-rap, (both stone and recycled concrete). Additionally have the capabilities to install gabions, geo-web products and various types of bulkheads and retaining walls.

The contractor will study the shoreline damage resulting from a disaster and consult with the city personnel to arrive at a fair per linear foot cost based on hourly equipment costs.

### **3. RIVER & CANAL DEBRIS REMOVAL**

We have completed numerous projects, throughout the Southeast removing marine debris, from storm water drainage ditches to large rivers and canal systems in central Florida. The contractor will remove debris from the rivers and canals using shallow draft boats and barges equipped with knuckle-booms or track-hoes with grapples. In shallow water areas with limited access and extremely sensitive areas, the debris will be removed by hand labor.

The contractor will consult with the city following a disaster to determine the volume of debris and a fair linear footage price.

### **4. SUNKEN VESSEL REMOVAL**

We have removed vessels from both the land and water in various circumstances removing them by both land and water. We have divers available for rigging sunk boats, and the necessary professional operators to ensure the safe removal of all vessels. Sunken vessels will be removed using barges with lifting equipment and riggers.

### **5. SONAR SCANNING**

After Hurricane Katrina, Rita and Wilma in 2005, CrowderGulf took the lead removing hurricane debris from inland and coastal waterways in five affected states. LA, MS, TX and AL. We have conducted numerous large scale operations utilizing sonar imagery and underwater video and photography. We worked extensively with the US Coast Guard and several State Agencies, such as Louisiana Department of Wildlife and Fisheries, Alabama Department of Natural Resources and TX General Land Office.

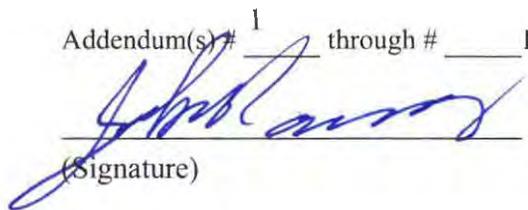
The Respondent certifies that as a condition of bidding he will hold good his proposal prices for a minimum period of ninety (90) calendar days from the date proposals are opened.

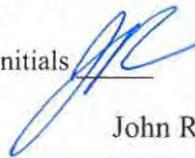
*The City of Stuart offers proposers who commit to accepting the Purchasing Card, noted above in the Proposal Form as payment method, a one percent (1%) reduction in their overall price for evaluation purposes only. When evaluating prices submitted by proposers in response to this solicitation, the total offered price of a proposer committed to accepting the Purchasing Card will be reduced by one percent, the resulting number is then compared to the other proposers' offered price. If the committed proposer is awarded the contract, the award will be at the negotiated contract price. City shall not pay any service charges or fees for Pcard transactions.*

The undersigned Respondent hereby certifies that the terms and conditions, including but not limited to, the scope of work have not been altered or modified in any manner. Any modification to this solicitation by the proposer will result in Proposer's response being found non-responsive and thereby disqualified.

The undersigned Respondent hereby certifies that he has received all the Addenda listed below and has incorporated them into his proposal listed herein. Failure to acknowledge any and all addenda may render the proposal non-responsive and no further evaluation of the proposal will occur.

Addendum(s) # 1 through # \_\_\_\_\_ Respondent's Initials JR

  
(Signature)

  
John Ramsay  
\_\_\_\_\_  
(Printed Name)

CrowderGulf Joint Venture, Inc.  
\_\_\_\_\_  
Name of Company, Firm

President & CEO  
\_\_\_\_\_  
(Printed Title)

800-992-6207  
\_\_\_\_\_  
Telephone Number

251-459-7433  
\_\_\_\_\_  
Facsimile Number

jramsay@crowdergulf.co  
\_\_\_\_\_  
Email Address



## **TAB 5. INSURANCE**

## TAB 5 - INSURANCE

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### Insurance

CrowderGulf maintains **all required insurances** such as General Liability, Personal Injury, Workers Compensation, Automobile/Equipment Liability, as well as Maritime Insurance. Gray Insurance Company of Metairie, Louisiana provides this insurance coverage. *See attached Insurance Certification.*

#### Insurance

Point Clear (Gray Insurance)  
Mr. G. B. Taylor  
368 Commercial Park Drive  
Fairhope, AL 36532  
251-990-9050

<b>CERTIFICATE OF LIABILITY INSURANCE</b>				DATE (MM/DD/YY) 9/6/2016		
<b>PRODUCER</b>  Point Clear Insurance Services LLC 368 COMMERCIAL PARK DRIVE FAIRHOPE, AL 36532-1910			THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW.			
<b>INSURED</b>  CrowderGulf Joint Venture, Inc. 5435 Business Parkway Theodore, AL 36582-1675			<b>COMPANIES AFFORDING COVERAGE</b>			
			COMPANY A THE GRAY INSURANCE COMPANY			
			COMPANY B			
			COMPANY C			
COMPANY D						
<b>COVERAGES</b>						
THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED, NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN. THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.						
CO LTR	TYPE OF INSURANCE	POLICY NUMBER	POLICY EFFECTIVE DATE (MM/DD/YY)	POLICY EXPIRATION DATE (MM/DD/YY)	LIMITS	
A	<b>GENERAL LIABILITY</b>	XSGL-074127	9/1/2014	9/1/2017	<b>GENERAL AGGREGATE</b> Unlimited	
	<input checked="" type="checkbox"/> COMMERCIAL GENERAL LIABILITY				PRODUCTS - COMP/OP AGG \$3,000,000.00	
	<input type="checkbox"/> OWNER'S & CONTRACTOR'S PROT				PERSONAL & ADV INJURY \$1,000,000.00	
					EACH OCCURRENCE \$1,000,000.00	
					FIRE DAMAGE (Any one fire) \$50,000.00	
					MED EXP (Any one person) \$5,000.00	
A	<b>AUTOMOBILE LIABILITY</b>	XSAL-075123	9/1/2014	9/1/2017	<b>COMBINED SINGLE LIMIT</b> \$1,000,000.00	
	<input checked="" type="checkbox"/> ANY AUTO				BODILY INJURY (Per person)	
	<input checked="" type="checkbox"/> ALL OWNED AUTOS				BODILY INJURY (Per accident)	
	<input checked="" type="checkbox"/> SCHEDULED AUTOS				PROPERTY DAMAGE	
	<input checked="" type="checkbox"/> HIRED AUTOS					
	<input checked="" type="checkbox"/> NON-OWNED AUTOS					
	<b>GARAGE LIABILITY</b>				AUTO ONLY - EA ACCIDENT	
	<input type="checkbox"/> ANY AUTO				OTHER THAN AUTO ONLY	
					EACH ACCIDENT	
					AGGREGATE	
A	<b>EXCESS LIABILITY</b>	GXS-043183	9/1/2016	9/1/2017	EACH OCCURRENCE \$4,000,000.00	
	<input checked="" type="checkbox"/> UMBRELLA FORM				AGGREGATE \$4,000,000.00	
	<input checked="" type="checkbox"/> OTHER THAN UMBRELLA FORM					
A	<b>WORKER'S COMPENSATION AND EMPLOYERS' LIABILITY</b>	GWC-070843-FL3	9/1/2016	9/1/2017	<input checked="" type="checkbox"/> WC STATUTORY LIMITS	<input type="checkbox"/> OTHER
	THE PROPRIETOR/ PARTNERS/EXECUTIVE OFFICERS ARE <input checked="" type="checkbox"/> INCL <input type="checkbox"/> EXCL				EL EACH ACCIDENT \$1,000,000.00	
					EL DISEASE - POLICY LIMIT \$1,000,000.00	
					EL DISEASE - EA EMPLOYEE \$1,000,000.00	
OTHER						
DESCRIPTION OF OPERATIONS/LOCATIONS/VEHICLES/SPECIAL ITEMS The certificate holder is an additional insured on all policies except Workers' Compensation and is provided a Waiver of Subrogation all if required by written contract. The above insurance policies shall be primary and noncontributory to any other insurance policies maintained by the certificate holder, if required by written contract.						
Re: RFP #2011-102 Debris Removal Services						
<b>CERTIFICATE HOLDER</b>				<b>CANCELLATION</b>		
City of Stuart Department of Financial Services Purchasing Division 300 SW Saint Lucie Avenue Stuart, FL 34994				In the event of cancellation by The Gray Insurance Company and if required by written contract, 30 days written notice will be given to the Certificate Holder.		
				<b>AUTHORIZED REPRESENTATIVE</b>		
GCF 00 50 01 01 12				THE GRAY INSURANCE COMPANY		

**THE GRAY INSURANCE COMPANY**

The below coverages apply if the corresponding policy number is indicated on the previous page.

A. Commercial General Liability

General Liability Policy Includes:

Blanket Waiver of Subrogation when required by written contract.

Blanket Additional Insured (CGL Form# CG 20 10 11 85) when required by written contract.

Primary Insurance Wording Included when required by written contract.

Broad Form Property Damage Liability including Explosion, Collapse and Underground (XCU).

Premises/Operations

Products/Completed Operations

Contractual Liability

Sudden and Accidental Pollution Liability

Occurrence Form

Personal Injury

"In Rem" Endorsement

Cross Liability

Severability of Interests Provision

"Action Over" Claims

Independent Contractors coverage for work sublet

Vessel Liability - Watercraft exclusion has been modified by the vessels endorsement on scheduled equipment.

General Aggregate applies per project or equivalent.

B. Automobile Liability Policy Includes:

Blanket Waiver of Subrogation when required by written contract.

Blanket Additional Insured when required by written contract.

C. Workers Compensation Policy Includes:

Blanket Waiver of Subrogation when required by written contract.

U.S. Longshoremen's and Harbor Workers Compensation Act Coverage

Outer Continental Shelf Land Act

Jones Act (including Transportation, Wages, Maintenance, and Cure),

Death on the High Seas Act & General Maritime Law.

Maritime Employers Liability Limit: \$1,000,000

Voluntary Compensation Endorsement

Other States Insurance

Alternate Employer/Borrowed Servant Endorsement

"In Rem" Endorsement

Gulf of Mexico Territorial Extension

D. Excess Liability Policy Includes:

Coverage is excess of the Auto Liability, General Liability, Employers Liability, & Maritime Employers Liability policies

Blanket Waiver of Subrogation when required by written contract.

Blanket Additional Insured when required by written contract.

**THIS ENDORSEMENT CHANGES THE POLICY. PLEASE READ IT CAREFULLY.**

**ADDITIONAL INSURED— OWNERS, LESSEES OR  
CONTRACTORS (FORM B)**

This endorsement modifies insurance provided under the following:

COMMERCIAL GENERAL LIABILITY COVERAGE PART.

**SCHEDULE**

**Name of Person or Organization:**

When required by written contract, any person, firm or organization.

(If no entry appears above, information required to complete this endorsement will be shown in the Declarations as applicable to this endorsement.)

WHO IS AN INSURED (Section II) is amended to include as an insured the person or organization shown in the Schedule, but only with respect to liability arising out of "your work" for that insured by or for you.

BUSINESS AUTOMOBILE COVERAGE

**ADDITIONAL INSURED - DESIGNATED PERSON OR ORGANIZATION**

This endorsement modifies insurance provided under the following:

BUSINESS AUTOMOBILE COVERAGE

**SCHEDULE**

**NAME OF PERSON OR ORGANIZATION:**

When required by written contract, any person, firm or organization.

WHO IS AN INSURED (Section II) is amended to include as an insured the person or organization shown in the Schedule as an insured but only with respect to liability arising out of your operations of "autos".

Contains Material.  
Copyright, Insurance Services Office, Inc., 1984

GIC 00 29 04/98

## 5.2 INSURANCE REQUIREMENTS

- A. The successful proposer shall not commence any work in connection with the contract for services until the Proposer has obtained all of the following types of insurance and the City has approved such insurance. Nor shall the successful proposer allow any subcontractor to commence work on its subcontract until all similar insurance required of the subcontractor has been so obtained and approved. All insurance policies shall be with insurers licensed and authorized to do business in the State of Florida. All carriers shall carry an AM Best Rating of at least A:VII. A Waiver of Subrogation is required under each of the required insurance policies. All policies should respond as primary. Each policy shall include Contractual Liability.
- B. Loss Deductible Clause: The City shall be exempt from, and in no way liable for, any sums of money which may represent a deductible in any insurance policy. The payment of such deductible shall be the sole responsibility of the professional and/or subcontractor providing such insurance.
- C. Worker's Compensation Insurance: The Proposer shall take out and maintain during the life of this Contract, Worker's Compensation Insurance for all of its employees furnished to the City pursuant to this contract. In case any work is sublet, the Proposer shall require the subcontractor similarly to provide Worker's Compensation Insurance for all of the latter's employees unless such employees are covered by the protection afforded by the Proposer. Such insurance shall comply fully with the Florida Worker's Compensation Law. This coverage shall include Employer's Liability for limits of not less than \$100,000 Each Accident, \$100,000 Each Disease/Employee and \$500,000 Each Disease/Maximum.
- D. Commercial General Liability: The Proposer shall, during the life of this Contract take out and maintain broad form Commercial General Liability including premises and operations; products and completed operations; personal and advertising injury; and fire damage for limits of not less than \$1,000,000 per occurrence and \$2,000,000 aggregate. These limits shall apply on a Per Project Basis. There shall be no exclusion for Fellow Employees, Cross Liability or Insured vs. Insured. This insurance shall also insure the City to the same limits and shall include Completed Operations coverage.
- E. Business Automobile: The Proposer shall during the life of this Contract take out and maintain Business Automobile Liability form with a combined Single Limit of not less than \$1,000,000, including Owned, Hired, and Non-Owned and shall include an endorsement for Pollution Liability to cover any hauling. This insurance shall also insure the City to the same limits.
- F. Umbrella Liability: With limits of not less than \$5,000,000 per occurrence covering all work performed under this contract.
- G. Hazardous Materials Insurance: For the purpose of this section, the term "hazardous materials" includes all materials and substances that are now designated or defined as hazardous by Florida or Federal law or by the rules or regulations of Florida or any Federal Agency. If work being performed involves hazardous materials, the need to procure and maintain any or all of the following coverage will be specifically addressed upon review of exposure. However, if hazardous materials are identified while carrying out this contract, no further work is to be performed in the area of the hazardous material until Risk Management has been consulted as to the potential need to procure and maintain any or all of the following coverage through an addendum to the contract:

1. CONTRACTORS POLLUTION LIABILITY – For sudden and gradual occurrences and in an amount no less than \$1,000,000 per claim and \$1,000,000 in the aggregate arising out of work performed under this contract, including, but not limited to, all hazardous materials identified under the contract.
2. ASBESTOS LIABILITY – For sudden and gradual occurrences and in an amount no less than \$1,000,000 per claim and \$1,000,000 in the aggregate arising out of work performed under this contract.
3. DISPOSAL – When applicable, the CONTRACTOR shall designate the disposal site and furnish a Certificate of Insurance from the disposal facility for Environmental Impairment Liability Insurance, covering liability for sudden and accidental occurrences in an amount not less than \$3,000,000 per claim and \$3,000,000 in the aggregate and shall include liability for non-sudden occurrences in an amount not less than \$6,000,000 per claim and \$6,000,000 in the aggregate.
4. HAZARDOUS WASTE TRANSPORTATION – When applicable, the CONTRACTOR shall designate the hauler and furnish a Certificate of Insurance from the hauler for Automobile Liability Insurance with Endorsement MCS90 for liability arising out of the transportation of hazardous materials with an amount not less than \$1,000,000 annual aggregate and provide a valid EPA identification number.
5. CERTIFICATES OF INSURANCE – Shall clearly state the hazardous material exposure work being performed under the contract.

H. Certificates of Insurance: the Contractor, upon notice of award, will furnish Certificate of Insurance Forms. These shall be completed by the authorized Resident Agent and returned to the Purchasing Office. This certificate shall be dated and show:

1. The name of the insured contractor, the specified job by name and job number, the name of insurer, the number of the policy, its effective date, and its termination date.
2. Statement that the Insurer will mail notice to the City at least thirty (30) days prior to any material changes in provisions or cancellation of the policy.
3. City shall be listed as Additional Insured on Commercial General Liability Insurance, Pollution Liability, and Automobile Liability Insurance.

NOTE: The City can decrease or increase these limits, depending on the project, at its sole discretion.



## TAB 6. REFERENCES

### 5.3 REFERENCE FORM

Provide three (3) satisfactory references within the past five (5) years of similar complexity, nature, and size of this project in Florida.

#### #1 REFERENCE

Company/Entity Name: Flagler County, FL		
Address 1769 E. Moody Blvd. Building 3		
City Bunnell	State FL	Zip Code 32110
Contact Name: Steve Garten		Title: Director of Public Safety
Phone No: 800	Fax: 386-313-4253	Email: sgarten@flaglercounty.org
Date of Service or Contract Period: 10/7/16		Location Flagler County
Summary of Services Performed Removed & disposed veg & CD		Governmental or Private Gov't
Dollar Value of Contract \$ 2,752,630		

#### #2 REFERENCES

Company/Entity Name: City of Ormond Beach, FL		
Address 501 N. Orchard Street		
City Ormond Beach	State FL	Zip Code 32174
Contact Name: Kevin Gray		Title: Environmental Systems Manager (Public Works)
Phone No: 386-676-3577	Fax:	Email: Kevin.Gray@ormondbeach.org
Date of Service or Contract Period: 10/11/2016		Location Ormond Beach
Summary of Services Performed Removed & disposed Veg. C&D		Governmental or Private Gov't
Dollar Value of Contract \$ 3,660,393		

#### #3 REFERENCES

Company/Entity Name: Polk County, FL		
Address 1890 Jim Keene Blvd.		
City Winter Haven	State FL	Zip Code 33880
Contact Name: Pete McNally		Title: Emergency Management Director
Phone No: 863-298-7023	Fax:	Email: PeteMcNally@polkfl.com
Date of Service or Contract Period: 06/12; 08/04		Location Winter Haven, FL
Summary of Services Performed Removed & disposed Vegetation		Governmental or Private Gov't
Dollar Value of Contract \$ 18,062 / \$23,420,373		

Additional reference information has been provided within our Proposal

Company Name CrowderGulf Joint Venture, Inc.



## **TAB 7. SUBMITTAL FORMS & REQUESTED INFORMATION**





**STATE OF FLORIDA  
DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION**

**CONSTRUCTION INDUSTRY LICENSING BOARD  
1940 NORTH MONROE STREET  
TALLAHASSEE FL 32399-0783**

(850) 487-1395

SMALLWOOD, WESLEY BRIAN  
CROWDER-GULF JOINT VENTURE, INC.  
5435 BUSINESS PKWY  
THEODORE AL 36582

Congratulations! With this license you become one of the nearly one million Floridians licensed by the Department of Business and Professional Regulation. Our professionals and businesses range from architects to yacht brokers, from boxers to barbeque restaurants, and they keep Florida's economy strong.

Every day we work to improve the way we do business in order to serve you better. For information about our services, please log onto [www.myfloridalicense.com](http://www.myfloridalicense.com). There you can find more information about our divisions and the regulations that impact you, subscribe to department newsletters and learn more about the Department's initiatives.

Our mission at the Department is: License Efficiently, Regulate Fairly. We constantly strive to serve you better so that you can serve your customers. Thank you for doing business in Florida, and congratulations on your new license!



**STATE OF FLORIDA  
DEPARTMENT OF BUSINESS AND  
PROFESSIONAL REGULATION**

CGC1522633 ISSUED: 06/15/2016

CERTIFIED GENERAL CONTRACTOR  
SMALLWOOD, WESLEY BRIAN  
CROWDER-GULF JOINT VENTURE, INC.

IS CERTIFIED under the provisions of Ch. 489 FS  
Expiration date AUG 31, 2018 L1606150001351

DETACH HERE

RICK SCOTT, GOVERNOR

KEN LAWSON, SECRETARY

**STATE OF FLORIDA  
DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION  
CONSTRUCTION INDUSTRY LICENSING BOARD**

<b>LICENSE NUMBER</b>	
CGC1522633	

The GENERAL CONTRACTOR  
Named below IS CERTIFIED  
Under the provisions of Chapter 489 FS.  
Expiration date: AUG 31, 2018



SMALLWOOD, WESLEY BRIAN  
CROWDER-GULF JOINT VENTURE, INC.  
5435 BUSINESS PKWY  
THEODORE AL 36582



# *State of Florida*

## *Department of State*

I certify from the records of this office that CROWDER-GULF JOINT VENTURE, INC. is a corporation organized under the laws of the State of Florida, filed on September 3, 2002.

The document number of this corporation is P02000095020.

I further certify that said corporation has paid all fees due this office through December 31, 2017, that its most recent annual report/uniform business report was filed on March 20, 2017, and that its status is active.

I further certify that said corporation has not filed Articles of Dissolution.

*Given under my hand and the  
Great Seal of the State of Florida  
at Tallahassee, the Capital, this  
the Nineteenth day of April, 2017*



*Ken Detjmer*  
*Secretary of State*

Tracking Number: CU5688256966

To authenticate this certificate, visit the following site, enter this number, and then follow the instructions displayed.

<https://services.sunbiz.org/Filings/CertificateOfStatus/CertificateAuthentication>

5.4 **SUBCONTRACTORS PARTICIPATION**

If bidder is subcontracting, this information is to be submitted with their submittal response in writing on the attached form or as a separate attachment subcontractor's information as follows; name, address, type of work to be performed and percentage of work that may be provided by Subcontractor, including participation as a small and minority businesses, and women's business enterprises. The Proposer will make additions, deletions or substitutions only with the permission of the City of Stuart and after sufficient prior written notification.

Name of Subcontractor: <u>TBD</u>
Contact Name: _____
Address, City, State, Zip, Phone: _____ _____
Type of Work to be Performed: _____
License No. _____ Percentage of Work _____% MWBE/MBE <input type="checkbox"/>
Name of Subcontractor: _____
Contact Name: _____
Address, City, State, Zip, Phone: _____ _____
Type of Work to be Performed: _____
License No. _____ Percentage of Work _____% MWBE/MBE <input type="checkbox"/>
Name of Subcontractor: _____
Contact Name: _____
Address, City, State, Zip, Phone: _____ _____
Type of Work to be Performed: _____
License No. _____ Percentage of Work _____% MWBE/MBE <input type="checkbox"/>
Name of Subcontractor: _____
Contact Name: _____
Address, City, State, Zip, Phone: _____ _____
Type of Work to be Performed: _____
License No. _____ Percentage of Work _____% MWBE/MBE <input type="checkbox"/>

Company Name CrowderGulf Joint Venture, Inc.

See proposal for additional information on Subcontractors.

**5.5 PROPOSAL CHECKLIST FORM**

A. All proposals shall be submitted in the format identified. Failure to submit the required documentation in the format identified may cause the proposal to be rejected. This form is to be submitted with proposal package.

- 1. Letter of Transmittal Yes  No
- 2. Acknowledgment of addendum & submission with RFP Yes  No
- 3. All Submittal Forms (proposal, reference, subcontractors, etc.) Yes  No
- 4. Proof that Firm name is registered with their State of Origin Yes  No
- 5. Submit a copy of all Licenses, Certificates, Registrations, etc. Yes  No
- 6. Submit any data in reference to Contract Performance Yes  No
- 7. Evidence of Insurance Yes  No
- 8. Additional Data is submitted (Optional) Yes  No
- 9. Total of Five (5) sets (one (1) original and four (4) copies, one (1) electronic copy (PDF format preferred) on a CD or flash drive are submitted) Yes  No

**RFP 2017-167**

*(to be submitted with RFP response)*

**COMPANY NAME:** CrowderGulf Joint Venture, Inc.



**5.6 SWORN STATEMENT PURSUANT TO SECTION 287.133 (3) (a), FLORIDA STATUTES, ON PUBLIC ENTITY CRIMES**

THIS FORM MUST BE SIGNED AND SWORN TO IN THE PRESENCE OF A NOTARY PUBLIC OR OTHER OFFICIAL AUTHORIZED TO ADMINISTER OATHS.

1. This sworn statement is submitted to CITY OF STUART, MARTIN COUNTY, FLORIDA

by: John Ramsay, President & CEO

*(print individual's name and title)*

for: CrowderGulf Joint Venture, Inc.

*(print name of entity submitting sworn statement)*

whose business address is: 5435 Business Parkway Theodore, AL 36582

and (if applicable) its Federal Employer Identification Number (FEIN) is: 01-0626019

(If the entity has no FEIN, include the Social Security Number of the individual signing this sworn statement:

\_\_\_\_-\_\_\_\_-\_\_\_\_.)

2. I understand that a "public entity crime" as defined in Paragraph 287.133(1)(g), Florida Statutes, means a violation of any state or federal law by a person with respect to and directly related to the transaction of business with any public entity or with an agency or political subdivision of any other state or of the United States, including but not limited to, any bid or contract for goods or services to be provided to any public entity or an agency or political subdivision of any other state or of the United States and involving antitrust, fraud, theft, bribery, collusion, racketeering, conspiracy, or material misrepresentations.
3. I understand that "convicted" or "conviction" as defined in Paragraph 287.133(1)(b), Florida Statutes, means a finding of guilt or a conviction of a public entity crime, with or without an adjudication of guilt, in any federal or state trial court of record relating to charges brought by indictment or information after July 1, 1989, as a result of a jury verdict, non-jury trial, or entry of a plea of guilty or nolo contendere.
4. I understand that an "affiliate" as defined in Paragraph 287.133(1)(a), Florida Statutes, means:
- A predecessor or successor of a person convicted of a public entity crime; or
  - An entity under the control of any natural person who is active in the management of the entity and who has been convicted of a public entity crime. The term "affiliate" includes those officers, directors, executives, partners, shareholders, employees, members, and agents who are active in the management of an affiliate. The ownership by one person of shares constituting a controlling interest in another person, or a pooling of equipment or income among persons when not for fair market value under an arm's length agreement, shall be a prima facie case that one person controls another person. A person who knowingly enters into a joint venture with a person who has been convicted of a public entity crime in Florida during the preceding 36 months shall be considered an affiliate.
5. I understand that a "person" as defined in Paragraph 287.133(1)(e), Florida Statutes, means any natural person or entity organized under the laws of any state or of the United States with the legal power to enter into a binding contract and which bids or applies to bid on contracts for the provision of goods or services let by a public entity, or which otherwise transacts or applies to transact business with a public entity. The term "person" includes those officers, directors, executives, partners, Shareholders, employees, members, and agents who are active in management of an entity.
6. Based on information and belief, the statement which I have marked below is true in relations to the entity submitting this sworn statement. (Indicate which statement applies).

- Neither the entity submitting this sworn statement, nor any of its officers, directors, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, nor any affiliate of the entity has been charged with and convicted of a public entity crime subsequent to July 1, 1989.
- The entity submitting this sworn statement, or one or more of its officers, directors, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, or an affiliate of the entity has been charged with and convicted of a public entity crime subsequent to July 1, 1989.
- The entity submitting this sworn statement, or one or more of its officers, directors, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, or an affiliate of the entity has been charged with and convicted of a public entity crime subsequent to July 1, 1989. However, there has been a subsequent proceeding before a Hearing Officer of the State of Florida, Division of Administrative Hearings and the final Order entered by the Hearing Officer determined that it was not in the public interest to place the entity submitting this sworn statement on the convicted vendor list (attach a copy of the final order).

I UNDERSTAND THAT THE SUBMISSION OF THIS FORM TO THE CONTRACTING OFFICER FOR THE PUBLIC ENTITY IDENTIFIED IN PARAGRAPH 1 ABOVE IS FOR THAT PUBLIC ENTITY ONLY AND THAT THIS FORM IS VALID THROUGH DECEMBER 31 OF THE CALENDAR YEAR IN WHICH IT IS FILED. I ALSO UNDERSTAND THAT I AM REQUIRED TO INFORM THE PUBLIC ENTITY PRIOR TO ENTERING INTO A CONTRACT IN EXCESS OF THE THRESHOLD AMOUNT PROVIDED IN SECTION 287.017, FLORIDA STATUTES FOR CATEGORY TWO OF ANY CHANGE IN THE INFORMATION CONTAINED IN THIS FORM.

*[Handwritten Signature]*  
 Signature

Sworn to and subscribed before me this 26th day of JUNE, 2017

Personally known λ OR Produced Identification \_\_\_\_\_

*[Handwritten Signature]*

Type of Identification \_\_\_\_\_

Notary Public – State of ~~Florida~~ Alabama

My Commission Expires: 09 12 2018

SEAL OR STAMP

Kerrie A. Noll  
 Notary Public, Mobile County, AL  
 My Commission Expires Sept 12, 2018

**5.7 REQUEST FOR INFORMATION TO SUBMIT WITH IRS W-9 FORM**

Federal Income Tax Law requires a Form 1099 with a valid taxpayer identification number to be filed for payments made in the course of conducting a trade or business. Further, these payments may be subject to Backup Federal Income Tax Withholding for all payees who have not submitted a correct Federal Tax Identification Number at the time of payment.

Please read this form and complete the information thereon before signing and **returning with a copy of your IRS W9 Form**. If you are a corporation, we will not issue you a Form 1099 (Reference: 1.6401-3(c)). However, kindly return this form to document your corporate status.

In order to avoid the possibility of future payments being held subject to Backup Withholding at a rate of 31%, please complete the form printed below and return this letter to the above address or E-mail request to: [mcleighton@ci.stuart.fl.us](mailto:mcleighton@ci.stuart.fl.us).

**VENDOR NAME** CrowderGulf Joint Venture, Inc.

**DBA:** \_\_\_\_\_

**CORPORATE ADDRESS:** 5435 Business Parkway

**CITY:** Theodore **STATE:** AL **ZIP:** 36582

**TELEPHONE:** (800) 992-6207 **FAX:** (251) 459-7433 **ALTERNATE PHONE:** (    ) \_\_\_\_\_

**"THE ABOVE INFORMATION WILL BE USED FOR PURCHASE ORDERS"**

**REMIT TO ADDRESS:** 5435 Business Parkway

**CITY:** Theodore **STATE:** AL **ZIP:** 36582

**TELEPHONE:** (800) 992-6207 **FAX:** (251) 459-7433 **ALTERNATE PHONE:** (    ) \_\_\_\_\_

**COMPANY CONTACT NAME:** John Ramsay

**COMPANY/CONTACT EMAIL ADDRESS:** jramsay@crowdergulf.com

**TYPE OF ORGANIZATION**

- 1.  Corporation
- 2.  Partnership
- 3.  Sole Proprietor
- 4.  Individual
- 5.  Government Agency
- 6.  Other: \_\_\_\_\_

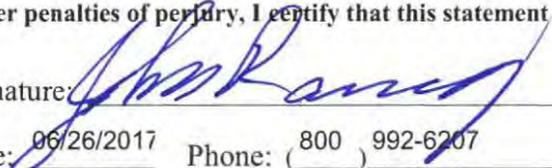
**1099 REPORTING STATUS (Check One):**  Yes  No

**TAXPAYER IDENTIFICATION NUMBER:**

Employer Identification Number: 01 - 0626019 (Or) Social Security Number: \_\_\_\_\_ - \_\_\_\_\_ - \_\_\_\_\_

Print name of Taxpayer if using SS#: \_\_\_\_\_

**Under penalties of perjury, I certify that this statement is accurate and complete.**

Signature:  Title: President & CEO

Date: 06/26/2017 Phone: (800) 992-6207

## Request for Taxpayer Identification Number and Certification

**Give Form to the  
 requester. Do not  
 send to the IRS.**

Print or type See Specific Instructions on page 2.	Name (as shown on your income tax return) <b>CrowderGulf Joint Venture, Inc</b>	
	Business name/disregarded entity name, if different from above	
	Check appropriate box for federal tax classification: <input type="checkbox"/> Individual/sole proprietor <input checked="" type="checkbox"/> C Corporation <input type="checkbox"/> S Corporation <input type="checkbox"/> Partnership <input type="checkbox"/> Trust/estate  <input type="checkbox"/> Limited liability company. Enter the tax classification (C=C corporation, S=S corporation, P=partnership) ▶ <b>C</b>  <input type="checkbox"/> Other (see instructions) ▶	Exemptions (see instructions).  Exempt payee code (if any) _____ Exemption from FATCA reporting code (if any) _____
	Address (number, street, and apt. or suite no.) <b>5435 Business Parkway</b> City, state, and ZIP code <b>Theodore, AL 36582</b>	Requester's name and address (optional)
List account number(s) here (optional)		

<b>Part I Taxpayer Identification Number (TIN)</b>																							
Enter your TIN in the appropriate box. The TIN provided must match the name given on the "Name" line to avoid backup withholding. For individuals, this is your social security number (SSN). However, for a resident alien, sole proprietor, or disregarded entity, see the Part I instructions on page 3. For other entities, it is your employer identification number (EIN). If you do not have a number, see <i>How to get a TIN</i> on page 3.																							
	<table border="1" style="margin: auto;"> <tr><td colspan="9" style="text-align: center;">Social security number</td></tr> <tr><td> </td><td> </td><td> </td><td>-</td><td> </td><td> </td><td> </td><td>-</td><td> </td><td> </td><td> </td></tr> </table>	Social security number												-				-					
Social security number																							
			-				-																
Note. If the account is in more than one name, see the chart on page 4 for guidelines on whose number to enter.	<table border="1" style="margin: auto;"> <tr><td colspan="11" style="text-align: center;">Employer identification number</td></tr> <tr><td>0</td><td>1</td><td>-</td><td>0</td><td>6</td><td>2</td><td>6</td><td>0</td><td>1</td><td>9</td><td> </td></tr> </table>	Employer identification number											0	1	-	0	6	2	6	0	1	9	
Employer identification number																							
0	1	-	0	6	2	6	0	1	9														

<b>Part II Certification</b>	
Under penalties of perjury, I certify that:	
1. The number shown on this form is my correct taxpayer identification number (or I am waiting for a number to be issued to me), and 2. I am not subject to backup withholding because: (a) I am exempt from backup withholding, or (b) I have not been notified by the Internal Revenue Service (IRS) that I am subject to backup withholding as a result of a failure to report all interest or dividends, or (c) the IRS has notified me that I am no longer subject to backup withholding, and 3. I am a U.S. citizen or other U.S. person (defined below), and 4. The FATCA code(s) entered on this form (if any) indicating that I am exempt from FATCA reporting is correct.	
<b>Certification instructions.</b> You must cross out item 2 above if you have been notified by the IRS that you are currently subject to backup withholding because you have failed to report all interest and dividends on your tax return. For real estate transactions, item 2 does not apply. For mortgage interest paid, acquisition or abandonment of secured property, cancellation of debt, contributions to an individual retirement arrangement (IRA), and generally, payments other than interest and dividends, you are not required to sign the certification, but you must provide your correct TIN. See the instructions on page 3.	

<b>Sign Here</b>	Signature of U.S. person ▶	Date ▶ <b>6/5/17</b>
------------------	----------------------------	----------------------

**General Instructions**    **John Ramsay, President & CEO**

Section references are to the Internal Revenue Code unless otherwise noted.

**Future developments.** The IRS has created a page on [www.irs.gov/w9](http://www.irs.gov/w9) for information about Form W-9, at [www.irs.gov/w9](http://www.irs.gov/w9). Information about any future developments affecting Form W-9 (such as legislation enacted after we release it) will be posted on that page.

**Purpose of Form**

A person who is required to file an information return with the IRS must obtain your correct taxpayer identification number (TIN) to report, for example, income paid to you, payments made to you in settlement of payment card and third party network transactions, real estate transactions, mortgage interest you paid, acquisition or abandonment of secured property, cancellation of debt, or contributions you made to an IRA.

Use Form W-9 only if you are a U.S. person (including a resident alien), to provide your correct TIN to the person requesting it (the requester) and, when applicable, to:

1. Certify that the TIN you are giving is correct (or you are waiting for a number to be issued);
2. Certify that you are not subject to backup withholding; or
3. Claim exemption from backup withholding if you are a U.S. exempt payee. If applicable, you are also certifying that as a U.S. person, your allocable share of any partnership income from a U.S. trade or business is not subject to the withholding tax on foreign partners' share of effectively connected income, and

4. Certify that FATCA code(s) entered on this form (if any) indicating that you are exempt from the FATCA reporting, is correct.

**Note.** If you are a U.S. person and a requester gives you a form other than Form W-9 to request your TIN, you must use the requester's form if it is substantially similar to this Form W-9.

**Definition of a U.S. person.** For federal tax purposes, you are considered a U.S. person if you are:

- An individual who is a U.S. citizen or U.S. resident alien,
- A partnership, corporation, company, or association created or organized in the United States or under the laws of the United States,
- An estate (other than a foreign estate), or
- A domestic trust (as defined in Regulations section 301.7701-7).

**Special rules for partnerships.** Partnerships that conduct a trade or business in the United States are generally required to pay a withholding tax under section 1446 on any foreign partners' share of effectively connected taxable income from such business. Further, in certain cases where a Form W-9 has not been received, the rules under section 1446 require a partnership to presume that a partner is a foreign person, and pay the section 1446 withholding tax. Therefore, if you are a U.S. person that is a partner in a partnership conducting a trade or business in the United States, provide Form W-9 to the partnership to establish your U.S. status and avoid section 1446 withholding on your share of partnership income.

## **TAB 8. NON-COLLUSION / CONFLICT OF INTEREST**



# NON-COLLUSION AFFIDAVIT

**County of Mobile**

**State of Alabama**

I, John Ramsay, being duly sworn, am the President and CEO of CrowderGulf Joint Venture, Inc. submitting the attached bid and that I am fully informed respecting the preparation and contents of the attached bid and all pertinent circumstances respecting such bid. Such bid is genuine and is not collusive.

CrowderGulf's officers, representatives and employees have not in any way colluded, conspired, connived or agreed, directly or indirectly sought by agreement or collusion or communication or conference with any other bidder, firm or person to fix any overhead, profit or cost element of this bid price through any unlawful agreement any advantage against the City of Stuart, FL or any person interested in the proposed contract. The prices quoted in the attached bid are fair and proper.

  
\_\_\_\_\_  
John Ramsay, President & CEO

Subscribed and sworn to before me, this 26th day of June, 2017.

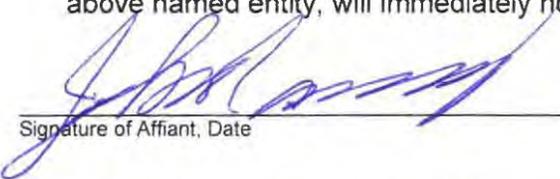
Notary Public   
\_\_\_\_\_  
Kerrie Noll

My Commission Expires 091218

Kerrie A. Noll  
Notary Public, Mobile County, AL  
My Commission Expires Sept 12, 2018

## Conflict of Interest Statement

- 1 John Ramsay, President and Chief Executive Officer of CrowderGulf Joint Venture, Inc. deposes and states that
- 2 The above named entity is submitting an Expression of Interest for the City of Stuart project identified below.
- 3 The Affiant has made diligent inquiry and provides the information contained in this Affidavit based upon his own knowledge.
- 4 The Affiant states that only one submittal for the above project is being submitted and that the above named entity has no financial interest in other entities submitting proposals for the same project.
- 5 Neither the Affiant nor the above named entity has directly or indirectly entered into any agreement, participated in any collusion, or otherwise taken any action in restraint of free competitive pricing in connection with the entity's submittal for the above project. This statement restricts the discussion of pricing data until the completion of negotiations and execution of the Agreement for this project.
- 6 Neither the entity nor its affiliates, nor anyone associated with them, is presently suspended or otherwise ineligible from participating in contract lettings by any local, state, or federal agency.
- 7 Neither the entity, nor its affiliates, nor anyone associated with them have any potential conflict of interest due to any other clients, contracts, or property interests for this project.
- 8 I certify that no member of the entity's ownership, management, or staff has a vested interest in any aspect of or Department of the City of Stuart.
- 9 I certify that no member of the entity's ownership or management is presently applying for an employee position or actively seeking an elected position with the City of Stuart.
- 10 In the event that a conflict of interest is identified in the provision of services, I, on behalf of the above named entity, will immediately notify the City of Stuart in writing.

  
Signature of Affiant, Date

John Ramsay, President & CEO

Typed or Printed Name of Affiant, Title

### State of ALABAMA, County of MOBILE

On this 26th day of June, 2017, before me, the undersigned Notary Public of the State of Alabama,

personally appeared John Ramsay  
(Name of individuals who appeared before notary)

whose name(s) is/are Subscribed to the within instrument, and he/she/they acknowledge that he/she/they executed it. WITNESS my hand and official seal.

  
NOTARY PUBLIC, STATE OF ALABAMA NOTARY  
PUBLIC SEAL OF OFFICE:

Kerrie Noll  
(Name of Notary Public: Print Stamp, or Type as Commissioned.)

Kerrie A. Noll  
Notary Public, Mobile County, AL  
My Commission Expires Sept 12, 2018

Personally known to me,  
or  Produced identification:  
(Type of Identification Produced)

## **TAB 9. ADDITIONAL INFORMATION**



## TAB 9 - OPTIONAL INFORMATION

### CrowderGulf Services Available to the City of Stuart

CrowderGulf has a plan tailored to meet the needs and specific requirements of the City of Stuart. The services provided will consist of furnishing all labor, materials, and equipment to complete and deliver full Emergency Response and Recovery Services. CrowderGulf is able to offer the City the widest possible spectrum of debris management and disaster recovery services which are itemized below:

#### Pre Planning & Training

Annual pre-disaster debris management planning sessions include training, review of emergency management plans, Debris Management Site (DMS) selection and other disaster recovery components.

#### Emergency Road Clearance "PUSH"

CrowderGulf provides push services by making certain that roadways designated the City of \_\_\_\_\_ are clear and passable within 70 working hours from issuance of Notice to Proceed (NTP) with such clearance.



by  
a

#### ROW & ROE Debris Removal

CrowderGulf performs permitting, cleaning, and/or removing FEMA eligible disaster related debris from the public rights-of-way, private property, streets, roads, canals, lakes, ponds and waterways in the City's jurisdiction as directed. Each load of debris is accurately and verifiably recorded on load tickets and presented to the City daily along with requested daily and weekly reports.

#### Development and Operation of DMS

CrowderGulf constructs DMS to handle the volume of debris generated in the City by the disaster. Operation of the DMS includes debris separation, reduction, recycling and proper holding, separating and disposal of hazardous waste and fluids. DMS are fully restored to original condition after project completion. CrowderGulf can also assist in selecting and identifying appropriate DMS locations and provide site specific operational plans.



#### Final Debris Disposal

CrowderGulf disposes of all debris, including reduced debris, in accordance with all applicable federal, state and local laws, standards and regulations. Tipping fees are typically associated with final disposal facilities and can be paid by CrowderGulf and back billed at a later date as a pass through cost at the City's request.

#### Tree Trimming & Removal (Leaners and Hangers)

CrowderGulf performs tree trimming and removal in accordance with American National Standard ANSI A300. Other tasks also associated with tree trimming are tree topping, stump grinding, grubbing, clearing, hauling and disposal of trees to abate imminent and/or significant threats to public health and safety. All Tree work is directed by the City and a FEMA representative.

#### Stump Removal

All stump removal will be conducted following all FEMA 325 regulations. Stumps left on the rights-of-way will be hauled as regular vegetative debris. Only hazardous stumps that meet FEMA stump requirements will be removed upon FEMA approval. Complete documentation will be collected before and after the extraction.

**Demolition**

CrowderGulf provides demolition services and removal of condemned structures buildings that pose a threat to public health and safety. All demolition services requested are commenced with safety and regulatory requirements in place and all state and federal requirements are followed.



and  
local,

**Derelict Vehicle Removal & Abandoned Vehicle Removal**

CrowderGulf can perform all aspects of vessel and vehicle removal from land or water. Also offered is assistance with Ownership records and contact verification procedures. If needed, a storage site is established, maintained and managed for the vessel and/or vehicle holding as may be required by law. Documentation is kept on all stages of the removal of each vessel vehicle from collection to final disposal.

**“The City of Dickinson would like to commend Crowder Gulf for doing an excellent job in clearing Borden's Gully, Geisler's Gully, and Benson's Gully. These guys did an amazing job and we were really impressed with everything they accomplished and the amount of time it took them to finish the project. We had a great experience working with them and are pleased with the work completed.”**

*Ana Garcia, Assistant Public Works Director  
Dickinson, TX*

In  
be

**Removal & Disposal of White Goods & E-Goods**

CrowderGulf is experienced in the special handling of white goods (refrigerators, stoves, ac units, etc.) and e-goods (electronic equipment). All regulations on the proper disposal of hazardous fluids removal are followed.

**Waterway Debris Removal & Shoreline Restoration**

CrowderGulf has completed numerous projects throughout the Southeast removing marine debris from storm water drainage ditches to large rivers and canal systems. Removal of debris from the rivers and canals can require the use of shallow draft boats and barges equipped with knuckle-booms or track-hoes with debris grapples. shallow water areas with limited access and extremely sensitive areas, the debris will be removed by hand labor. CrowderGulf has also completed earthen fill repairs and restoration as well as armored shorelines consisting of rip-rap, (both stone and recycled concrete). Additionally, CrowderGulf has the capabilities and experience to install gabions, geo-web products and various types of bulkheads and retaining walls.

**Sonar Scanning**

CrowderGulf has conducted numerous large scale operations utilizing sonar imagery and underwater video and photography. Sonar scanning is a technological and efficient way to locate and remove sunken marine debris from waterways.

**Technical Disaster Recovery Assistance**

CrowderGulf can provide assistance with all aspects of the Public Assistance Program including damage survey reports, project worksheets, documentation support and consultations/negotiation services and any other technical assistance needed.

**Public Relations**

CrowderGulf can provide assistance with the development and dissemination of press releases relative to debris pick-up operations. Damage Claims by Citizens resulting from CrowderGulf operations are provided a timely and amicable resolution.

**Other services CrowderGulf is experienced in are, but not limited to:**

- |   |  |
|---|--|
| Household Hazardous Waste (HHW)           | Temporary Ice, Water and Other Consumables |
| Levee Construction                        | Hazardous Materials Handling               |
| Land Clearing and Site Preparation        | Historic Property Preservation             |
| Road and Utility Work                     | Temporary Power Services/Generators        |
| Marine Salvage & Consturction             | Dredging & Wetlands Restoration            |
| Pile Driving, Bulkhead & Pier Replacement | Cellular Tower Construction                |
| Bio-Mass Recycling                        | Portable Housing                           |



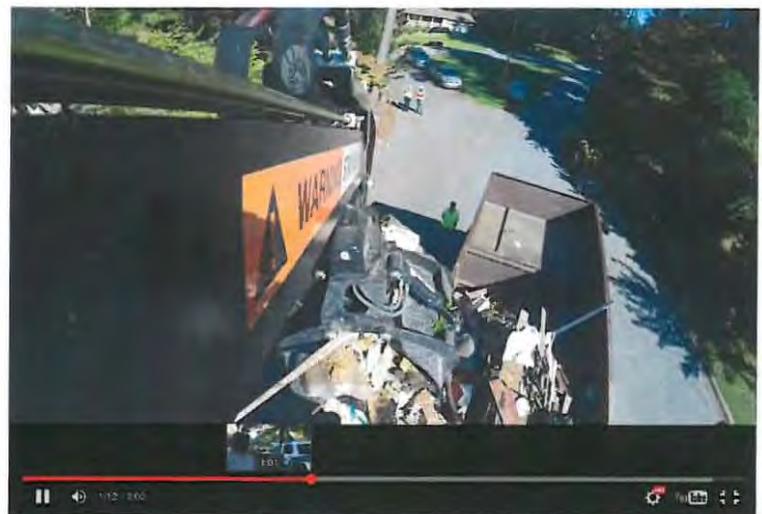
### New Drone & GoPro Capabilities

CrowderGulf has begun utilizing the latest in Drone Technology to investigate and document projects. As of 2015, CrowderGulf has used the **3D Robotics Solo Smart Drones** on its projects. The "CG Disaster Drone" as we call it, has provided beneficial intelligence of existing conditions to help better prepare the response for areas that are still unreachable by truck or boat. The HD video has also aided in our free yearly training we offer all our clients, by providing recent real project experiences to reference.



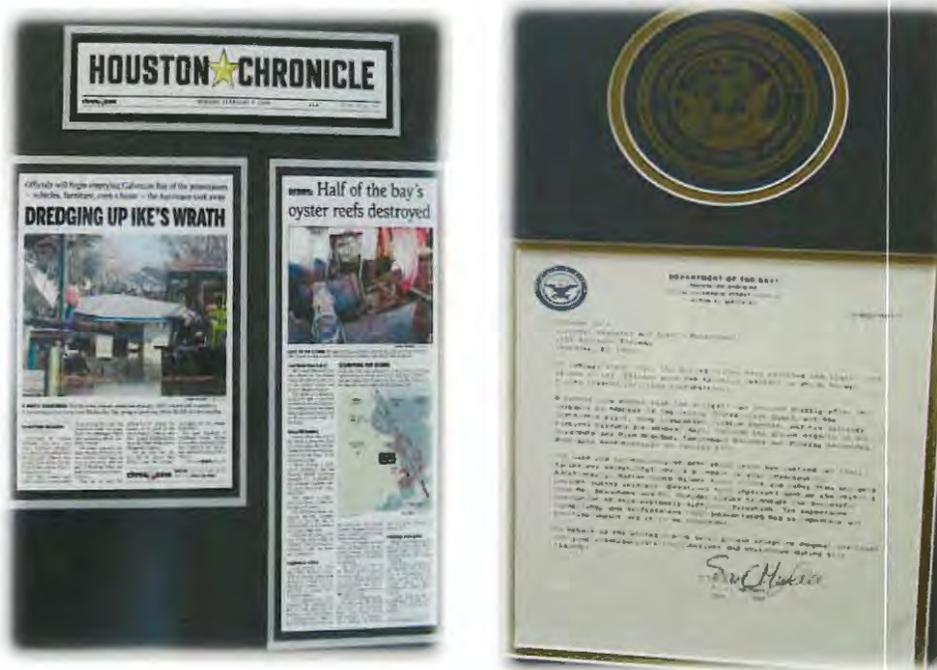
*Aerial video footage of the flood debris removal operation in Richmond County, SC in October of 2015 (left).*

*The HD GoPro Hero4 Cameras can also be attached to equipment during operations as shown in the picture (right) of the flood debris removal from Lexington County, SC in October of 2015.*



## Awards & Accomplishments - Your Success is our Reward!

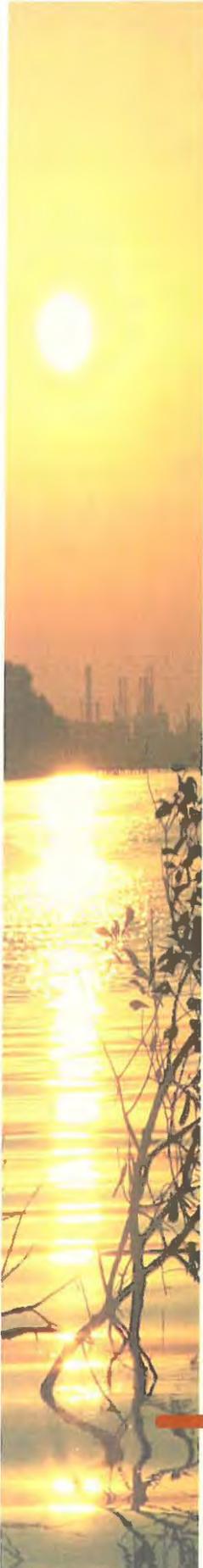
Receiving an award is nice, but helping our clients achieve their goals and return communities to normal is truly our greatest accomplishment. CrowderGulf takes great pride in the fact we have never defaulted on a contract and we have always finished our contractual obligations within the requested time frame identified by our client's contract. Many times we have completed our work ahead of schedule! It is always our goal to help our clients succeed and we have been honored to help two of our most recent clients take advantage of the FEMA Pilot Program for Expedited Debris Removal; Liberty County, GA and Dorchester County, SC. Our ability to bring quality assets in the form of management personnel and equipment resources allowed each of these communities to receive additional reimbursement funds from FEMA, thus saving their community thousands of dollars in recovery costs. Whether it be innovative recycling ideas, helping with debris plan review and edits or simply offering helpful suggestions, CrowderGulf is here to help make your disaster recovery a successful operation!



APWA Texas Chapter Project of the Year for 2016.



# TAB 10. ADDENDA





# City of Stuart

121 SW Flagler Avenue • Stuart • Florida 34994  
Department of Financial Services  
Procurement & Contracting Services Division

Lenora Darden, CPPB  
Procurement Manager  
[purchasing@ci.stuart.fl.us](mailto:purchasing@ci.stuart.fl.us)

Telephone (772) 288-5308  
Fax: (772) 600-1202  
[www.cityofstuart.us](http://www.cityofstuart.us)

Date: June 21, 2017  
To: All Prospective Proposers  
Subj: Addendum #1 to RFP# 2017-167, Debris Removal Services

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## ADDENDUM #1

The purpose of this addendum is to respond to questions submitted by potential proposers for clarification of the RFP as follows:

- Question:** Schedule A - How does the City intend to evaluate pricing? Will all line items be added up to attain a single number, or will quantities be assigned? If quantities will be assigned can the City disclose the quantities that will be assigned to each line item?

**Answer:** Schedule A & B pricing will be evaluated by overall pricing and scored by points 0 to 10.
- Question:** Schedule B - Will schedule B be considered in the pricing evaluation? If so, how will it be factored into Schedule A's evaluation?

**Answer:** Schedule A & B pricing will be evaluated by overall pricing and scored by points 0 to 10.
- Question:** Schedule A - Line Item #3, Should appliances be included?

**Answer:** Item 3 should exclude appliances. See revised schedule attached.
- Question:** Schedule A - Line item 6 - FEMA will reimburse at a per stump rate on hazardous stumps, not per yard. (stumps greater than 24"), would the city change the UOM to reflect a per stump price?

**Answer:** Yes, Bid Item 6 will be changed to per stump. See revised schedule attached.
- Question:** Schedule A - Line Item #10 - Please clarify if burning debris is to be Open Burning or via Air Curtain Incineration?

**Answer:** If approved, air curtain incineration.
- Question:** Schedule A - Line item 12- Will the City add consolidation of C&D to the description? Please confirm if reduction of C&D debris will be by compaction?

**Answer:** No. Not by compaction. Shredding or grinding will be acceptable.

7. **Question:** Schedule A – Line item 14- Would the City remove white goods from the description? White good removal should be a separate line item, as well as Freon removal from white goods?
- Answer:** Yes, a separate line item shall be inserted for white goods (each), and a separate line item shall be included for Freon removal (each). See revised schedule attached.
8. **Question:** Collection and disposal of E-Waste and Household Hazardous Waste was not addressed in the RFP – Will the City consider adding line items for this type of waste?
- Answer:** Yes, separate line item shall be included for E-Waste and Household Hazardous Waste. See revised schedule attached.
9. **Question:** Tipping Fees were not addressed in the RFP. Will Disposal Fees/Tipping Fees be treated as a Pass-Through expense whereby the Contractor pays for disposal and invoices the City for direct reimbursement with no markup? Please confirm that disposal fees/Tipping Fees are not to be included in our proposed unit rates?
- Answer:** Disposal fees will be a pass-through with supporting documentation.
10. **Question:** The nature of the services required in the RFP does not contemplate Payment/Performance Bonds. We are respectfully requesting the City to waive this obligation as these bonds are used in construction contracts where the obligations for faithful performance are tied to specific milestones and contract terms – the services required under this RFP are for consulting services?
- Answer:** No, the City will not waive the performance and payment bond requirement. This is only required after the awarded vendor receives the Notice to Proceed. There may be consideration to waive the performance and payment bond requirement at the renewal period, subject to demonstrated successful performance.
11. **Question:** Who will provide the locations of the TDSR or Debris Management sites (DMS)?
- Answer:** The City of Stuart has an FDEP approved site.

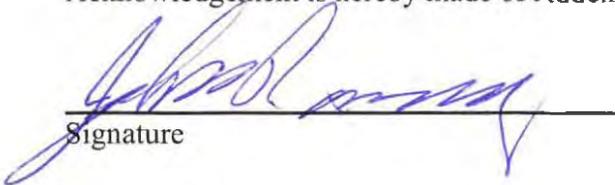
**All other terms and conditions of this RFP remain unchanged.**

This Addendum shall be considered an integral part of the RFP and Contract Documents and this Addendum must be acknowledged, signed and returned with your submittal **by 2:30 p.m. on June 28, 2017**. Failure to comply will result in disqualification of your submittal. All inquiries must be in accordance with Item 1.6 of the RFP.



Lenora Darden, CPPB  
Procurement Manager  
City of Stuart, Florida

Acknowledgement is hereby made of Addendum #1 to RFP# 2017-167, Debris Removal Services.



Signature

CrowderGulf Joint Venture, Inc  
Firm

06/26/2017  
Date

jramsay@crowdergulf.com  
Email Address

**EXHIBIT B**

**"ORIGINAL RFP AS ISSUED BY CITY, INCLUDING ALL ADDENDA"**



# City of Stuart

121 SW Flagler Avenue • Stuart • Florida 34994  
Department of Financial Services  
Procurement and Contracting Services Division

Lenora Darden, CPPB  
Procurement Manager  
[purchasing@ci.stuart.fl.us](mailto:purchasing@ci.stuart.fl.us)

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Fax: (772) 600-0134  
[www.cityofstuart.us](http://www.cityofstuart.us)

## **LEGAL NOTICE FOR RFP #2017-167**

### **DEBRIS REMOVAL SERVICES**

The Stuart City Commission, Stuart, Florida is soliciting qualified firms to provide disaster debris removal, reduction, and disposal service resulting from hurricanes or other disasters. These services may include, but are not limited to: clearing and/or removing debris from public and private property, rights-of-way, streets, and roads in accordance with the specifications.

A complete RFP package can be requested from Onvia DemandStar at <http://www.demandstar.com>, or by calling (800) 711-1712. A complete RFP package may also be obtained by contacting the City's Procurement Office at 772-288-5320 or by email at [purchasing@ci.stuart.fl.us](mailto:purchasing@ci.stuart.fl.us). The City of Stuart is not responsible for the content of any RFP package received through any 3<sup>rd</sup> party service or any source other than DemandStar by Onvia or the City of Stuart Procurement Division.

In compliance with the Americans with Disabilities Act (ADA), anyone desiring to attend this proposal opening who needs a special accommodation should contact the City's ADA coordinator at 772-288-5306 or TDD at 772-288-5302 at least 48 hours in advance of the meeting, excluding Saturday and Sunday.

Firms desiring to provide the services described above shall submit one (1) original and four (4) copies with **one (1) electronic copy (PDF format preferred) on a CD or flash drive** of their proposals, containing all of the required information **no later than 2:30 pm, June 28, 2017**. Submittals will be accepted by hand delivery overnight delivery or by U.S. Mail to Procurement and Contracting Services Division, 121 SW Flagler Avenue, Stuart, Florida 34994. Submittals received after that date and time will not be accepted or considered and will be retained unopened. Submittals will be opened as soon as practicable thereafter.

**Mail/Overnight/Hand Deliver Submittal Responses to:**  
**Stuart City Hall**  
**Procurement & Contracting Services Office**  
**121 S.W. Flagler Avenue**  
**Stuart, Florida 34994**

**Mark outside of envelope: RFP #2017-167-"Debris Removal Services"**

**Publish Date: June 5, 2017**

Stuart City Commission  
City of Stuart, Florida

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## **PART I GENERAL INFORMATION**

### **1.1 OVERVIEW**

This Request for Proposal (RFP) provides guidelines for the submission of proposals in response to the City of Stuart's solicitation for firms and individuals to provide all labor, equipment, and materials necessary to provide Debris Removal Services as described herein.

The following instructions are given for the purpose of guiding proposers in properly preparing their submittals. These directions have equal force and weight with the specifications and strict compliance is required with all of these provisions; including the Federal Emergency Management Agency, Stafford Act, Federal procurement standards / Uniform Rules which are codified at 2 C.F.R. Part 200.317 through 200.326, and emergency protective measures.

The City is soliciting proposals from highly qualified Contractors with experience in the specialized management of disaster response labor for the removal of debris along with the preparation, response, recovery, and mitigation phases of any emergency or disaster, including removal, processing, and lawfully dispose of disaster generated debris (other than hazardous materials and household putrescible garbage) from public property and public rights-of-way in the City of Stuart Florida in response to an emergency event such as, but not limited to, hurricane(s) or other natural or manmade disaster(s). Contractors must have the capability to rapidly respond to wide scale debris volumes typically produced in hurricanes, tornadoes, and other disaster types as well as small scale debris volumes.

The Contractor must handle debris management activities in the City of Stuart Florida in accordance with applicable regulations of the Federal Emergency Management Agency (FEMA), Federal Highway Administration (FHWA), Florida Department of Transportation (FDOT), Florida Department of Health (FDH), Natural Resources Conservation Services (NRCS), South Florida Water Management District (SFWMD), and the Florida Department of Environmental Protection (FDEP) in conjunction with the City's needs. The Contractor shall have an excellent understanding of the documentation involved for the reimbursement from FEMA, FHWA, or Other Federal Agencies, and the State relief programs to make the process of cost recovery efficient and accurate. The processes and documentation required will be in strict compliance with FEMA, FHWA, or Other Federal Agencies, and other State relief programs regulations regarding edibility.

This Proposal is being solicited in accordance with the Procurement Requirements for Federal grants, as provided for in Title 2 Code of Federal Regulations (CFR) Part 200.under the Public Assistance Program.

### **1.2 DEFINITIONS**

"Proposer" shall mean Contractors, consultants, respondents, organizations, firms, or other persons submitting a response to this Request for Proposal.

"Stafford Act Grant Programs" The Robert T. **Stafford** Disaster Relief and Emergency Assistance **Act** (**Stafford Act**) is a United States federal law designed to bring an orderly and systemic means of federal natural disaster assistance for state and local governments in carrying out their responsibilities to aid citizens.

### **1.3 ISSUING OFFICE AND LOCATION OF PROPOSAL OPENING**

Office of Procurement and Contracting Services Division  
City of Stuart  
121 S.W. Flagler Avenue  
Stuart, Florida 34994

### **1.4 CONTRACT AWARD**

The City of Stuart anticipates entering into a contract with the proposer who submits the proposal judged by the City to be most advantageous. The City anticipates awarding one contract, but reserves the right to award to more than one, if it's in the City's best interests to do so. The proposer understands that this RFP does not constitute an offer or a contract with the City. A contract shall not be deemed to exist, and is not binding, until proposals are reviewed and accepted by the City and executed by all parties. A sample Contract is attached to this RFP. The City anticipates that the final contract will be in substantial conformance with the Sample Contract; nevertheless, proposers are advised that any contract which may result from the RFP is subject to negotiation and may deviate from the Sample Contract, if in the City's opinion, such deviation is reasonable, justifiable, and serves the best interest of this procurement and the City.

In the event the parties are unable to negotiate terms acceptable to the City, the City may determine to enter negotiations with the second, most responsive and responsible proposer determined by the selection committee, or it may re-solicit proposals.

The City reserves the right to reject all proposals, to waive non-material, technical variances in the proposal, to abandon the project or to solicit and re-advertise for other proposals. The City may in its discretion waive any informalities and irregularities contained in a proposal or in the manner of its submittal and award a contract thereafter.

### **1.5 DEVELOPMENT COSTS**

Neither the City, nor its' representatives shall be liable for any expenses incurred in connection with preparation of a response to this RFP. Proposers should prepare their proposals simply and economically, providing a straightforward and concise description of the proposer's ability to meet the requirements of the RFP.

### **1.6 INQUIRIES**

The City will not respond to oral inquiries. Interested proposers may contact the Procurement Office, regarding questions about the proposal at email: [purchasing@ci.stuart.fl.us](mailto:purchasing@ci.stuart.fl.us) or facsimile: (772) 600-0134. The Procurement Office will also receive written requests for clarification concerning the meaning or interpretation of this RFP, until seven (7) days prior to the submittal date. Questions shall be faxed or emailed with reference to the RFP number. All proposers are expected to carefully examine the proposal documents. Any ambiguities or inconsistencies should be brought to the attention of the City through written communication with the City prior to opening of the proposals.

Respondents may not contact any member of the selection committee, City employee or City elected official during this solicitation process. All questions or requests for clarification must be routed through the Procurement Office.

## **1.7 TIMETABLES**

The City and proposers shall adhere to the following schedule in all actions concerning this RFP:

- A. On June 5, 2016 the City issues the RFP.
- B. From June 5, 2017 to June 21, 2017, the City will receive and answer written inquiries received by fax, mail or email.
- C. The City must receive the proposals by the closing time and date of 2:30 PM on June 28, 2017.
- D. The City will review and evaluate the proposals in a timely manner.
- E. Short listed firms may be scheduled for presentations/clarifications as detailed in 4.1 below.
- F. The City may enter into a contract after obtaining appropriate approvals and conducting negotiations.
- G. Anticipate effective date of the Contract for these services is intended on or about August 1, 2017.

## **1.8 DELAYS**

The City may delay scheduled due dates, if it is to the advantage of the City to do so. The City will notify proposers of all changes in scheduled due dates by written addenda submitted to the City.

## **1.9 QUALIFICATION SUBMISSION AND WITHDRAWAL**

The City will receive all proposals at the following addresses:

**Stuart City Hall  
Procurement & Contracting Services Division  
121 S.W. Flagler Avenue  
Stuart, Florida 34994**

To facilitate processing, please mark the outside of the envelope as follows: **RFP #2017-167 “Debris Removal Services”** The envelope shall also include the proposer's return address.

Respondents shall submit one (1) original and four (4) copies of the proposal submittal with each marked "COPY", and **one (1) electronic copy (PDF format preferred) on a CD or flash drive** in a sealed envelope marked as noted above. A proposer may submit the proposal by personal delivery, mail, or express shipping service.

***THE CITY MUST RECEIVE ALL PROPOSALS BY  
2:30 P.M. JUNE 28, 2017.***

Due to the irregularity of mail service, the City cautions proposers to assure actual delivery of mailed or hand-delivered proposals directly to the City's Procurement Office, as specified above, prior to the deadline set for receiving proposals. Telephone confirmation of timely receipt of the proposal may be made by calling (772) 288-5320, before proposal closing time. A proposal received by the City Procurement Office after the established deadline will be retained unopened.

Proposers may withdraw their proposal submissions by notifying the City in writing at any time prior to the deadline for proposal submittal. Proposers may withdraw their submissions in person or by an authorized representative. Proposers and authorized representatives must provide the letter of withdrawal, picture identification, proof of authorization (in the case of authorized representatives), and provide the City

with a signed receipt for the withdrawn proposal. After the deadline, proposals once opened, become a public record of the City and are subject to the provisions of the Florida Public Records Law. As such they are subject to public disclosure in accordance with Chapter 119, Florida Statutes.

#### **1.10 ADDENDA**

If revisions become necessary, the City will provide written addenda to all respondents who received the Request for Proposals. All addenda issued by the City of Stuart in regard to this RFP shall be acknowledged. Failure to acknowledge all addenda may result in disqualification.

The City will make every effort to notify registered Proposers by email that an addendum has been made to the RFP. The City shall not be responsible for providing notice of addenda to potential proposers who receive a RFP package from sources other than the City or DemandStar by Onvia.

All addenda issued by the City must be acknowledged within the proposal at the time it is submitted to the City.

#### **1.11 EQUAL OPPORTUNITY**

The City recognizes fair and open competition as a basic tenet of public procurement and encourages participation by minority and women owned business enterprises.

#### **1.12 INSURANCE**

The respondent, if awarded a contract, shall maintain insurance coverage (Item 5.2) reflecting the minimum amounts and coverages as required by the City.

#### **1.13 PUBLIC ENTITY CRIMES**

A person or affiliate who has been placed on the convicted vendor list following a conviction for a public entity crime may not submit proposals or contract with the City for construction of a public building or public works; may not submit bids for leases of real property to a public entity; may not be awarded or perform work as a contractor, supplier, subcontractor, or consultant under a contract with any public entity; and may not transact business with any public entity in excess of the threshold amount provided for in s. 287 for CATEGORY TWO for a period of 36 months from the date being placed on the convicted vendor list. Questions regarding this statement should be directed to the State of Florida, Bureau of State Procurement (850) 488-8440.

#### **1.14 SUSPENDED VENDOR**

An entity or affiliate who has been placed on the State of Florida Suspended Vendor List will not be considered for award. The Suspended Vendor List is available on the State's website at:

[http://dms.myflorida.com/business\\_operations/state\\_purchasing/vendor\\_information](http://dms.myflorida.com/business_operations/state_purchasing/vendor_information)

#### **1.15 MINORITY AND WOMEN OWNED BUSINESS ENTERPRISES**

The City of Stuart, Florida is committed to providing opportunities for all small business, with special attention directed to minority and women owned firms. The City of Stuart encourages contractors to use minority and women owned businesses as subcontractors. While the City does not have a preference or set aside program, it is the desire of the City that small businesses be assisted in participating in this work. If you have any difficulty in determining the requirements of this RFP, or in filling out the documents, please call (772) 288-5320 or write to [purchasing@ci.stuart.fl.us](mailto:purchasing@ci.stuart.fl.us). This is the policy of the City Commission of the City of Stuart, Florida as evidenced by various sections of the Florida Statutes and local City Ordinances.

## **1.16 ASSIGNMENT & SUBCONTRACTING**

The successful proposer will not be permitted to assign its contract with the City without obtaining prior written approval of the City of Stuart. If a vendor subcontracts or subleases employees for any portion of this contract **for any reason**, the proposer must include, in writing the **name and address of the Subcontractor or leased employee/firm, and must obtain all the same insurance requirements, licensing, and certification requirements with prior approval by the City**. Name of the person to be contacted, include telephone number and extent of work to be performed. This information is to be submitted with RFP response (Item 5.4). If vendor should need to change subcontractor information, changes are subject to the approval by the City. The City reserves the right to reject a proposal of any proposer if the proposal names a subcontractor or leased employee who has previously failed in the proper performance of an award or failed to deliver on time contract of a similar nature, or who is not in a position to perform properly under this award.

## **1.17 PROPOSAL AS PUBLIC DOMAIN**

All documents and other materials made or received in conjunction with this project will be subject to public disclosure requirements of Chapter 119, Florida Statutes. The proposal will become part of the public domain upon opening. **Vendors shall not submit pages marked “proprietary” or otherwise “restricted”.**

## **1.18 PUBLIC RECORDS: Public Records Relating to Compliance, Request for Records; Noncompliance, & Civil Action**

**Note: If the Contractor has questions regarding the application of Chapter 119, Florida Statutes, to the Contractor’s duty to provide public records relating to this contract, contact the office of the City Clerk as the custodian of Public Records for the City of Stuart, and all the respective departments at 772-288-5306 or [cwhite@ci.stuart.fl.us](mailto:cwhite@ci.stuart.fl.us) , City of Stuart, City Clerk 121 SW Flagler Avenue, Stuart, Fl. 34994 per F.S. 119.12.**

In compliance with F.S. 119.0701 the Contractor shall:

- A. Keep and maintain public records required by the public agency to perform the service.
- B. Upon request from the public agency’s custodian of public records, provide the public agency with a copy of the requested records or allow the records to be inspected or copied within a reasonable time at a cost that does not exceed the cost provided in this chapter or as otherwise provided by law.
- C. Ensure that public records that are exempt or confidential and exempt from public records disclosure requirements are not disclosed except as authorized by law for the duration of the contract term and following completion of the contract if the contractor does not transfer the records to the public agency.
- D. Upon completion of the contract, transfer, at no cost, to the public agency all public records in possession of the contractor or keep and maintain public records required by the public agency to perform the service. If the contractor transfers all public records to the public agency upon completion of the contract, the contractor shall destroy any duplicate public records that are exempt or confidential and exempt from public records disclosure requirements. If the contractor keeps and maintains public records upon completion of the contract, the contractor shall meet all

applicable requirements for retaining public records. All records stored electronically must be provided to the public agency, upon request from the public agency's custodian of public records, in a format that is compatible with the information technology systems of the public agency.

- E. A request to inspect or copy public records relating to a public agency's contract for services must be made directly to the public agency. If the public agency does not possess the requested records, the public agency shall immediately notify the contractor of the request, and the contractor must provide the records to the public agency or allow the records to be inspected or copied within a reasonable time.
- F. If a contractor does not comply with the public agency's request for records, the public agency shall enforce the contract provisions in accordance with the contract.
- G. A contractor who fails to provide the public records to the public agency within a reasonable time may be subject to penalties under F.S. 119.10.
- H. If a civil action is filed against a contractor to compel production of public records relating to a public agency's contract for services, the court shall assess and award against the contractor the reasonable costs of enforcement, including reasonable attorney fees, if:
  - 1. The court determines that the contractor unlawfully refused to comply with the public records request within a reasonable time; and
  - 2. At least 8 business days before filing the action, the plaintiff provided written notice of the public records request, including a statement that the contractor has not complied with the request, to the public agency and to the contractor.
- I. A notice complies with subparagraph 2 above, if it is sent to the public agency's custodian of public records and to the contractor at the contractor's address listed on its contract with the public agency or to the contractor's registered agent. Such notices must be sent by common carrier delivery service or by registered, Global Express Guaranteed, or certified mail, with postage or shipping paid by the sender and with evidence of delivery, which may be in an electronic format.
- J. A contractor who complies with a public records request within eight (8) business days after the notice is sent is not liable for the reasonable costs of enforcement.

#### **1.19 LICENSES**

Proposers, both corporate and individual, must be fully licensed and certified for the type of work to be performed in the State of Florida at the time of RFP receipt. The proposal of any Proposer that is not fully licensed and certified shall be rejected.

#### **1.20 BUSINESS TAX RECEIPT**

Proposer shall comply with Business Tax Receipt requirements for their business location. A copy of the business tax receipt or proof of exemption shall be included with proposer's submittal and completion of Item 5.7.

## 1.21 CONTRACT TERM

At all times during the term of the contract, the successful Contractor shall act as an independent Contractor and at no time shall be considered an agent or partner of the City.

- A. **Contract Period:** This contract shall be awarded for an initial term of one (1) year subsequent to approval by the proper City authorities. The contract may be renewed for four (4) additional one year periods provided both the successful proposer and the City agree and all terms and conditions remain the same. Any contract or amendment resulting from this solicitation shall be subject to fund availability and mutual written agreement between the City and the successful proposer. Extension of the contract for additional thirty (30) day periods for the convenience of either party shall be permissible at the mutual consent of both parties not to exceed six (6) months.
- B. **Option to Extend:** The performance period of any contract resulting from this solicitation may be extended upon mutual agreement between the contractor and the City of Stuart with no change in terms or conditions. Any extension of performance period under this provision shall be in one-year increments. The contract may be renewed for four (4) additional one-year periods, provided both parties are in agreement. Total contract length, including individual one-year extensions, shall not exceed five (5) years. Consideration of price increases at each renewal period will be given provided such escalations are justified, reasonable and acceptable to the City. Any price increases must be documented and approved by the City of Stuart. It is also expected that de-escalation of prices will be extended to the City if the market so reflects.

## 1.22 CONTRACT AMENDMENT

The City may also require additional services not specifically identified in the contract. The Contractor agrees to provide such services, and shall provide the City prices on such additional services based upon a formula or method which is the same or similar to that used in establishing the prices in this proposal. If the price(s) offered are not acceptable to the City, and the situation cannot be resolved to the satisfaction of the City, the City reserves the right to procure those services from other vendors or to cancel the contract. Furthermore, the City reserves the right to delete or revise items and services under this solicitation at any time during the contract period when and where deemed necessary. Deletions may be made at the sole discretion of the City at any time during the contract period. Items revised must be mutually agreed upon in writing by the Contractor.

## 1.23 TERMINATION CLAUSES

- A. **Termination for Convenience:** The City upon a thirty (30) day written notice to the other party may terminate this Agreement with or without cause. In the event of any termination, the Contractor shall be paid for all services rendered to the date of termination.
- B. **Termination for Cause:** The obligation to provide further services under this Agreement may be terminated by the City upon seven (7) days written notice in the event of failure by the Contractor to perform in accordance with the terms hereof through no fault of the City.
- C. **Default:** In the event that the Contractor cannot respond adequately to the needs of the City by any reason, the Contractor shall advise the City, as soon as possible, and further advise as to the length of said inability. The City may then consider said inability to be a breach of this Contract and may undertake the necessary work through its own services or those of another Contractor. The City shall have the right to deduct the cost incurred in having to provide said services from the payments to be made to the Contractor under this Contract

## **1.24 NON EXCLUSIVE CONTRACT**

Contractor agrees and understands that the contract shall not be construed as an exclusive arrangement and further agrees that the City may, at any time, secure similar or identical services at its sole option. The successful proposer will be an independent contractor and the individual(s) assigned to work for the City by the provider will be approved by the City and will not be a City employee.

## **1.25 STANDARDS/REGULATIONS**

The City reserves the right to request documentation of Contractor's compliance with standards and regulations to include, but not be limited to: OSHA, required employee safety & health training, written safety and health programs. Contractor services shall also comply with all applicable federal, state and local requirements, including but not be limited to, Florida Department of Environmental Protection (FDEP).

## **1.26 BACKGROUND INFORMATION**

As part of the evaluation process, the City reserves the right, to require a Proposer to submit such evidence of his/her qualifications as it may deem necessary, and may consider any evidence available to it as to the qualifications and abilities of the Proposer, including past performance (experience) with the City by the Proposer or any of their Owners.

## **1.27 REFERENCES/RECORD CHECK**

As part of the evaluation process, the City may conduct an investigation of references, including but not limited to, a record check of consumer affairs complaints (Item 5.3). Proposer's submission of their RFP constitutes acknowledgment of the process and consent to investigate. City is the sole judge in determining Proposer's qualifications.

## **1.28 PERFORMANCE EVALUATION**

Throughout the contract period the vendor(s) performance will be monitored by City staff. If vendor performance fails to meet the standards specified and receives an unacceptable rating, the City may without cause and without prejudice to any other right or remedy, terminate the contract whenever the City determines that such termination is in the best interest of the City. Vendor's receiving an unacceptable rating will be notified by certified mail. Contract termination shall be served by written notice by the Procurement Division.

## **1.29 PRICING AND INVOICING**

The City requires a firm price for each contract period. Invoices will be checked to confirm compliance with quoted pricing. Failure to hold prices firm through each contract term may be grounds for contract termination. Payment will be paid upon completion and acceptance of the work, net 30 days.

# **PART II STATEMENT OF WORK**

## **2.1 PURPOSE**

The City of Stuart is soliciting proposals from qualified, experienced firms to furnish all labor, equipment, materials and incidentals required to accomplish the work for Debris Removal Services, including but not limited to, reduction, and disposal services resulting from hurricanes or other disasters.

## **2.2 WORK OBJECTIVE**

Contractor shall;

- A. Remove vegetative debris, including stumps, leaning trees and hanging limbs from City rights-of-way and/or public property and haul to a temporary debris volume reduction site or permitted landfill as determined by the City's Project Manager. Backfill for holes created by stump removal is also required.
- B. Remove mixed debris (appliances, household items) and construction and demolition (C&D) debris from City rights-of-way and/or public property and haul to the Martin County Landfill or other alternative sites as determined by the City's Project Manager.
- C. Chip vegetative debris (limbs and branches) at locations inaccessible to normal debris removal equipment and haul the resulting chips to the designated temporary or permanent storage site or permitted landfill as determined by the City's Project Manager.
- D. Operate and maintain the City's vegetative debris volume reduction site(s) at a location(s), to be selected by the City's Project Manager. Volume reduction may be by chipping and grinding.
- E. Provide and staff observation tower at vegetative debris volume reduction site(s).
- F. Prepare and maintain ingress road for hauling operations at vegetative debris volume reduction site(s).
- G. Haul and dispose of reduced vegetative debris (i.e., chips and mulch) to a permitted site by the Florida Department of Environmental Protection.
- H. Prepare and close vegetative debris volume reduction site(s).
- I. Remove sand from roads, streets, and rights-of-way; screening sand and returning clean sand to designated sites.
- J. Assist the City in the preparation of FEMA and other required agency reports for reimbursement.
- K. Coordinate with FEMA, the Florida Division of Emergency Management, FDOT, and other agencies to ensure the debris-related activities meet each agency's requirements for reimbursement eligibility.
- L. Provide data necessary to provide substantiation for FEMA and state reimbursement.
- M. As directed, perform other disaster response and recovery activities as necessary.

## **2.3 ADDITIONAL INFORMATION**

- A. It is hereby made a part of this agreement that before, during and after a public emergency, disaster, hurricane, flood or Act of God that the municipal government, through the City of Stuart, shall require a "first priority" basis for goods and services. It is vital and imperative that the majority of citizens are protected from any emergency situation that threatens public health and safety.

- B. Contractors must have the resources necessary to perform all aspects related to the scope of this RFP including the ability to manage a major workforce including possibly multiple sub-contractors and cover the expenses associated with a major recovery operation prior to the initial payment and between subsequent payments, as well as providing the necessary bonding and insurance coverage.
- C. Contractor's experience with and knowledge of FEMA regulations and procedures will be vital to the City's successful recovery efforts. Experience with and knowledge of FEMA regulations and procedures is an evaluative criterion and will be used as part of the evaluation process.
- D. Contractor shall furnish the City in advance with specific written schedules. The Contractor shall also provide the City with a written summary of all work completed at the end of each shift. These documents shall be submitted to the Project Manager or designee.
- E. The City is held totally free from liability and the Contractor is totally liable and insured for any and all physical injury and/or property damage incurred by the Contractor and/or his employees in performance of the contractual duties of any work agreement. It is the Contractor's responsibility to notify the City within 24 hours of any injury occurring on the job.

## **2.4 WORKMANSHIP**

- A. No activity shall be carried out in a manner that will disrupt, inconvenience or endanger any member of the public, neither pedestrian nor vehicular.
- B. At the end of each maintenance day; all walks, drives, roads, and open space areas will be free of any loose materials, trash or debris.
- C. Contractor is responsible for all physical damage to the property, caused by his workmanship, and agrees to pay for repair or replacement of all damaged property immediately.

## **2.5 STAFFING**

- A. Contractor and/or his designated supervisor will be on the premises at all times while the Contractor's work force and/or his equipment are on the premises.
- B. All employees of Contractor shall be thoroughly trained to act in a professional manner and shall be able to communicate clearly with customers in the English language. The Contractor shall control and correct objectionable conduct, demeanor and appearance, of its employees as requested by the City.
- C. Contractor's employees shall not be considered employees of the City. Contractor understands that their employees shall be independent thereof and shall have no claim against the City as to pension, workers compensation, unemployment compensation, insurance, salary, wages or other employee rights or privileges granted by operation of law or by City of Stuart.
- D. All personnel shall be required to wear proper safety attire, which, at a minimum, includes a standard shirt carrying company name and/or logo, fluorescent vest, and any personal protective equipment (PPE) that represents a good appearance to maintain a professional code of conduct.
- E. All subcontractors working for the Contractor, are the Contractor's responsibility, and must be approved by the City prior to work performance.

## **2.6 START OF WORK**

It is hereby understood and mutually agreed by and between parties hereto that the time of completion is an essential condition of this contract. By submitting a proposal response, successful proposer agrees to start the work within 24 hours of issuance of Notice to Proceed.

## **2.7 INSPECTION & DIRECTION**

The Project Manager or an appointed inspector will make final inspection of the work covered by this contract when it is completed and finished in all respect in accordance with specifications and must be approved before payment is made. Appointments for the final inspection shall be made one (1) day in advance.

## **2.8 PERFORMANCE & PAYMENT BONDS**

The successful proposer, when provided a notice to proceed, shall be required to furnish payment and performance bonds with a carrier duly licensed and authorized to do business in the State of Florida, equal to one hundred percent (100%) of the total amount of the contract to assure faithful performance and timely payments to all persons providing labor, materials or supplies used in the performance of the work.

## **2.9 PROTECTION OF PROPERTY/PERSONNEL**

- A. Contractor shall at all times guard against damage or loss to the property of the City of Stuart or that of other vendors or contractors, and shall be held responsible for replacing or repairing any such loss or damage. The City may withhold payment or make such deductions, as deemed necessary, to ensure reimbursement or replacement for loss or damage to property through negligence of the successful proposer or their agents.
- B. Contractor shall remove from the job site and properly dispose of all residues at the end of each and every workday. Materials and equipment left on site overnight shall be well marked and identified as to insure public safety. No materials or equipment are to be left on site over a weekend, unless arrangements have been made with, and prior approval obtained from, applicable County personnel. Any materials and/or equipment left on site shall be done with the Contractor, fully and totally responsibility for its security. Any loss of materials or equipment due to theft, vandalism, etc., shall be the total responsibility of the Contractor.
- C. Contractor shall at all times guard against injury to its employees. The Contractor shall properly fence and secure the construction site(s) at all times, including evenings and weekends and in accordance with Item 2.3D. The Contractor must, at all times, comply with State of Florida and OSHA safety regulations.
- D. The contractor is reminded of the importance of the safety requirements contained in OSHA, EPA, and other State and Federal Laws that address the safe work environment. This includes the monitoring and safety of all employees who will be performing any work under this service.
- E. Contractor shall use equipment and perform work in a manner to prevent damages to the City of Stuart infrastructure facilities and adjacent ROWs, including all landscaped areas. The contractor

shall repair any damages caused by the contractor's equipment in a timely manner at no expense to the City of Stuart. All loading equipment shall have street tracks and wheels to operate on the street/road using buckets and/or boom and grapple devices to remove and load the debris. Any damage to private property, sidewalks, curbs, or streets shall be repaired at the expense of the contractor.

- F. Contractor shall also provide signs, barricades, and/or flashing lights, as necessary, for the protection of the work and the safety of the public.

## **2.10 PART 200-UNIFORM ADMINISTRATIVE REQUIREMENTS, COST PRINCIPLES, AND AUDIT REQUIREMENTS FOR FEDERAL AWARDS**

The procurement standards must be met in accordance with the following categories:

- General procurement standards (2 C.F.R. Part 200.318).
- Competition (2 C.F.R. Part 200.319).
- Methods of procurement (2 C.F.R. Part 200.320).
- Contracting with small and minority businesses, women's business enterprises, and area labor surplus firms (2 C.F.R. Part 200.321).
- Procurement of recovered materials (2 C.F.R. Part 200.322).
- Contract cost and price (2 C.F.R. Part 200.323).
- Awarding agency and pass-through entity review (2 C.F.R. Part 200.324).
- Bonding requirements (2 C.F.R. Part 200.325).
- Contract provisions (2 C.F.R. Part 200.326 and Appendix II).

## **PART III INSTRUCTIONS FOR PREPARING SUBMISSIONS**

### **3.1 RULES FOR SUBMISSIONS**

The submission must name all persons or entities interested in the submission as principals. The proposal must declare that it is made without collusion with any other person or entity submitting a proposal pursuant to the RFP. The interested firm or individual must submit one (1) original and four (4) copies of their proposal with each marked "COPY", and **one (1) electronic copy (PDF format preferred) on a CD or flash drive** of the requested data for evaluation. Please tab all support documents or attachments according to the order established in the following paragraph.

### **3.2 PROPOSAL FORMAT**

Proposers should prepare their proposals using the following format. Proposers shall label, tab and organize proposal submittal documents utilizing the following format as outlined below. All attachments as requested shall be inserted in the back of each corresponding section.

In preparing your proposal, proposer should assume that the City has no previous knowledge of their product or capabilities. Proposals should clearly describe the services, specifying where it meets, exceeds or does not comply with the general specifications.

**Letter of Transmittal:** The response format shall contain a letter of transmittal. The Letter of Transmittal will summarize in a brief and concise manner the Contractor's understanding of the scope of work and make a positive commitment to timely perform the work within budgetary requirements. An agent authorized to contractually bind Contractor must sign the Letter of Transmittal indicating the agent's title or authority. The transmittal letter shall not exceed two pages in length.

### **Tab 1 ~ Qualifications/Knowledge**

Provide a statement indicating the respondent's interest in, knowledge of, and resources necessary to provide the services described in this RFP. Detail practical experience, including relevant dates, in all aspects of this service. Include the history of the firm, locations of their corporate and satellite offices, location of their project team, corporate structure, ownership interest, and the length of company's existence. Provide a statement indicating the respondent's interest in, knowledge of, and resources necessary to provide the services described in this RFP.

Submit an organizational chart outlining operational structure, including personnel to be assigned to the City, segregating the respondent's staff and resources from that of anticipated sub-contractors. Resumes of proposed key personnel (name, company address, phone number, e-mail address) that will be assigned to this project shall include job skills, education, training, experience and professional affiliations/membership.

All proposed sub-contractors shall be identified, and the working relationship between the respondent and the sub-contractor shall be explained. Sub-contractors shall also provide key personnel resumes.

The firm shall provide sufficient competent and qualified personnel to effectively carry out its responsibilities under the Contract. The firm may not make changes in the personnel working on activities pursuant to the Contract without written concurrence of the City.

Proposers may submit such additional information as to their qualifications, experience and expertise as they may feel necessary to establish their level of proficiency in this area.

### **Tab 2 ~ Experience/Knowledge of FEMA Regulations and Procedures**

Detail practical experience, including relevant dates, in all aspects of debris management. Describe, in detail, the firm's experience with and knowledge of FEMA regulations and procedures, to include but not be limited to, methods to meet compliance with all required reporting and tracking overall project progress in compliance with FEMA program guidelines. Indicate familiarity with and knowledge of FEMA requirements and procedures.

**Tab 3 ~ Operational Plan:** Describe, in detail, the proposed plan for providing the services identified in this RFP, highlighting proven strategies and expertise. The plan should include expected obligations and duties of the City upon which the proposed plan is contingent.

Describe all quality control implementation procedures sub-contractor supervision, contract compliance and enforcement of industry standards. Comment on firm's project schedules, budgets and adherence to those items. Discuss ways to maintain schedules. Discuss cost control. Describe any project management systems used to track and control project issues.

Describe the communication procedures to be employed throughout the contract term and the plan to establish and maintain clear lines of communication with the City Project Manager and City staff. Provide information on any disposal diversion plans utilized previously or proposed as part of this plan. Attach copies or samples of tracking reports and reimbursement requests.

**Tab 4 ~ Proposal Forms:** Insert all requested pricing in the attached Price Proposal Forms A & B. Respondents may attach any additional pricing not listed. Include a statement that, to the best of the respondent's knowledge and experience, all proposed costs are reasonable and customary. As an additional attachment, provide any revenue sharing proposal concerning the possible sale of collected materials. The proposed fees shall include all overhead and expenses and as specified in Item 5.1.

**Tab 5 ~ Insurance:** Provide a statement agreeing to obtain (prior to award) Insurance with coverages as detailed in Item 5.2. Provide proof of insurance indicating that the firm has coverage in accordance with the requirements herein set forth may be furnished by the firm to the City along with their qualification data. A properly completed Accord Form is preferable. The City of Stuart must be named as an additional insured for all General Liability prior to entering into a contract. The Firm shall either cover any sub-contractors on its policy or require the sub-contractors to conform to all requirements for insurance contained herein. Subcontractors must be provided on Item 5.4.

**Tab 6 ~ References:** Provide a list of three (3) successful projects in Florida of a similar nature and size within the past five (5) years by completing Item 5.3.

**Tab 7 ~ Submittal Forms & Requested Information:**

- Item 1.18 Licenses and Certifications as required
- Item 1.19 Business Tax Receipt requirements for their business location. A copy of the business tax receipt or proof of exemption shall be included with response submittal with IRS W-9 form.
  
- Item 5.4 Subcontractors List
- Item 5.5 Proposal Checklist
- Item 5.6 Public entity Crimes
- Item 5.7 Request for Information to submit with IRS W-9 Form

**Tab 8 ~ Prohibition Non-Collusion/Conflict of Interest Disclosure Statements**

- A. Include the following Statement of Non-Collusion: “The respondent certifies, and in the case of a joint proposal, each party thereto certifies as to its own organization, that in connection with this solicitation the information provided has been arrived at independently, without consultation, communication, or agreement with any other respondent or with any competitor for the purpose of restricting competition, or in any other way influencing the competitive arena.”
- B. Include a disclosure statement advising the City of any potential conflict of interest, real or apparent, that the Respondent, employee, officer, or agent of the firm may have due to ownership, other clients, contracts or interests associated with this project.
- C. Signature on the transmittal letter shall certify the veracity of these statements.

**Tab 9 ~ Optional Information:** Provide any information pertinent to this project that will provide insight to the evaluators about the qualifications, fitness and abilities of the Respondent (please limit this information to two pages).

**Tab 10 ~ Addenda (if applicable):** All addenda issued pursuant to this solicitation must be acknowledged and submitted as part of the proposal package.

## **PART IV EVALUATION OF SUBMISSIONS**

### **4.1 EVALUATION METHOD AND CRITERIA**

- A. General:** The City’s selection committee will evaluate proposals and will select the proposer which meets the best interests of the City. The City shall be the sole judge of its own best interests, the proposals, and the resulting negotiated agreement. The City's decisions will be final. This criterion shall be utilized in the evaluation of the proposals.

The City’s evaluation criteria will include, but not be limited to, consideration of the following:

<u>EVALUATION CATEGORIES</u>	<u>POINTS POSSIBLE</u>
Overall qualifications & knowledge	30 pts
FEMA knowledge & experience	25 pts
Operational Plan	25 pts
References	10 pts
Proposed price for work to be accomplished.	10 pts

- B. Selection:** Proposals will be evaluated using the above weighted criteria. The City will assign this task to a Selection Committee. The Selection Committee will make a recommendation for award to the City Commission. The City of Stuart reserves the right to select the most qualified individuals/firms solely from review of the packages submitted and request authorization to negotiate a contract with the highest ranked individual/firm; or to interview the most qualified Respondents prior to requesting authorization to negotiate an agreement with the highest ranked respondent. Individuals/firms will be notified in writing if they are selected for interview. Notices for interviews will contain explicit instructions concerning location, date, time and length of interviews. The City of Stuart reserves the right to request clarification of information submitted and to request additional information from one or more firms.
- C. Presentations:** The City may require oral and visual presentations from those firms that are ranked or short-listed. This shall be done at the City’s sole discretion when it feels presentations are essential as part of the evaluation process and are in the best interests of the City. The City shall be the sole judge and final arbiter of its own best interests in this matter.
- D. Negotiations:** After the City ranks the respondents, City staff will take the proposed ranking to the City Commission for approval and authorization to start negotiations with the top ranked firm. After staff concludes negotiations with the respondent(s) selected by the City Commission, staff will present the results of the negotiations to the City Commission with its recommendation for award of a contract. If the City Commission determines that staff is unable to negotiate a satisfactory contract with the respondent(s) considered to be the most qualified at a price the City determines to be fair, competitive, and reasonable, negotiations with that respondent(s) shall be formally terminated. Should the City be unable to negotiate a satisfactory contract with the selected respondent(s), the City may select additional respondent(s) in order of their original

ranking, competence and qualification; and will continue negotiations until an agreement is reached. However, as stated in Item 1.4 above, the City reserves the right to reject all proposals, to waive any irregularities, and to re-advertise and solicit for other proposals.

**E. Terms and Conditions**

All prospective Contractors are hereby cautioned not to contact any member of the Stuart City Commission, the City Manager, the City Attorney (except to discuss grievance matters) or any member of the selection committee. All questions and contacts must be made through the Procurement Office. Attempts to lobby or persuade through other channels will result in disqualification.

Any actual or prospective Contractor who disputes the reasonableness, necessity or competitiveness of the terms and conditions of this request for proposals; selection or award recommendation shall file such dispute in writing with the City Manager, not later than close of business on the proposal opening date, as to the terms and conditions, and within ten (10) days of Commission action as to the selection or award recommendation.

The City reserves the right to reject any or all proposals without recourse, to waive technicalities and informalities or to accept the proposal which in its sole judgment best serves the interest of the City.

As required by FS Section 287.133; “A person or affiliate who has been placed on the convicted vendor list following conviction for a public entity crime may not submit a bid on a contract to provide any goods or services to a public entity, may not submit a bid on a contract with a public entity for the construction or repair of a public building or public work, may not submit bids on leases of real property to a public entity, may not be awarded or perform work as a contractor, supplier, subcontractor, or a Contractor under a contract with any public entity, and may not transact business with any public entity in excess of the threshold amount as stated in FS Section 287.017, for Category Two, for a period of thirty six months from the date of being placed on the convicted vendor list.” Questions regarding this statement should be directed to the State of Florida, Bureau of State Procurement (904) 488-8131.

**F. Contact Person:** Questions or requests for additional information shall be directed to the Procurement Office, at (772) 288-5320, fax (772) 600-0134, or email: [purchasing@ci.stuart.fl.us](mailto:purchasing@ci.stuart.fl.us) between the hours of 8:30 a.m. and 5:00 p.m., local time, weekdays.

**G. Purchasing Card Program:** Preferred method of payment is by means of the City of Stuart Purchasing Card (VISA). The selected Bidder(s) can take advantage of this program and in consideration receive payment within several days, instead of the City’s policy of Net 30 Days After Receipt of Invoice (ARI).

1. Bidders are requested to acknowledge acceptance of purchasing VISA card on the Proposal Form. In the event of failure on the part of the Proposer to make this statement, the City shall assume the purchase or Contract price shall be governed by the Net 30 ARI.
2. The City of Stuart offers bidders who commit to accepting the Purchasing Card as payment a one percent (1%) reduction in their proposal price for evaluation purposes only. When evaluating prices submitted by proposers in response to this solicitation, the total offered price of a proposer committed to accepting the Purchasing Card will be reduced by one percent, the resulting number is then compared to the other proposers’ offered price. If the committed proposer is awarded the contract, the award will be at the *negotiated contract* price. City shall not pay any service charges or fees for Pcard transactions.

## PART V RFP SUBMITTALS

### 5.1 PRICE PROPOSAL FORMS

Respondents are to make no changes to the table below and are to fill the table out completely. Values must be provided for all categories or your submittal response may be deemed non-responsive.

<b>SCHEDULE A</b>			
<b>ITEM</b>	<b>DESCRIPTION</b>	<b>UOM</b>	<b>PRICE</b>
1	<b>Rights-of-Way Vegetative Collection Rate:</b> Vegetative debris collected from public or private right-of-way (ROW) and improved public lands, hauled to, and dumped at the debris management (DM) site(s) This includes the removal, collection, hauling and disposal of all stumps less than 24-inches in diameter and any stumps not originating in the ROW (including stumps removed by third parties and placed in the ROW)	Per Cubic Yard	\$
2	<b>Private Property Vegetative Collection Rate:</b> Vegetative debris collected from private property, hauled to, and dumped at the debris management site(s). This includes the removal, collection, hauling and disposal of all stumps less than 24-inches in diameter and any stumps not originating in the ROW (including stumps removed by third parties and placed in the ROW).	Per Cubic Yard	\$
3	<b>Public Right of Way Mixed Debris: Construction and Demolition and Appliances/Household items Collection Rate:</b> Construction and demolition debris collected from designated work zone, hauled to, and dumped at the debris management site(s) or other designated location	Per Cubic Yard	\$
4	<b>Cutting Partially Uprooted or Split Trees (Leaners):</b> Remove falling, partially uprooted or split trees from the ROW; remove the portion of the tree overhanging ROW and placing the debris in the ROW for haul-off.		
A	Partially Uprooted Leaner (Price is inclusive of excavating the root ball and placing it in the ROW)  <u>Diameter of tree at 2-feet from base</u> ➤ Less than 24 inches ➤ 24 - 36 inches ➤ Greater than 36 inches	Per Tree  Per Tree  Per Tree	\$  \$  \$

**COMPANY NAME:** \_\_\_\_\_

**SCHEDULE A (Continued)**

ITEM	DESCRIPTION	UOM	PRICE
B	Split Leaner (No exposed root ball) (Price is inclusive of flush cutting the tree trunk)  <u>Diameter of tree at 2-feet from base</u> ➤ Less than 24 inches ➤ 24 - 36 inches ➤ Greater than 36 inches	Per Tree Per Tree Per Tree	\$ \$ \$
C	<b>Removal of Dangerous Hanging Limbs (Hangers):</b> Removing hanging or partially broken limbs from trees in the ROW or limbs hanging over the ROW and placing the debris in the ROW for haul-off.	Per Tree	\$
5	<b>Demolition and Collection Rate:</b> Demolish identified structures in designated work zone. Remove C&D debris from designated work zone, hauled to, and dumped at a DM Site or other designated location.	Per Cubic Yard	\$
6	<b>Stump Removal and Collection Rate:</b> Removal and collection of stumps partially uprooted in the ROW. Stumps will be identified and certified in the ROW by the City or its representative. Stumps will be hauled to and dumped at a debris management site(s) or other designated location.  <u>Diameter of Stump at 2-feet from base</u> ➤ 24 - 36 inches ➤ 36 – 48 inches ➤ Greater than 48 inches	Per Cubic Yard Per Cubic Yard Per Cubic Yard	\$ \$ \$
7	<b>Sand Collection (Public Property) and Screening Rate:</b> Removal and collection of debris-laden sand from public property. Debris-laden sand will be hauled to a designated location, screened, and stockpiled at a debris management site(s). (Debris generated from screened rejects will be hauled to a debris management site(s) or other designated location.	Per Cubic Yard	\$
8	<b>Sand Collection (Private Property) and Screening Rate:</b> Removal and collection of debris-laden sand from private property. Debris-laden sand will be hauled to a designated location, screened, and stockpiled at a debris management site(s). Debris generated from screened rejects will be hauled to a debris management site(s) or other designated location.	Per Cubic Yard	\$

**COMPANY NAME:** \_\_\_\_\_

<b>SCHEDULE A (Continued)</b>			
<b>ITEM</b>	<b>DESCRIPTION</b>	<b>UOM</b>	<b>PRICE</b>
9	<b>Backfill:</b> Supply and placement of clean fill dirt into holes created by stump removal in the ROW.	Per Cubic Yard	\$
10	Reduction of vegetative debris via burning at debris management site(s) or other designated location.	Per Cubic Yard	\$
11	Reduction of vegetative debris via grinding at debris management site(s) or other designated location.	Per Cubic Yard	\$
12	Reduction of C&D debris at debris management site(s) or other designated location.	Per Cubic Yard	\$
13	<b>Haul-out of reduced vegetative debris:</b> Reduced vegetative debris hauled from debris management site(s) or other designated location to final disposal site.	Per Cubic Yard	\$
14	<b>Haul C&amp;D, White Goods/Household debris to final disposal site:</b> Reduced C&D debris and household items including white goods, hauled from debris management site(s) or other designated location to final disposal site.	Per Cubic Yard	\$
<p>Has Proposer Included A Revenue Sharing Plan for Possible Sale of Collected Materials?</p> <p style="text-align: center;">Yes <input type="checkbox"/> No <input type="checkbox"/></p>			
<p>Preferred method of payment is by the City Purchasing Card (VISA). <b>DO YOU ACCEPT THE PURCHASING CARD (VISA)?</b></p> <p style="text-align: center;">Yes <input type="checkbox"/> No <input type="checkbox"/></p>			
<p>If you are not the successful proposer awarded as primary provider, would you accept serving as the secondary (backup) provider, with the same terms as conditions as your proposal? Yes <input type="checkbox"/> No <input type="checkbox"/></p>			

**COMPANY NAME:** \_\_\_\_\_

## SCHEDULE B

### For Debris Management Site Set-up and Closure and Debris Clearance for Access

Equipment / Personnel	Hourly Equipment Rate	Hourly Labor Rate	Total Hourly Rate
Traffic Control Personnel	\$	\$	\$
Laborer	\$	\$	\$
Survey Person w / Truck	\$	\$	\$
Inspector w / Truck	\$	\$	\$
Operator w / Chainsaw	\$	\$	\$
Foreman w / Truck	\$	\$	\$
Superintendent w / Truck	\$	\$	\$
Climber w/ Gear	\$	\$	\$
5 CY Dump Truck	\$	\$	\$
Tractor w/ Boxblade	\$	\$	\$
Bobcat Loader	\$	\$	\$
Transports	\$	\$	\$
Rubber-Tired Backhoe	\$	\$	\$
Trachhoe 690 J.D.	\$	\$	\$
Air Curtain Burner	\$	\$	\$
Water Truck (4000 Ga.)	\$	\$	\$
D-6 Dozer or equivalent	\$	\$	\$
Feller Bunchers 611 Hydro-Ax	\$	\$	\$
Skidders 648E	\$	\$	\$
Front End Loader 544	\$	\$	\$
Front End Loader 644	\$	\$	\$
Prentice Knuckleboom Loader	\$	\$	\$
50 foot Bucket Truck	\$	\$	\$
30 ton + crane	\$	\$	\$
Diamond Z or Equiv. Tub Grinder	\$	\$	\$
Street Sweeper / Leaf Collection Truck	\$	\$	\$
Waste Collection Rear Loader Truck	\$	\$	\$
Miscellaneous Equipment			
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$

**COMPANY NAME:** \_\_\_\_\_

The Respondent certifies that as a condition of bidding he will hold good his proposal prices for a minimum period of **ninety** (90) calendar days from the date proposals are opened.

*The City of Stuart offers proposers who commit to accepting the Purchasing Card, noted above in the Proposal Form as payment method, a one percent (1%) reduction in their overall price for evaluation purposes only. When evaluating prices submitted by proposers in response to this solicitation, the total offered price of a proposer committed to accepting the Purchasing Card will be reduced by one percent, the resulting number is then compared to the other proposers' offered price. If the committed proposer is awarded the contract, the award will be at the negotiated contract price. City shall not pay any service charges or fees for Pcard transactions.*

The undersigned Respondent hereby certifies that the terms and conditions, including but not limited to, the scope of work have not been altered or modified in any manner. Any modification to this solicitation by the proposer will result in Proposer's response being found non-responsive and thereby disqualified.

The undersigned Respondent hereby certifies that he has received all the Addenda listed below and has incorporated them into his proposal listed herein. Failure to acknowledge any and all addenda may render the proposal non-responsive and no further evaluation of the proposal will occur.

Addendum(s) # \_\_\_\_\_ through # \_\_\_\_\_ Respondent's Initials \_\_\_\_\_

\_\_\_\_\_  
(Signature)

\_\_\_\_\_  
(Printed Name)

\_\_\_\_\_  
Name of Company, Firm

\_\_\_\_\_  
(Printed Title)

\_\_\_\_\_  
Telephone Number

\_\_\_\_\_  
Facsimile Number

\_\_\_\_\_  
Email Address

## 5.2 INSURANCE REQUIREMENTS

- A. The successful proposer shall not commence any work in connection with the contract for services until the Proposer has obtained all of the following types of insurance and the City has approved such insurance. Nor shall the successful proposer allow any subcontractor to commence work on its subcontract until all similar insurance required of the subcontractor has been so obtained and approved. All insurance policies shall be with insurers licensed and authorized to do business in the State of Florida. All carriers shall carry an AM Best Rating of at least A:VII. A Waiver of Subrogation is required under each of the required insurance policies. All policies should respond as primary. Each policy shall include Contractual Liability.
- B. Loss Deductible Clause: The City shall be exempt from, and in no way liable for, any sums of money which may represent a deductible in any insurance policy. The payment of such deductible shall be the sole responsibility of the professional and/or subcontractor providing such insurance.
- C. Worker's Compensation Insurance: The Proposer shall take out and maintain during the life of this Contract, Worker's Compensation Insurance for all of its employees furnished to the City pursuant to this contract. In case any work is sublet, the Proposer shall require the subcontractor similarly to provide Worker's Compensation Insurance for all of the latter's employees unless such employees are covered by the protection afforded by the Proposer. Such insurance shall comply fully with the Florida Worker's Compensation Law. This coverage shall include Employer's Liability for limits of not less than \$100,000 Each Accident, \$100,000 Each Disease/Employee and \$500,000 Each Disease/Maximum.
- D. Commercial General Liability: The Proposer shall, during the life of this Contract take out and maintain broad form Commercial General Liability including premises and operations; products and completed operations; personal and advertising injury; and fire damage for limits of not less than \$1,000,000 per occurrence and \$2,000,000 aggregate. These limits shall apply on a Per Project Basis. There shall be no exclusion for Fellow Employees, Cross Liability or Insured vs. Insured. This insurance shall also insure the City to the same limits and shall include Completed Operations coverage.
- E. Business Automobile: The Proposer shall during the life of this Contract take out and maintain Business Automobile Liability form with a combined Single Limit of not less than \$1,000,000, including Owned, Hired, and Non-Owned and shall include an endorsement for Pollution Liability to cover any hauling. This insurance shall also insure the City to the same limits.
- F. Umbrella Liability: With limits of not less than \$5,000,000 per occurrence covering all work performed under this contract.
- G. Hazardous Materials Insurance: For the purpose of this section, the term "hazardous materials" includes all materials and substances that are now designated or defined as hazardous by Florida or Federal law or by the rules or regulations of Florida or any Federal Agency. If work being performed involves hazardous materials, the need to procure and maintain any or all of the following coverage will be specifically addressed upon review of exposure. However, if hazardous materials are identified while carrying out this contract, no further work is to be performed in the area of the hazardous material until Risk Management has been consulted as to the potential need to procure and maintain any or all of the following coverage through an addendum to the contract:

1. CONTRACTORS POLLUTION LIABILITY – For sudden and gradual occurrences and in an amount no less than \$1,000,000 per claim and \$1,000,000 in the aggregate arising out of work performed under this contract, including, but not limited to, all hazardous materials identified under the contract.
2. ASBESTOS LIABILITY – For sudden and gradual occurrences and in an amount no less than \$1,000,000 per claim and \$1,000,000 in the aggregate arising out of work performed under this contract.
3. DISPOSAL – When applicable, the CONTRACTOR shall designate the disposal site and furnish a Certificate of Insurance from the disposal facility for Environmental Impairment Liability Insurance, covering liability for sudden and accidental occurrences in an amount not less than \$3,000,000 per claim and \$3,000,000 in the aggregate and shall include liability for non-sudden occurrences in an amount not less than \$6,000,000 per claim and \$6,000,000 in the aggregate.
4. HAZARDOUS WASTE TRANSPORTATION – When applicable, the CONTRACTOR shall designate the hauler and furnish a Certificate of Insurance from the hauler for Automobile Liability Insurance with Endorsement MCS90 for liability arising out of the transportation of hazardous materials with an amount not less than \$1,000,000 annual aggregate and provide a valid EPA identification number.
5. CERTIFICATES OF INSURANCE – Shall clearly state the hazardous material exposure work being performed under the contract.

H. Certificates of Insurance: the Contractor, upon notice of award, will furnish Certificate of Insurance Forms. These shall be completed by the authorized Resident Agent and returned to the Purchasing Office. This certificate shall be dated and show:

1. The name of the insured contractor, the specified job by name and job number, the name of insurer, the number of the policy, its effective date, and its termination date.
2. Statement that the Insurer will mail notice to the City at least thirty (30) days prior to any material changes in provisions or cancellation of the policy.
3. City shall be listed as Additional Insured on Commercial General Liability Insurance, Pollution Liability, and Automobile Liability Insurance.

NOTE: The City can decrease or increase these limits, depending on the project, at its sole discretion.

**5.3 REFERENCE FORM**

Provide three (3) satisfactory references within the past five (5) years of similar complexity, nature, and size of this project in Florida.

**#1 REFERENCE**

Company/Entity Name:		
Address		
City	, State	Zip Code
Contact Name:	Title:	
Phone No:	Fax:	Email:
Date of Service or Contract Period:	Location	
Summary of Services Performed	Governmental or Private	
Dollar Value of Contract \$		

**#2 REFERENCES**

Company/Entity Name:		
Address		
City	, State	Zip Code
Contact Name:	Title:	
Phone No:	Fax:	Email:
Date of Service or Contract Period:	Location	
Summary of Services Performed	Governmental or Private	
Dollar Value of Contract \$		

**#3 REFERENCES**

Company/Entity Name:		
Address		
City	, State	Zip Code
Contact Name:	Title:	
Phone No:	Fax:	Email:
Date of Service or Contract Period:	Location	
Summary of Services Performed	Governmental or Private	
Dollar Value of Contract \$		

Company Name \_\_\_\_\_

**5.4 SUBCONTRACTORS PARTICIPATION**

*If bidder is subcontracting, this information is to be submitted with their submittal response in writing on the attached form or as a separate attachment subcontractor's information as follows; name, address, type of work to be performed and percentage of work that may be provided by Subcontractor, including participation as a small and minority businesses, and women's business enterprises. The Proposer will make additions, deletions or substitutions only with the permission of the City of Stuart and after sufficient prior written notification.*

<b>Name of Subcontractor:</b> _____
<b>Contact Name:</b> _____
<b>Address, City, State, Zip, Phone:</b> _____ _____
<b>Type of Work to be Performed:</b> _____
<b>License No.</b> _____ <b>Percentage of Work</b> _____% <b>MWBE/MBE</b> <input type="checkbox"/>
<b>Name of Subcontractor:</b> _____
<b>Contact Name:</b> _____
<b>Address, City, State, Zip, Phone:</b> _____ _____
<b>Type of Work to be Performed:</b> _____
<b>License No.</b> _____ <b>Percentage of Work</b> _____% <b>MWBE/MBE</b> <input type="checkbox"/>
<b>Name of Subcontractor:</b> _____
<b>Contact Name:</b> _____
<b>Address, City, State, Zip, Phone:</b> _____ _____
<b>Type of Work to be Performed:</b> _____
<b>License No.</b> _____ <b>Percentage of Work</b> _____% <b>MWBE/MBE</b> <input type="checkbox"/>
<b>Name of Subcontractor:</b> _____
<b>Contact Name:</b> _____
<b>Address, City, State, Zip, Phone:</b> _____ _____
<b>Type of Work to be Performed:</b> _____
<b>License No.</b> _____ <b>Percentage of Work</b> _____% <b>MWBE/MBE</b> <input type="checkbox"/>

Company Name \_\_\_\_\_

**5.5 PROPOSAL CHECKLIST FORM**

A. All proposals shall be submitted in the format identified. Failure to submit the required documentation in the format identified may cause the proposal to be rejected. This form is to be submitted with proposal package.

- 1. Letter of Transmittal Yes  No
- 2. Acknowledgment of addendum & submission with RFP Yes  No
- 3. All Submittal Forms (proposal, reference, subcontractors, etc.) Yes  No
- 4. Proof that Firm name is registered with their State of Origin Yes  No
- 5. Submit a copy of all Licenses, Certificates, Registrations, etc. Yes  No
- 6. Submit any data in reference to Contract Performance Yes  No
- 7. Evidence of Insurance Yes  No
- 8. Additional Data is submitted (Optional) Yes  No
- 9. Total of Five (5) sets (one (1) original and four (4) copies, one (1) electronic copy (PDF format preferred) on a CD or flash drive are submitted) Yes  No

**RFP 2017-167**  
*(to be submitted with RFP response)*

**COMPANY NAME:** \_\_\_\_\_

**5.6 SWORN STATEMENT PURSUANT TO SECTION 287.133 (3) (a), FLORIDA STATUTES, ON PUBLIC ENTITY CRIMES**

THIS FORM MUST BE SIGNED AND SWORN TO IN THE PRESENCE OF A NOTARY PUBLIC OR OTHER OFFICIAL AUTHORIZED TO ADMINISTER OATHS.

1. This sworn statement is submitted to CITY OF STUART, MARTIN COUNTY, FLORIDA

by: \_\_\_\_\_  
(print individual's name and title)

for: \_\_\_\_\_  
(print name of entity submitting sworn statement)

whose business address is: \_\_\_\_\_

and (if applicable) its Federal Employer Identification Number (FEIN) is: \_\_\_\_\_

(If the entity has no FEIN, include the Social Security Number of the individual signing this sworn statement:  
\_\_\_\_ - \_\_\_\_ - \_\_\_\_.)

2. I understand that a "public entity crime" as defined in Paragraph 287.133(1)(g), Florida Statutes, means a violation of any state or federal law by a person with respect to and directly related to the transaction of business with any public entity or with an agency or political subdivision of any other state or of the United States, including but not limited to, any bid or contract for goods or services to be provided to any public entity or an agency or political subdivision of any other state or of the United States and involving antitrust, fraud, theft, bribery, collusion, racketeering, conspiracy, or material misrepresentations.
3. I understand that "convicted" or "conviction" as defined in Paragraph 287.133(1)(b), Florida Statutes, means a finding of guilt or a conviction of a public entity crime, with or without an adjudication of guilt, in any federal or state trial court of record relating to charges brought by indictment or information after July 1, 1989, as a result of a jury verdict, non-jury trial, or entry of a plea of guilty or nolo contendere.
4. I understand that an "affiliate" as defined in Paragraph 287.133(1)(a), Florida Statutes, means:
  - a. A predecessor or successor of a person convicted of a public entity crime; or
  - b. An entity under the control of any natural person who is active in the management of the entity and who has been convicted of a public entity crime. The term "affiliate" includes those officers, directors, executives, partners, shareholders, employees, members, and agents who are active in the management of an affiliate. The ownership by one person of shares constituting a controlling interest in another person, or a pooling of equipment or income among persons when not for fair market value under an arm's length agreement, shall be a prima facie case that one person controls another person. A person who knowingly enters into a joint venture with a person who has been convicted of a public entity crime in Florida during the preceding 36 months shall be considered an affiliate.
5. I understand that a "person" as defined in Paragraph 287.133(1)(e), Florida Statutes, means any natural person or entity organized under the laws of any state or of the United States with the legal power to enter into a binding contract and which bids or applies to bid on contracts for the provision of goods or services let by a public entity, or which otherwise transacts or applies to transact business with a public entity. The term "person" includes those officers, directors, executives, partners, Shareholders, employees, members, and agents who are active in management of an entity.
6. Based on information and belief, the statement which I have marked below is true in relations to the entity submitting this sworn statement. (Indicate which statement applies).

- Neither the entity submitting this sworn statement, nor any of its officers, directors, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, nor any affiliate of the entity has been charged with and convicted of a public entity crime subsequent to July 1, 1989.
- The entity submitting this sworn statement, or one or more of its officers, directors, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, or an affiliate of the entity has been charged with and convicted of a public entity crime subsequent to July 1, 1989.
- The entity submitting this sworn statement, or one or more of its officers, directors, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, or an affiliate of the entity has been charged with and convicted of a public entity crime subsequent to July 1, 1989. However, there has been a subsequent proceeding before a Hearing Officer of the State of Florida , Division of Administrative Hearings and the final Order entered by the Hearing Officer determined that it was not in the public interest to place the entity submitting this sworn statement on the convicted vendor list (attach a copy of the final order).

I UNDERSTAND THAT THE SUBMISSION OF THIS FORM TO THE CONTRACTING OFFICER FOR THE PUBLIC ENTITY IDENTIFIED IN PARAGRAPH 1 ABOVE IS FOR THAT PUBLIC ENTITY ONLY AND THAT THIS FORM IS VALID THROUGH DECEMBER 31 OF THE CALENDAR YEAR IN WHICH IT IS FILED. I ALSO UNDERSTAND THAT I AM REQUIRED TO INFORM THE PUBLIC ENTITY PRIOR TO ENTERING INTO A CONTRACT IN EXCESS OF THE THRESHOLD AMOUNT PROVIDED IN SECTION 287.017, FLORIDA STATUTES FOR CATEGORY TWO OF ANY CHANGE IN THE INFORMATION CONTAINED IN THIS FORM.

\_\_\_\_\_  
Signature

Sworn to and subscribed before me this \_\_\_\_\_ day of \_\_\_\_\_, 20\_\_\_\_\_.

Personally known \_\_\_\_\_ OR Produced Identification \_\_\_\_\_

\_\_\_\_\_  
Notary Public – State of Florida

*Type of Identification* \_\_\_\_\_ My Commission Expires: \_\_\_\_\_

SEAL OR STAMP

**5.7 REQUEST FOR INFORMATION TO SUBMIT WITH IRS W-9 FORM**

Federal Income Tax Law requires a Form 1099 with a valid taxpayer identification number to be filed for payments made in the course of conducting a trade or business. Further, these payments may be subject to Backup Federal Income Tax Withholding for all payees who have not submitted a correct Federal Tax Identification Number at the time of payment.

Please read this form and complete the information thereon before signing and **returning with a copy of your IRS W9 Form**. If you are a corporation, we will not issue you a Form 1099 (Reference: 1.6401-3(c)). However, kindly return this form to document your corporate status.

In order to avoid the possibility of future payments being held subject to Backup Withholding at a rate of 31%, please complete the form printed below and return this letter to the above address or E-mail request to: [mcleighton@ci.stuart.fl.us](mailto:mcleighton@ci.stuart.fl.us).

**VENDOR NAME** \_\_\_\_\_

**DBA:** \_\_\_\_\_

**CORPORATE ADDRESS:** \_\_\_\_\_

**CITY:** \_\_\_\_\_ **STATE:** \_\_\_\_\_ **ZIP:** \_\_\_\_\_

**TELEPHONE:** (\_\_\_\_) \_\_\_\_\_ **FAX:** (\_\_\_\_) \_\_\_\_\_ **ALTERNATE PHONE:** (\_\_\_\_) \_\_\_\_\_

*“THE ABOVE INFORMATION WILL BE USED FOR PURCHASE ORDERS”*

**REMIT TO ADDRESS:** \_\_\_\_\_

**CITY:** \_\_\_\_\_ **STATE:** \_\_\_\_\_ **ZIP:** \_\_\_\_\_

**TELEPHONE:** (\_\_\_\_) \_\_\_\_\_ **FAX:** (\_\_\_\_) \_\_\_\_\_ **ALTERNATE PHONE:** (\_\_\_\_) \_\_\_\_\_

**COMPANY CONTACT NAME:** \_\_\_\_\_

**COMPANY/CONTACT EMAIL ADDRESS:** \_\_\_\_\_

**TYPE OF ORGANIZATION**

- 1.  Corporation
- 2.  Partnership
- 3.  Sole Proprietor
- 4.  Individual
- 5.  Government Agency
- 6.  Other: \_\_\_\_\_

**1099 REPORTING STATUS (Check One):**     Yes     No

**TAXPAYER IDENTIFICATION NUMBER:**

Employer Identification Number: \_\_\_\_\_ - \_\_\_\_\_    (Or)    Social Security Number: \_\_\_\_\_ - \_\_\_\_\_ - \_\_\_\_\_

Print name of Taxpayer if using SS#: \_\_\_\_\_

**Under penalties of perjury, I certify that this statement is accurate and complete.**

Signature: \_\_\_\_\_ Title: \_\_\_\_\_

Date: \_\_\_\_\_ Phone: (\_\_\_\_) \_\_\_\_\_

## 5.8 SAMPLE CONTRACT

**CONTRACTOR:** \_\_\_\_\_

**PROJECT:**     **RFP #2017-167: DEBRIS REMOVAL SERVICES**

### **CONTRACT FOR SERVICES**

THIS CONTRACT, hereinafter "Contract," made and entered into the \_\_\_\_\_ day of July, 2017 by and between \_\_\_\_\_ hereinafter referred to as "Contractor" and the City of Stuart, Florida, a municipal corporation, 121 SW Flagler Avenue, Stuart, Florida 34994, hereinafter referred to as "City", for and in consideration of the following terms, conditions and covenants.

#### **I. PURPOSE OF CONTRACT**

City intends to enter into a contract with Contractor for provision of Debris Removal Services by the Contractor and the payment for those services by City as set forth below.

#### **II. SCOPE OF SERVICES**

The Contractor shall provide Debris Removal Services pursuant to this Contract as hereinafter provided. These services will include all labor, equipment, and materials necessary to provide Debris Removal Services and experience in the specialized management of disaster response labor for the removal of debris along with the preparation, response, recovery, and mitigation phases of any emergency or disaster, including removal, processing, and lawfully dispose of disaster generated debris (other than hazardous materials and household putrescible garbage) from public property and public rights-of-way in the City of Stuart Florida in response to an emergency event such as, but not limited to, hurricane(s) or other natural or manmade disaster(s). Contractors must have the capability to rapidly respond to wide scale debris volumes typically produced in hurricanes, tornadoes, and other disaster types as well as small scale debris volumes.

Contractor shall work with City staff in advising the City and the City Commission regarding Debris Removal Services as rendered. The services will be those customarily attendant to Debris Removal Services. The detailed scope of services to be performed and schedule of fees for those services is described in Exhibit A (Contractor's response to RFP #2017-167 as accepted by the CITY) and Exhibit B (CITY's original Request For Proposals) incorporated herein.

Contractor must handle debris management activities in the City of Stuart Florida in accordance with applicable regulations of the Federal Emergency Management Agency (FEMA), Federal Highway Administration (FHWA), Florida Department of Transportation (FDOT), Florida Department of Health (FDH), Natural Resources Conservation Services (NRCS), South Florida Water Management District (SFWMD), and the Florida Department of Environmental Protection (FDEP) in conjunction with the City's needs. The Contractor shall have an excellent understanding of the documentation involved for the reimbursement from FEMA, FHWA, or Other Federal Agencies, and the State relief programs to make the process of cost recovery efficient and accurate. The processes and documentation required will be in strict compliance with FEMA, FHWA, or Other Federal Agencies, and other State relief programs regulations regarding edibility.

#### **III. CONTRACT PROVISIONS**

##### **Section 1. Period of Service**

##### **1.1 Term of Contract**

Upon award of this Contract, the effective date of this Contract shall be the date of Commission approval. Term of this contract shall be for an initial period of one (1) year with the option of four (4) additional one-year renewal periods, upon the mutual written agreement of the parties. Extension of the contract for additional thirty (30) day periods for the convenience of either party shall be permissible at the mutual consent of both parties not to exceed six (6) months.

## **Section 2. Compensation and Method of Payment**

### **2.1 Fee Schedule**

CITY will compensate Contractor for these Debris Removal Services in accordance with Contractor's pricing schedule formalized in "Exhibit A-Price Proposal Forms" to this Contract. Contractor's pricing schedule may be updated annually prior to each optional renewal period.

### **2.2 Invoices**

Contractor shall submit invoices to the City for work accomplished and accepted by the City under this Contract for reimbursement from FEMA. Each invoice shall be detailed and include, but not be limited to, a legible copy of the estimate approved by the City Representative, and the date work was completed and accepted by the City.

### **2.3 Payment**

Payment for services rendered is due within thirty days of receipt and approval of invoice by City. Payment is delinquent 30 days following receipt and approval of invoice by City.

## **Section 3. Guarantee**

The Contractor guarantees to provide inspection services and make good to the satisfaction of the City at the time of the inspection but does not guarantee future condition, efficiency, or life expectancy of systems or components.. Contractor further guarantees the successful performance of workmanship for the service intended. If the City deems it inexpedient to require the Contractor to correct deficient labor, an equitable deduction from the contract price shall be made therefore or in the alternative the City may sue for damages, or both.

## **Section 4. Audit**

The Contractor agrees that the City or any of its duly authorized representatives shall, until the expiration of three years after expenditure of funds under this Agreement, have access to and the right to examine any directly pertinent books, documents, papers, and records of the Contractor involving transactions related to this Agreement. The Contractor agrees that payment(s) made under this Agreement shall be subject to reduction for amounts charged thereto which are found on the basis of audit examination not to constitute allowable costs under this Agreement. The Contractor shall refund by check payable to the City the amount of such reduction of payments. All required records shall be maintained until an audit is completed and all questions arising therefrom are resolved, or three years after completion of the project and issuance of the final certificate, whichever is sooner.

## **Section 5. Contractor Responsibility**

### **5.1 Independent Contractor**

The Contractor is an independent contractor and is not an employee or agent of the City. Nothing in this Agreement shall be interpreted to establish any relationship other than that of an independent contractor, between the City and the Contractor, its employees, agents, subcontractors, or assigns, during or after the performance of this Agreement.

## **5.2 Responsibility for Work**

The Contractor shall take the whole responsibility of the Agreement Work and shall bear all losses resulting to him because of bad weather, or because of errors or omissions in his or its bid on the Agreement price, or except as otherwise provided in the Agreement Documents because of any other causes whatsoever.

## **5.3 Contractor's Records**

As a condition precedent to Contractor filing any claim against City, Contractor shall make available to City all of Contractor's books and records (directly or indirectly related to the claim of Contractor's business) requested by City. Refusal to do so shall constitute a material breach of this contract and cause for dismissal of any litigation.

## **5.4 Time of Performance**

The Contractor shall begin work within 24 hours after delivery of written Notice to Proceed, hereinafter "NTP," issued by the Project Manager for the City to the Project Manager for the Contractor.

The work shall be conducted in such a manner and with sufficient labor, materials, tools, and equipment necessary to complete the work. The Contractor fully understands and agrees that the City shall not pay for any obligation or expenditure made by the Contractor prior to the Notice to Proceed.

## **5.5 Inspection & Direction**

The Project Manager or an appointed inspector will make final inspection of the work covered by this contract when it is completed and finished in all respect in accordance with specifications and must be approved before payment is made. Appointments for the final inspection shall be made one (1) day in advance.

## **5.6 Performance & Payment Bonds**

Contractor, when provided a notice to proceed, shall be required to furnish payment and performance bonds with a carrier duly licensed and authorized to do business in the State of Florida, equal to one hundred percent (100%) of the total amount of the contract to assure faithful performance and timely payments to all persons providing labor, materials or supplies used in the performance of the work.

## **5.7 Contractor Supplied Equipment**

Contractor shall provide their own ladders and any tools required to perform inspections. Contractor shall also provide their own cell phone, vehicle, fuel, vehicle maintenance and insurance.

## **5.8 Use of Documents**

All original documents that result from the Contractor's services pursuant to this Agreement shall be the sole property of the City.

## **Section 6. Termination**

### **6.1 Termination for Convenience**

Either party upon a thirty (30) day written notice to the other party may terminate this Contract. In the event of any termination, Contractor shall be paid for all services rendered to the date of termination including all authorized reimbursable expenses.

## **6.2 Termination for Cause**

The performance of the Contract may be terminated by the City of Stuart in accordance with this clause, in whole or in part, in writing, whenever the City shall determine that the contractor has failed to meet performance requirement(s) of the Contract. If the successful bidder should be adjudged bankrupt, or if he should make a general assignment for the benefit of his creditors, or if a receiver should be appointed on account of his insolvency, or if he should fail to provide properly skilled personnel or proper service in the sole discretion of the City, then the City can, after giving the successful proposer seven (7) days written notice, and without prejudice to any other right or remedy, terminate this Contract.

## **6.3 Default**

In the event that the Contractor cannot respond adequately to the needs of the City by any reason, the Contractor shall advise the City, as soon as possible, and further advise as to the length of said inability. The City may then consider said inability to be a breach of this Contract and may undertake the necessary work through its own services or those of another Contractor. The City shall have the right to deduct the cost incurred in having to provide said services from the payments to be made to the Contractor under this Contract.

## **6.4 Performance Evaluation**

Throughout the contract period the Contractor(s) performance will be monitored by City staff. If Contractor performance fails to meet the standards specified and receives an unacceptable rating, the City may without cause and without prejudice to any other right or remedy, terminate the contract whenever the City determines that such termination is in the best interest of the City. Contractor's receiving an unacceptable rating will be notified by certified mail. Contract termination shall be served by written notice by the Procurement Division.

## **Section 7. CITY's Obligations**

### **7.1 Project Manager**

The Project Manager for the City with the authority to act on the City's behalf with respect to all aspects of the Project is the Public Works Director or designee.

The Project Manager for the Contractor with authority to act on the Contractor's behalf with respect to all aspects of the Project is:

(name, title)  
(mailing address)  
(email address)  
(phone/fax)

## **Section 8. Persons Bound by Contract**

### **8.1 Parties to the Contract**

The persons bound by this Contract are the Contractor and the City and their respective partners, successors, heirs, executors, administrators, assigns and other legal representative.

### **8.2 Assignment of Interest in Contract**

This Contract and any interest or services associated with this Contract may not be assigned, sublet or transferred to another by either party without the prior written consent of the other party. Nothing contained herein shall be construed to prevent Contractor from employing such independent Contractors, associates and subcontractors as Contractor may deem appropriate to assist in the performance of the services hereunder.

### **8.3 Rights and Benefits**

Nothing herein shall be construed to give any rights or benefits arising from this Contract to anyone other than Contractor and the City.

### **Section 9. Indemnification of City**

Contractor assumes the entire responsibility and liability for all damages or injury to all persons, and to all property, caused by the Contractor or Contractor's employees, agents, consultants or sub-contractors, and Contractor shall to the fullest extent allowed by law, indemnify and hold harmless the CITY, and its officers and employees, from liabilities, damages, losses, and costs, including, but not limited to, reasonable attorneys' fees, to the extent caused by the negligence, omission, or intentional conduct of the Contractor and other persons employed or utilized by the Contractor in the performance of the contract. Specific consideration for this indemnity is \$10.00, the receipt and sufficiency of which are hereby acknowledged by Contractor.

Contractor shall obtain, maintain and pay for general liability insurance coverage to insure the provisions of this paragraph.

### **Section 10. Insurance.**

#### **10.1. Requirements**

Contractor shall procure and maintain insurance, in the amounts noted in Item 5.2 of the Request for Proposal and included in "Exhibit C" of this Contract, which names the Contractor, its officers, board members, employees and agents as additional insured on General Liability and Automobile Liability insurance policies. Such certificate must contain a provision for notification of the City 30 days in advance of any material change or cancellation. The City by and through its Risk Manager, reserves the right to review, modify, reject or accept any required policies of insurance, including limits coverages or endorsements, herein from time to time throughout the term of this contract. All insurance carriers must have an A.M. Best Rating of at least A:VII or better. When a self insured retention or deductible exceeds \$5,000, the City reserves the right, but not the obligation, to review and request a copy of contractor's most recent annual report or audited financial statement. All contractors, including any independent contractors and subcontractors utilized, must comply with the insurance requirements as set forth in the documents identified and listed in "Exhibit C" attached hereto.

#### **10.2 Certificate of Insurance**

Certificates of all insurance required from the Contractor shall be attached to this agreement and shall be subject to the City's approval for adequacy.

### **Section 11. Professional Standards**

All work performed by Contractor will be in accordance with the highest professional standards and in accordance with all applicable governmental regulations.

### **Section 12. General Conditions**

#### **12.1 Venue in Martin County**

Jurisdiction a venue for any lawsuit to enforce the terms and obligations of this Contract shall lie exclusively in the County Court or the Circuit Court in and for Martin County, Florida.

#### **12.2 Laws of Florida**

The validity, interpretation, construction, and effect of this Contract shall be in accordance with and governed by the laws of the State of Florida.

### **12.3 Attorney's Fees and Costs**

In the event the Contractor breaches or defaults in the performance of any of the terms, covenants and conditions of this Contract, the Contractor agrees to pay all damages and costs incurred by the CITY in the enforcement of this Contract, including reasonable attorney's fees, court costs and all expenses, even if not taxable as court costs, including, without limitation, all such fees, costs and expenses incident to appeals incurred in such action or proceeding.

### **12.4 Mediation as Condition Precedent to Litigation**

Prior to the initiation of any litigation by the parties concerning this Contract, and as a condition precedent to initiating any litigation, the parties agree to first seek resolution of the dispute through non-binding mediation. Mediation shall be initiated by any party by serving a written request for same on the other party. The parties shall, by mutual agreement, select a mediator within 15 days of the date of the request for mediation. If the parties cannot agree on the selection of a mediator then the CITY shall select the mediator who, if selected solely by the CITY, shall be a mediator certified by the Supreme Court of Florida. The mediator's fee shall be paid in equal shares by each party to the mediation.

### **12.5 Contract Amendment**

Agreement extends only to those services specifically described herein. If upon the request of the CITY, the Contractor agrees to perform additional services hereunder, the CITY shall pay the Contractor for the performance of such additional services an amount (in addition to all other amounts payable under this agreement) based on a formula or method which is the same or similar to that used in establishing the prices in this agreement.

No modification, amendment or alteration in the terms or conditions contained in this Contract shall be effective unless contained in a written documents executed with the same formality and of equal dignity herewith. This Contract constitutes the entire agreement between the parties, and no prior, or contemporaneous oral agreement shall be binding on either party. If either party fails to enforce a portion of this Contract, it shall not constitute a waiver of the same.

### **12.6 Contractual Authority**

**By signing this Contract the Contractor swears or affirms, under penalty of perjury, that this is a valid act of the Contractor**, and that no later claim shall be made by the CONTRACTOR that the Contract is invalid or an *ultra vires* act, by reason of a failure to have the proper authority to execute the Contract. In the event that a court of competent jurisdiction later determines that the Contract is or would be null and void for failure of the signatory to have proper or complete authority, this Contract shall nonetheless be deemed valid under the theory of "apparent authority," or in the sole alternative of the City, shall be deemed to be the act of the signatory, as an individual, who shall be fully responsible for its complete performance.

### **12.7 Sovereign Immunity**

Nothing contained herein shall be construed or interpreted as a waiver of the sovereign immunity liability limits established under chapter 768.20 Florida Statutes as amended.

## **Section 13. Public Records**

**If the Contractor has questions regarding the application of Chapter 119, Florida Statutes, to the Contractor's duty to provide public records relating to this contract, contact the office of the City Clerk as the custodian of Public Records for the City of Stuart, and all the respective departments at 772-288-5306 or [cwhite@ci.stuart.fl.us](mailto:cwhite@ci.stuart.fl.us) , City of Stuart, City Clerk 121 SW Flagler Avenue, Stuart, Fl. 34994 per F.S. 119.12.**

Public Records Relating to Compliance, Request for Records; Noncompliance, & Civil Action with F.S. 119.0701 the Contractor shall:

Keep and maintain public records required by the public agency to perform the service.

Upon request from the public agency's custodian of public records, provide the public agency with a copy of the requested records or allow the records to be inspected or copied within a reasonable time at a cost that does not exceed the cost provided in this chapter or as otherwise provided by law.

Ensure that public records that are exempt or confidential and exempt from public records disclosure requirements are not disclosed except as authorized by law for the duration of the contract term and following completion of the contract if the contractor does not transfer the records to the public agency.

Upon completion of the contract, transfer, at no cost, to the public agency all public records in possession of the contractor or keep and maintain public records required by the public agency to perform the service. If the contractor transfers all public records to the public agency upon completion of the contract, the contractor shall destroy any duplicate public records that are exempt or confidential and exempt from public records disclosure requirements. If the contractor keeps and maintains public records upon completion of the contract, the contractor shall meet all applicable requirements for retaining public records. All records stored electronically must be provided to the public agency, upon request from the public agency's custodian of public records, in a format that is compatible with the information technology systems of the public agency.

A request to inspect or copy public records relating to a public agency's contract for services must be made directly to the public agency. If the public agency does not possess the requested records, the public agency shall immediately notify the contractor of the request, and the contractor must provide the records to the public agency or allow the records to be inspected or copied within a reasonable time.

If a contractor does not comply with the public agency's request for records, the public agency shall enforce the contract provisions in accordance with the contract.

A contractor who fails to provide the public records to the public agency within a reasonable time may be subject to penalties under F.S. 119.10.

If a civil action is filed against a contractor to compel production of public records relating to a public agency's contract for services, the court shall assess and award against the contractor the reasonable costs of enforcement, including reasonable attorney fees, if:

- The court determines that the contractor unlawfully refused to comply with the public records request within a reasonable time; and
- At least 8 business days before filing the action, the plaintiff provided written notice of the public records request, including a statement that the contractor has not complied with the request, to the public agency and to the contractor.

A notice complies with subparagraph above, if it is sent to the public agency's custodian of public records and to the contractor at the contractor's address listed on its contract with the public agency or to the contractor's registered agent. Such notices must be sent by common carrier delivery service or by registered, Global Express Guaranteed, or certified mail, with postage or shipping paid by the sender and with evidence of delivery, which may be in an electronic format.

A contractor who complies with a public records request within eight (8) business days after the notice is sent is not liable for the reasonable costs of enforcement.

## **Section 15. Exhibits**

The following Exhibits are attached to and made a part of this Contract:

“**Exhibit A**” - "Proposal as Submitted by Respondent and Accepted by City"

“**Exhibit B**” - “Original Request for Proposal as Issued by City, including all Addenda”

“**Exhibit C**” - "Insurance and Indemnification."

IN WITNESS WHEREOF, the City has hereunto subscribed and the Contractor has signed his, its, or their name, or names the date aforesaid.

**CITY OF STUART, FLORIDA**

**ATTEST:**

\_\_\_\_\_  
**CHERYL WHITE**  
**CITY CLERK**

\_\_\_\_\_  
**TROY MCDONALD**  
**MAYOR**

**APPROVED AS TO FORM  
AND CORRECTNESS:**

\_\_\_\_\_  
**MICHAEL MORTELL**  
**CITY ATTORNEY**

WITNESSES:

**CONTRACTOR**

\_\_\_\_\_  
(Signature)

\_\_\_\_\_  
(Signature)

\_\_\_\_\_  
(Signature)

\_\_\_\_\_  
Printed Name

\_\_\_\_\_  
Title



# City of Stuart

121 SW Flagler Avenue • Stuart • Florida 34994  
Department of Financial Services  
Procurement & Contracting Services Division

Lenora Darden, CPPB  
Procurement Manager  
[purchasing@ci.stuart.fl.us](mailto:purchasing@ci.stuart.fl.us)

Telephone (772) 288-5308  
Fax: (772) 600-1202  
[www.cityofstuart.us](http://www.cityofstuart.us)

Date: June 21, 2017  
To: All Prospective Proposers  
Subj: Addendum #1 to RFP# 2017-167, Debris Removal Services

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## ADDENDUM #1

The purpose of this addendum is to respond to questions submitted by potential proposers for clarification of the RFP as follows:

- 1. Question:** Schedule A - How does the City intend to evaluate pricing? Will all line items be added up to attain a single number, or will quantities be assigned? If quantities will be assigned can the City disclose the quantities that will be assigned to each line item?

**Answer:** Schedule A & B pricing will be evaluated by overall pricing and scored by points 0 to 10.
- 2. Question:** Schedule B - Will schedule B be considered in the pricing evaluation? If so, how will it be factored into Schedule A's evaluation?

**Answer:** Schedule A & B pricing will be evaluated by overall pricing and scored by points 0 to 10.
- 3. Question:** Schedule A – Line Item #3, Should appliances be included?

**Answer:** Item 3 should exclude appliances. See revised schedule attached.
- 4. Question:** Schedule A – Line item 6 – FEMA will reimburse at a per stump rate on hazardous stumps, not per yard. (stumps greater than 24”), would the city change the UOM to reflect a per stump price?

**Answer:** Yes, Bid Item 6 will be changed to per stump. See revised schedule attached.
- 5. Question:** Schedule A – Line Item #10 – Please clarify if burning debris is to be Open Burning or via Air Curtain Incineration?

**Answer:** If approved, air curtain incineration.
- 6. Question:** Schedule A – Line item 12- Will the City add consolidation of C&D to the description? Please confirm if reduction of C&D debris will be by compaction?

**Answer:** No. Not by compaction. Shredding or grinding will be acceptable.

7. **Question:** Schedule A – Line item 14- Would the City remove white goods from the description? White good removal should be a separate line item, as well as Freon removal from white goods?
- Answer:** Yes, a separate line item shall be inserted for white goods (each), and a separate line item shall be included for Freon removal (each). See revised schedule attached.
8. **Question:** Collection and disposal of E-Waste and Household Hazardous Waste was not addressed in the RFP – Will the City consider adding line items for this type of waste?
- Answer:** Yes, separate line item shall be included for E-Waste and Household Hazardous Waste. See revised schedule attached.
9. **Question:** Tipping Fees were not addressed in the RFP. Will Disposal Fees/Tipping Fees be treated as a Pass-Through expense whereby the Contractor pays for disposal and invoices the City for direct reimbursement with no markup? Please confirm that disposal fees/Tipping Fees are not to be included in our proposed unit rates?
- Answer:** Disposal fees will be a pass-through with supporting documentation.
10. **Question:** The nature of the services required in the RFP does not contemplate Payment/Performance Bonds. We are respectfully requesting the City to waive this obligation as these bonds are used in construction contracts where the obligations for faithful performance are tied to specific milestones and contract terms – the services required under this RFP are for consulting services?
- Answer:** No, the City will not waive the performance and payment bond requirement. This is only required after the awarded vendor receives the Notice to Proceed. There may be consideration to waive the performance and payment bond requirement at the renewal period, subject to demonstrated successful performance.
11. **Question:** Who will provide the locations of the TDSR or Debris Management sites (DMS)?
- Answer:** The City of Stuart has an FDEP approved site.

**All other terms and conditions of this RFP remain unchanged.**

This Addendum shall be considered an integral part of the RFP and Contract Documents and this Addendum must be acknowledged, signed and returned with your submittal **by 2:30 p.m. on June 28, 2017**. Failure to comply will result in disqualification of your submittal. All inquiries must be in accordance with Item 1.6 of the RFP.



Lenora Darden, CPPB  
Procurement Manager  
City of Stuart, Florida

Acknowledgement is hereby made of Addendum #1 to RFP# 2017-167, Debris Removal Services.

\_\_\_\_\_  
Signature

\_\_\_\_\_  
Firm

\_\_\_\_\_  
Date

\_\_\_\_\_  
Email Address

**5.1 REVISED PRICE PROPOSAL FORM**

Respondents are to make no changes to the table below and are to fill the table out completely. Values must be provided for all categories or your submittal response may be deemed non-responsive.

<b>SCHEDULE A</b>			
<b>ITEM</b>	<b>DESCRIPTION</b>	<b>UOM</b>	<b>PRICE</b>
1	<b>Rights-of-Way Vegetative Collection Rate:</b> Vegetative debris collected from public or private right-of-way (ROW) and improved public lands, hauled to, and dumped at the debris management (DM) site(s) This includes the removal, collection, hauling and disposal of all stumps less than 24-inches in diameter and any stumps not originating in the ROW (including stumps removed by third parties and placed in the ROW)	Per Cubic Yard	\$
2	<b>Private Property Vegetative Collection Rate:</b> Vegetative debris collected from private property, hauled to, and dumped at the debris management site(s). This includes the removal, collection, hauling and disposal of all stumps less than 24-inches in diameter and any stumps not originating in the ROW (including stumps removed by third parties and placed in the ROW).	Per Cubic Yard	\$
3	<b>Public Right of Way Mixed Debris: Construction, Demolition, and Household Items Collection Rate:</b> Construction and demolition debris collected from designated work zone, hauled to, and dumped at the debris management site(s) or other designated location	Per Cubic Yard	\$
4	<b>Cutting Partially Uprooted or Split Trees (Leaners):</b> Remove falling, partially uprooted or split trees from the ROW; remove the portion of the tree overhanging ROW and placing the debris in the ROW for haul-off.		
A	Partially Uprooted Leaner (Price is inclusive of excavating the root ball and placing it in the ROW) <u>Diameter of tree at 2-feet from base</u> <ul style="list-style-type: none"> <li>➤ Less than 24 inches</li> <li>➤ 24 - 36 inches</li> <li>➤ Greater than 36 inches</li> </ul>	Per Tree Per Tree Per Tree	\$ \$ \$
B	Split Leaner (No exposed root ball) (Price is inclusive of flush cutting the tree trunk) Diameter of tree at 2-feet from base <ul style="list-style-type: none"> <li>➤ Less than 24 inches</li> <li>➤ 24 - 36 inches</li> <li>➤ Greater than 36 inches</li> </ul>	Per Tree Per Tree Per Tree	\$ \$ \$

**COMPANY NAME:** \_\_\_\_\_

**SCHEDULE A (Continued)**

ITEM	DESCRIPTION	UOM	PRICE
C	<b>Removal of Dangerous Hanging Limbs (Hangers):</b> Removing hanging or partially broken limbs from trees in the ROW or limbs hanging over the ROW and placing the debris in the ROW for haul-off.	Per Tree	\$
5	<b>Demolition and Collection Rate:</b> Demolish identified structures in designated work zone. Remove C&D debris from designated work zone, hauled to, and dumped at a DM Site or other designated location.	Per Cubic Yard	\$
6	<p><b>Stump Removal and Collection Rate:</b> Removal and collection of stumps partially uprooted in the ROW. Stumps will be identified and certified in the ROW by the City or its representative. Stumps will be hauled to and dumped at a debris management site(s) or other designated location.</p> <p><u>Diameter of Stump at 2-feet from base</u></p> <ul style="list-style-type: none"> <li>➤ 24 - 36 inches</li> <li>➤ 36 – 48 inches</li> <li>➤ Greater than 48 inches</li> </ul>	<p>Per Stump</p> <p>Per Stump</p> <p>Per Stump</p>	<p>\$</p> <p>\$</p> <p>\$</p>
7	<b>Sand Collection (Public Property) and Screening Rate:</b> Removal and collection of debris-laden sand from public property. Debris-laden sand will be hauled to a designated location, screened, and stockpiled at a debris management site(s). (Debris generated from screened rejects will be hauled to a debris management site(s) or other designated location.	Per Cubic Yard	\$
8	<b>Sand Collection (Private Property) and Screening Rate:</b> Removal and collection of debris-laden sand from private property. Debris-laden sand will be hauled to a designated location, screened, and stockpiled at a debris management site(s). Debris generated from screened rejects will be hauled to a debris management site(s) or other designated location.	Per Cubic Yard	\$
9	<b>Backfill:</b> Supply and placement of clean fill dirt into holes created by stump removal in the ROW.	Per Cubic Yard	\$
10	Reduction of vegetative debris via burning at debris management site(s) or other designated location.	Per Cubic Yard	\$
11	Reduction of vegetative debris via grinding at debris management site(s) or other designated location.	Per Cubic Yard	\$

**COMPANY NAME:** \_\_\_\_\_

**SCHEDULE A (Continued)**

ITEM	DESCRIPTION	UOM	PRICE
12	Reduction of C&D debris at debris management site(s) or other designated location.	Per Cubic Yard	\$
13	<b>Haul-out of reduced vegetative debris:</b> Reduced vegetative debris hauled from debris management site(s) or other designated location to final disposal site.	Per Cubic Yard	\$
14	<b>Haul C&amp;D, Household debris to final disposal site:</b> Reduced C&D debris and household items including white goods, hauled from debris management site(s) or other designated location to final disposal site.	Per Cubic Yard	\$
A	Removal of White Goods from Right-Of-Way to the DMS	Per Unit	\$
B	Removal and Transport White Goods from DMS to an Approved Recycling Facility	Per Unit	\$
C	Freon Removal	Per Unit	\$
15A	Removal of E-Waste from right-of-way to an approved recycling facility	Per Pound	\$
15B	Removal of Household Hazardous Waste from right-of-way to an approved disposal site	Per Pound	\$
<p align="center">Has Proposer Included A Revenue Sharing Plan for Possible Sale of Collected Materials?                      Yes <input type="checkbox"/> No <input type="checkbox"/></p>			
<p align="center">Preferred method of payment is by the City Purchasing Card (VISA). <b>DO YOU ACCEPT THE PURCHASING CARD (VISA)?</b>                      Yes <input type="checkbox"/> No <input type="checkbox"/></p>			
<p>If you are not the successful proposer awarded as primary provider, would you accept serving as the secondary (backup) provider, with the same terms as conditions as your proposal? Yes <input type="checkbox"/> No <input type="checkbox"/></p>			

**COMPANY NAME:** \_\_\_\_\_

**EXHIBIT C**

**"INSURANCE & INDEMNIFICATION"**



**THE GRAY INSURANCE COMPANY**

**The below coverages apply if the corresponding policy number is indicated on the previous page.**

**A. Commercial General Liability**

General Liability Policy Includes:

Blanket Waiver of Subrogation when required by written contract.

Blanket Additional Insured (CGL Form# CG 20 10 11 85) when required by written contract.

Primary Insurance Wording Included when required by written contract.

Broad Form Property Damage Liability including Explosion, Collapse and Underground (XCU).

Premises/Operations

Products/Completed Operations

Contractual Liability

Sudden and Accidental Pollution Liability

Occurrence Form

Personal Injury

"In Rem" Endorsement

Cross Liability

Severability of Interests Provision

"Action Over" Claims

Independent Contractors coverage for work sublet

Vessel Liability - Watercraft exclusion has been modified by the vessels endorsement on scheduled equipment.

General Aggregate applies per project or equivalent.

**B. Automobile Liability Policy Includes:**

Blanket Waiver of Subrogation when required by written contract.

Blanket Additional Insured when required by written contract.

**C. Workers Compensation Policy Includes:**

Blanket Waiver of Subrogation when required by written contract.

U.S. Longshoremen's and Harbor Workers Compensation Act Coverage

Outer Continental Shelf Land Act

Jones Act (including Transportation, Wages, Maintenance, and Cure),

Death on the High Seas Act & General Maritime Law.

Maritime Employers Liability Limit: \$1,000,000

Voluntary Compensation Endorsement

Other States Insurance

Alternate Employer/Borrowed Servant Endorsement

"In Rem" Endorsement

Gulf of Mexico Territorial Extension

**D. Excess Liability Policy Includes:**

Coverage is excess of the Auto Liability, General Liability, Employers Liability, & Maritime Employers Liability policies

Blanket Waiver of Subrogation when required by written contract.

Blanket Additional Insured when required by written contract.



# CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY)  
7/24/2017

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

**IMPORTANT:** If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

<b>PRODUCER</b> <b>POINT CLEAR INSURANCE SERVICES LLC</b> 368 Commercial Park Drive  Fairhope AL 36532	<b>CONTACT NAME:</b> Dotty Osborn <b>PHONE (A/C, No, Ext):</b> (251)990-9050 <b>E-MAIL ADDRESS:</b> Dotty@pointclearins.com <b>FAX (A/C, No):</b> (251)990-8635
	<b>INSURER(S) AFFORDING COVERAGE</b> <b>INSURER A:</b> Colony Insurance Co. <b>INSURER B:</b> XL Specialty Insurance Company <b>INSURER C:</b> <b>INSURER D:</b> <b>INSURER E:</b> <b>INSURER F:</b>
<b>INSURED</b> <b>CrowderGulf, LLC / Crowder Gulf Joint Venture, Inc.</b> 5435 Business Parkway  Theodore AL 36582	<b>NAIC #</b>

**COVERAGES** **CERTIFICATE NUMBER: CL1772402232** **REVISION NUMBER:**

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL SUBR INSD WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
	<b>COMMERCIAL GENERAL LIABILITY</b> <input type="checkbox"/> CLAIMS-MADE <input type="checkbox"/> OCCUR  GEN'L AGGREGATE LIMIT APPLIES PER: <input type="checkbox"/> POLICY <input type="checkbox"/> PRO-JECT <input type="checkbox"/> LOC OTHER:					EACH OCCURRENCE \$ DAMAGE TO RENTED PREMISES (Ea occurrence) \$ MED EXP (Any one person) \$ PERSONAL & ADV INJURY \$ GENERAL AGGREGATE \$ PRODUCTS - COMP/OP AGG \$ Non-owned \$
	<b>AUTOMOBILE LIABILITY</b> <input type="checkbox"/> ANY AUTO <input type="checkbox"/> ALL OWNED AUTOS <input type="checkbox"/> HIRED AUTOS <input type="checkbox"/> SCHEDULED AUTOS <input type="checkbox"/> NON-OWNED AUTOS					COMBINED SINGLE LIMIT (Ea accident) \$ BODILY INJURY (Per person) \$ BODILY INJURY (Per accident) \$ PROPERTY DAMAGE (Per accident) \$ \$
<b>B</b>	<input checked="" type="checkbox"/> <b>UMBRELLA LIAB</b> <input checked="" type="checkbox"/> <b>OCCUR</b> <input type="checkbox"/> <b>EXCESS LIAB</b> <input type="checkbox"/> <b>CLAIMS-MADE</b> <input type="checkbox"/> <b>DED</b> <input type="checkbox"/> <b>RETENTION \$</b>		UM00026540MA16A  Following Form	09/01/2017	09/01/2018	EACH OCCURRENCE \$ <b>11,000,000</b> AGGREGATE \$ <b>11,000,000</b> \$
	<b>WORKERS COMPENSATION AND EMPLOYERS' LIABILITY</b> ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below	Y/N N/A				<input type="checkbox"/> <b>PER STATUTE</b> <input type="checkbox"/> <b>OTHER</b> E.L. EACH ACCIDENT \$ E.L. DISEASE - EA EMPLOYEE \$ E.L. DISEASE - POLICY LIMIT \$
<b>A</b>	<b>Pollution Coverage</b>		CSP307171	06/22/2017	06/22/2018	General Aggregate <b>1,000,000</b> Polity Aggregate <b>1,000,000</b>

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)  
Certificate Holder is included as An Additional Insured if required by written contract.

<b>CERTIFICATE HOLDER</b>  City of Stuart Department of Financial Services Procurement and Contracting Services Divi 121 SW Flagler Ave. Stuart, FL 34994	<b>CANCELLATION</b>  SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.  AUTHORIZED REPRESENTATIVE  G B. Taylor Jr./NG
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